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Belgium	10	Germany	10	Italy	10
Canada	10	Greece	10	Japan	10
Czech	10	Ireland	10	Netherlands	10
Denmark	10	Italy	10	Portugal	10
France	10	Japan	10	Spain	10
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Ireland	10	Spain	10	Taiwan	10
Italy	10	Sweden	10	Thailand	10
Japan	10	Switzerland	10	UK	10
Netherlands	10	Taiwan	10	USA	10
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# FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

No. 29,550

Thursday February 14 1985

D 8523 B

Air travel: clouds in Europe's open skies dream, Page 4

World news Business summary

## Strasbourg 3-week halt for VE Day invitation to Reagan D-Mark issues

The European Parliament has invited President Ronald Reagan to address it in Strasbourg on May 8, the 40th anniversary of VE Day, when World War II ended in Europe.

Details of the invitation were given by M Pierre Pflimlin, President of the Parliament, after an emergency meeting of the leaders of the political group.

Mr Reagan will be in Bonn for the annual economic summit of Western leaders and on a state visit from May 4-8. M Pflimlin said that the invitation was not deliberately made to celebrate VE Day but the date fitted in with the U.S. President's travel plans.

### China opens doors

China will treble the number of cities and rural counties which foreigners can visit without special police permits and open 87 new areas, the Foreign Ministry said.

### Vietnamese attack

Thousands of Vietnamese troops backed by tanks and armoured personnel carriers advanced amid heavy fighting towards Kampuchean guerrilla bases near the Thai border. Meanwhile, Vietnam said its forces killed, wounded or captured about 250 Chinese troops who intruded on its northern border provinces. Page 3

### N-plant attacked

Iraqi aircraft attacked an Iranian nuclear power plant at Bushehr with rockets, killing one man and injuring several others, an Iranian embassy spokesman said in Vienna. There was no danger of a nuclear explosion at the site, he said.

### White wedding

An American couple were married in an outdoor ceremony at the South Pole at -45°C (-81°F). Meanwhile, Cyprus' ornithologists said migrating cranes seen flying north over Cyprus might herald milder weather in Europe - and ice still hampered a Soviet icebreaker's efforts to free over 1,000 whales trapped near Alaska.

### Anti-polio drive

Finland is vaccinating its entire population against polio after the discovery that about 200,000 Finns could be carriers of a new strain of the disease.

### Miners to sue

A black South African miners' union said that 184 of its members were suing the Government for damages over alleged assaults by police during the first legal strike by black miners last September. Page 3

### 27 die in hotel fire

At least 27 people were killed and 30 injured when fire swept a Manila hotel.

### Unesco plea

The Soviet Union urged Unesco to stop employing Americans following the withdrawal of the U.S. from the Paris-based UN agency. France said it would voluntarily donate FF20m (\$2m) to reduce the deficit caused by the U.S. pull-out. Page 2

### European race

The European Commission said it had agreed to put up Ecu 40,000 (\$28,000) towards organising a round-Europe yacht race.

### Doctors on strike

Spain's public health service doctors began a three-day strike but authorities ordered many of them to stay at work to handle emergencies.

### WEST GERMAN

Capital markets sub-committee has decided not to allow any new issues in the D-Mark foreign bond market for three weeks. The committee will meet again on March 6. Page 44

### DOLLAR

rose in London to DM 3.2990 (DM 3.2850); FF 10.0850 (FF 10.0450); SwFr 2.81 (SwFr 2.8010), but fell to Y282.75 (Y283.15). On Bank of England figures, the dollar's exchange index rose to a record 151.1 from 151.1.

STERLING was unchanged against the dollar at \$1.0880. It rose to DM 3.38 (DM 3.3850); FF 10.9725 (FF 10.9225); SwFr 3.0575 (SwFr 3.0475), but fell to Y283.75 (Y283.25). The pound's exchange-rate index fell to 70.9 from 71.0.

### COPPER

prices reached a new five-year high yesterday despite news of a strike hitting the Southern Peru Copper Corporation. Higher grade copper closed \$10.75 up at \$13.03.75 (\$1.408) a tonne, up nearly \$30 this week, mostly because of the fall in sterling against the dollar. Page 42

### GOLD

rose \$0.50 on the London bullion market to close at \$303.00. It rose in Zurich to \$303.00 from \$302.75. In New York, the Comex March settlement was \$303.50.

### LONDON: Equities

staged a tentative recovery while gilt trading nervously. The FT 100 ordinary index gained 7.8 at 977.9. Section III

### WALL STREET: The Dow Jones

industrial average closed 21.31 up at 1,287.82. Section III

### TOKYO: The Nikkei-Dow

market average fell 3.18 to 12,025.71. Section III

### YUGOSLAVIA

began talks with an IMF team on a new one-year stand-by credit arrangement. Page 2

### EUROPEAN Commission

is expected to veto Britain's £20m (\$21.8m) aid scheme for its textile industry. Page 24

### MALAYSIAN stock exchange

has decided to postpone indefinitely the introduction of settlement trading, proposed as a way of injecting more activity into the market. Page 28

### FRENCH commodity brokers

complained about lack of consultation over a project to introduce financial futures trading at the end of this year. Page 42

### U.S. COURT

granted a temporary restraining order blocking Wall Street financier Carl Icahn's partial bid for Phillips Petroleum. Page 25

### U.S. Commerce Secretary Malcolm Baldrige

said he saw an upward trend in consumer spending boosting domestic production and employment. His department reported January retail sales had risen 0.7 per cent. Page 4

### IBM, the world's biggest computer

maker, is stepping up the price of its products in the UK because of the effect of the dollar's strength on its profits there. Page 25

### HEINZ, the U.S. food group,

is planning a wide-ranging shake-up of its UK operations which will cost \$20m (\$26m) and mean the loss of 1,220 jobs. Page 25

### ATLAS-COPCO, the Swedish engineering,

mining and construction equipment group, boosted its profits by 144 per cent to SKr 573m (\$62m) after a rigorous restructuring programme. Page 25

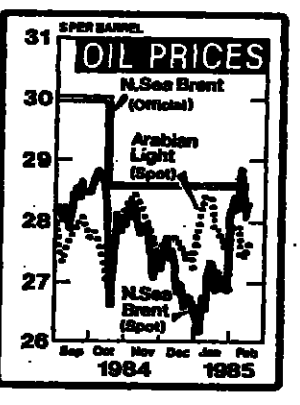
## BNOC falls into line with Opec pricing system

BY DOMINIC LAWSON IN LONDON

FEARS of a fresh price war among oil producers receded last night when British National Oil Corporation (BNOC) signalled its intention to fall into line with the worldwide pricing system set up by the Organisation of Petroleum Exporting Countries (Opec).

BNOC told all suppliers of North Sea oil that it is proposing to leave the price of its key Brent crude unchanged at \$28.65 a barrel for January and February.

This move is likely to cost BNOC about \$50m (\$54m) since it has sold all its entitlement to North Sea oil for the two months at an average price of about \$27 a barrel on a depressed spot market.



A director of one leading North Sea supplier said: "This is beautiful news; it has made my day."

The announcement helped to push March shipments of Brent the UK market up by 10 cents to \$28.10 a barrel. Traders said BNOC itself had sold a cargo of Brent for March delivery at \$28.75, 10 cents above the official price.

Behind the scenes BNOC has been advocating a move to lower spot-related official prices. It dislikes being bailed out in public by the Government, and has become equally uncomfortable as its own rigid official price has been used as a target for Opec's pricing ambitions.

Last October, a decision by Britain and Norway to cut prices caused the international crude market to tumble and sparked emergency efforts by Opec to stabilise the market.

It had seemed likely that BNOC would succeed in adopting a more flexible spot-related pricing policy. Last month, however, Opec ministers meeting in Geneva realigned prices, bringing Nigeria up to the apparently defunct BNOC official price of \$28.65 and basing its other crude oil prices on that marker.

This was a challenge to Britain to either endorse the concept or face a price war.

The UK Government yesterday laid a minute before the House of Commons, giving notice that it will need an additional supplementary estimate for BNOC. The minute said that BNOC's "losses are likely to exhaust nearly all of its reserves as at December 31 1984, as restored by the grant in December."

## Investment in French industry set to rise

BY DAVID HOUSEGO IN PARIS

A SIGNIFICANT recovery in French industrial investment is under way according to Credit National, the state-controlled institution most involved in medium and long-term lending to industry.

Credit National said yesterday it expected industrial investment to rise 11 per cent in real terms this year after an increase of 4.1 per cent in 1984. The recovery marks a turnaround from the declining industrial investment of the last decade, which was temporarily brought to a halt in 1980; the last full year of President Valéry Giscard d'Estaing's government.

Credit National's forecasts, based on a representative sample of 150 French companies, are somewhat different from those of Insee, the state statistical office, which sees the level of industrial investment falling off this year after a sharp boost in 1984. According to Insee's surveys of business opinion industrial investment will grow 5 per cent in real terms this year after a 9 per cent increase in 1984.

Nonetheless the underlying upward trend in the two years is much the same and is confirmed by studies by the French employers' federation. All three surveys exclude the housing and construction sector and investment by the company state-owned industries such as the rail network and the electricity generating group EDF (Electricité de France). Housing investment fell 5 per cent in real terms last year and investment by the state utilities fell 6 per cent.

The rise in investment in the industrially competitive sector of the economy reflects an improvement in corporate profitability.

According to Credit National company profits rose last year to a level comparable to that before the first oil shock in 1973-74, although overall company balance sheets are still nothing like as strong as they were then.

Credit National sees wide differences in the investment patterns of different sectors of French industry. It believes the recovery is strongest in the food, paper, chemicals, textile and steel industries, while investment in shipyards and energy sectors has continued to decline.

In the car and footwear industries the level of investment has flattened out.

About 70 per cent of the fresh investment has gone into improving productivity. In the last two years French industry has made strong gains in productivity as its workforce has diminished. It has also been able to rebuild its profit margins largely because of the government-instigated squeeze on pay increases, which means that salaries in real terms have not risen in the two years.

Credit National was involved last year in investment by industry worth about FF100bn (\$10bn), the equivalent of about two-thirds of French industrial investment.

It distributed to itself FF11.7bn in subsidised loans or in loans at market-related terms - a volume of activity only exceeded in the last 15 years in 1975 and 1970.

The institution makes available long-term funds at an average rate of about 11 to 12 per cent - a blend that includes state subsidised loans and funds available at market-related terms of about 14 per cent.

## Dresdner makes DM 465m rights issue and lifts dividend

BY JOHN DAVIES IN FRANKFURT

DRESDNER BANK, West Germany's second largest bank, is raising DM 465m (\$142m) in cash through a one-for-seven rights issue and increasing its dividend from DM 6 to DM 7.30 a share.

The dividend increase comes after a steady improvement in Dresdner's performance in the last few years. The dividend was cut to DM 4 a share on the results of 1981 and 1982, but was increased on 1983 results as the momentum in West German bank earnings continued.

The capital increase is the first to be made by Dresdner since 1981. The new shares are being offered at a price of DM 155, compared with a closing stock market price yesterday of DM 191.50.

Dresdner is strengthening its capital position with an eye to the new West German banking laws which recently came into force. West Germany requires that bank lending cannot exceed 18 times a bank's capital and reserves, and the new laws apply this to total bank operations, including subsidiaries at home and abroad.

West German banks have six years within which to bring their capital or lending into line with the official requirements.

Dresdner's latest moves follow swiftly after the changes in the bank's top management. Dr Hans Friderichs, who faces corruption charges in the so-called Flick affair, submitted his resignation as chief executive last week.

The other two big commercial banks, Deutsche and Commerzbank, have not yet announced their dividends for last year. Deutsche increased its dividend on 1983 results to DM 12 per share, while Commerzbank, which omitted a dividend for three years in succession, resumed payouts with a DM 6 dividend on its 1983 earnings.

## S. Korean opposition gets big boost from election

By Steven S. Butler in Seoul

A MAJOR new opposition force emerged in South Korea yesterday posing a potentially serious challenge to President Chun Doo Hwan's military-backed government.

President Chun's ruling party retained control of the national assembly after Tuesday's poll, but the New Korea Democratic Party, fighting its first election, won 50 per cent of the vote and emerged as the second strongest force in the legislature.

Although the assembly has no real powers, the new party's showing, which surprised even its own supporters, is being widely interpreted as a rebuke for President Chun's political programme. It is bound to reinforce calls for democratic reform and free presidential elections in 1988.

The ruling Democratic Justice Party maintained its majority of seats in the assembly, but it received just 35 per cent of the popular vote, and lost three assembly seats compared with the 1981 elections.

The election took place just four days after the return of Mr Kim Dae-jung, Korea's leading dissident, from two years of exile in the U.S. His return is widely credited with sparking interest in the election and generating more support for the opposition, although Mr Kim has been under virtual house arrest and has been unable to campaign.

The poll produced the highest voter participation in 25 years, with 84.2 per cent of the electorate turning out.

The NKPD made a clean sweep in Korea's three largest cities - Seoul, Pusan and Incheon - winning one seat out of a possible two in each of the urban districts. It captured 43 per cent of the popular vote in Seoul, compared with 27 per cent for the government party. Nationwide it won nearly 30 per cent of the vote, and captured seats in 50 out of 92 local constituencies. Each of these constituencies has two seats.

Under South Korea's complicated electoral system, some seats are contested outright for the 270-constituency assembly. A block is automatically awarded to the party with the highest popular vote, and the rest are allotted based on proportional representation.

The ruling DJP won in 87 constituencies, and with the bonus of seats awarded on a proportional basis will control a total of 147 seats in the 270-seat assembly.

Continued on Page 24

## Reagan says U.S. not to blame for \$

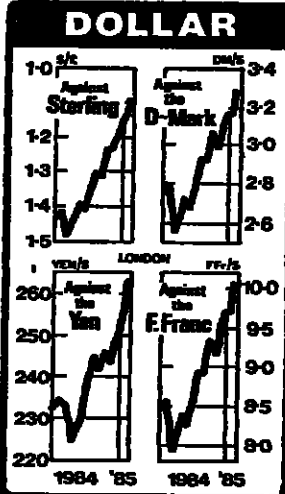
BY STEWART FLEMING IN WASHINGTON AND MAX WILKINSON IN LONDON

PRESIDENT Ronald Reagan hinted yesterday that his administration was concerned about the strength of the dollar but gave no sign of any initiatives to try to curb its rise.

Mr Reagan, asked if there was anything the government should do about the dollar's strength, said: "The main problem is not the strength of the dollar; it's the weakness of foreign currencies."

The dollar was strong, he added, "because our recovery has progressed beyond theirs. We hope, with co-operation, to help their recovery to where their currency comes up in relation to ours."

Mr Reagan was answering reporters' questions on the White House lawn before departing in California for a brief holiday.



The dollar rose again yesterday against other currencies, in spite of some nervousness about the possibilities of central bank intervention to reverse its upward trend. This followed rumours that the Bank of Japan had been selling large amounts of dollars.

Concern has been increasing in Washington about the dollar's strength and its impact on the U.S. economy, the trade deficit and growing sectors of industry. This has been one factor influencing the Federal Reserve Board's monetary policy. The Reagan Administration last month modified slightly its earlier intransigent opposition to intervention in the foreign exchange markets to curb the dollar's rise.

The U.S., however, is still perceived to be reluctant to join wholeheartedly in any vigorous co-ordinated intervention. Mr Reagan's emphasis yesterday on the weakness of foreign economies, rather than any inadequacies of U.S. economic policy, as the reason for the dollar's strength, does not point towards any early change in U.S. policy.

At the close of business in London yesterday, the dollar's index against a trade-weighted basket of currencies had risen to a new record of 151.5, up 0.4 of a point from Tuesday's level.

The dollar rose to another 13-year peak of DM 3.299 with a new record against the French franc of FF 10.085. After the London close, the dollar went above DM 3.30 in early trading in New York.

Sterling, however, resisted the pressure, remaining unchanged against the dollar in London at \$1.088, although it fell to \$1.086 in early New York trading.

The sterling index against a trade-weighted basket of currencies was little changed, closing at 70.9 in

London. The continued strength of the dollar underscored, however, the pessimism in London's financial markets about the chance of an early reduction of banks' base lending rates below the current level of 14 per cent.

The three-month sterling interbank rate, a key indicator for base rates, rose by 1/8 of a point to 14 1/8 per cent. This does not appear to indicate any strong pressure in the market for a further rise in base rates, but it does show continued nervousness about the strength of sterling while the dollar continues its apparently unstoppable rise.

Widespread anxiety in Europe about the effects of the dollar's rise was reflected yesterday by the decision of the West German Capital Markets sub-committee not to allow any more D-Mark foreign bonds to be issued for the next three weeks.

The rise of the dollar has deterred investors from buying D-Mark bonds, and it is hoped that a pause in new issues will allow the market to regain some of its balance.

Reuter reports from London: Traders in New York said rumours that the Fed had intervened in Asian markets were quickly discounted. A spokesman for the U.S. Treasury, which decides whether the Fed should intervene, declined to comment on the market talk.

Earlier in Tokyo, Bank of Japan governor Mr Satoshi Sumitomo said that the central bank would intervene actively to defend the yen.

In Asian trading the Japanese central bank was reported to have sold as much as \$200m in an effort to hold down the dollar.

U.S. urged to lift competitiveness, Page 4; Lex, Page 24; Money markets, Page 43

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## EUROPEAN NEWS

## MEPs fear budget curbs may lift spending

BY QUENTIN PEEL IN STRASBOURG

EFFORTS BY Britain and fellow EEC member states to control the increase in their Community budgets could have the opposite effect, members of the European Parliament warned yesterday.

The system of budgetary discipline approved at the meeting of EEC heads of government in December, and intended in particular to hold down the rise in farm spending, could actually allow it to increase by no more than Ecu 600m (£360m) next year, they said.

The problem was spelt out by

Mr David Curry, the British Conservative budget spokesman in Strasbourg, and the Plet Danbert, the Dutch Socialist and immediate past president of the Parliament.

The budget discipline guideline—that farm spending should rise at the same rate as the increase in the Community's revenues from member states—would actually allow spending of some Ecu 20.6bn (£12.38bn) in 1986, compared with a forecast of no more than Ecu 20bn made by the European Commission, Mr Danbert said.

EEC farm ministers, said Mr Curry, would inevitably try to push spending up to the maximum available, which was actually considerably more than recommended by the Commission.

We are going to shoot ourselves in the foot with this budgetary discipline, he said. "There is a lot to be said for quietly forgetting budgetary discipline and letting the market do it for you."

As soon as you fix a maximum, it becomes a minimum. It will be a matter of genetic pride for the farm minister to

get spending up to the limit." The latest farm price proposals made by the Commission imply a slight drop in farm spending in 1986 compared with 1985. This year, some Ecu 20.1bn, he noted, Mr Danbert Christensen, the budget commissioner, told the parliament.

The 1985 figure means that some Ecu 21.5bn has to be found above the finances available from current EEC revenues. The gap includes over-spending last year (in spite of a supplementary budget) of Ecu 202m, Ecu

1.315bn arbitrarily cut by budget ministers last year, and a further Ecu 639m as the estimated cost of the farm price package and changes in market conditions.

The commission's hope of actually reducing spending next year is based on the assumption that exchange rates and market conditions will not change radically. However, a decline in the value of the dollar by only 1 per cent would add an extra Ecu 100m to the cost of export subsidies payable by the Commission.

## Soviets and French hit at U.S. over Unesco withdrawal

By Paul Betts in Paris

THE Soviet Union fired a broadside against Washington yesterday at the special session of the United Nations Educational, Scientific and Cultural Organisation (Unesco) which is reviewing the consequences of the U.S. withdrawal from the agency.

The Soviet delegate yesterday accused the U.S. of seeking to continue to exert influence on the organisation by establishing an observer mission in Paris. Mr Dimitri Ermolenko also urged the Unesco executive board to consider boycotting all U.S. goods and equipment bought for the purposes of Unesco as well as boycotting articles and research by U.S. citizens for the agency.

France also expressed concern to see Unesco survive as a major international body based in Paris.

France is also anxious to maintain good relations with French-speaking African countries. Mr Amadou Mahtar Mbow, Unesco's controversial director general, comes from Senegal. More-over, the French Socialist government is committed ideologically to active support of the interests of developing countries, in particular those in Africa.

However, the gesture breaks ranks with a number of other Western countries, which believe Unesco's current budgetary problems must be resolved essentially through new economies.

Mr William Dodd, the British delegate, acknowledged yesterday that voluntary contributions might help ease Unesco's problems, but they could not be the complete answer to the agency's financial problems. "Significant cuts in expenditure are inevitable," he argued.

The contribution reflects

## Portugal impresses foreign bankers

By Diana Smith in Lisbon

PORTUGAL'S Centre Left coalition Government strained by relentless internal disputes has impressed the foreign banking community.

Successful efforts by the authorities have reduced the deficit on the current account of the balance of payments from \$3.2bn in December 1982 to just under \$700m in December 1984, and this has enhanced Portugal's international image.

The punitive austerity measures, blended with energetic export growth, that were necessary have meant a bettering of the opinion polls, but so have the fact that its ministers have survived, albeit not without bruises.

Their efforts last week produced favourable terms for a sophisticated \$500m loan led by six international banks, the largest Eurozone security has negotiated since 1973. The terms reflected the market's approval for a nation that has always met its international obligations but that, two years ago, was seen as an external accounts go wrong.

In early 1983, before general elections brought a new government, the market was so shy of lending to Portugal that the Bank of Portugal was forced to draw on the country's gold reserves and negotiate gold-linked loans from the Bank for International Settlements (BIS) to raise emergency funds.

**Gold-linked**

Now, the last of four BIS gold-linked operations is being rolled over, there is no more need to touch the gold reserves, and a tough 18-month agreement with the International Monetary Fund bringing a \$300m standby credit expires this month.

Cash flow has improved so much that the authorities have told the IMF they will not need to draw the final \$90m standby tranche. That is just as well, for although its balance of payments, private consumption and credit ceiling targets were respected, the Government badly overran on public sector borrowing. The IMF was unwilling to deliver the last tranche.

The IMF will continue to visit Portugal on a surveillance basis several times a year, which pleases the authorities because they see the visits as a message to the banking world that a close watch is being kept on the country's accounts.

Over-spending in the public sector which has debts of \$3bn will probably continue until the authorities put unpopular cuts into practice. But international creditors seem to be preferring to look on the positive side, at Portugal's spectacular export growth.

By November last year, exports had grown 12.9 per cent in dollar terms compared with the first 11 months of 1983, reaching \$4,770m.

The fastest growth areas were motors, gearboxes and brake systems produced by Renault's new Portuguese unit, footwear, where export volume doubled between January and October and textiles, which enjoyed the benefits of the European recovery. Textiles picked up so energetically that Portugal now enjoys a \$250m trade surplus with the United Kingdom.

**Over-employment**

The footwear industry, a new sector just beginning to realise its potential, was one of the few to invest heavily in last year's recessionary domestic climate. The northern town of S. João da Madeira, where it is centred, enjoys overemployment almost unheard of elsewhere.

While exports rose in 1984, imports slumped to \$7.1bn in the first 11 months, nearly 7 per cent below the same period in 1983. Better tourism boosted invisible earnings and in 1984 the current account with a deficit that was less than a quarter of the dangerous 1982 figure.

This year the authorities will be treading a little and allow economic growth of 2 per cent compared with negative growth of 1.6 per cent in 1984. Exports and imports are expected to grow by 8 per cent, but there will be no uncontrolled spread of the dangerous 1982 figure.

The Finance Ministry, headed by stern technocrat Sr. Erazm Lopes, and the Bank of Portugal, temporarily headed by Sr. Vitor Constancia, have been the chief team negotiators, hope for a judicious balance of expanded private investment and spending and control of foreign borrowing.

The authorities need political stability to keep the mixture going and the brinkmanship of the Social Democratic Party, junior partner in Sr. Soares's coalition, makes it difficult to foresee how long this stability will last. Nevertheless, international bankers are agreed that Portugal has achieved a small miracle externally, despite all the internal strikes against it.

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## Ivo Dawanay reports on the dissension straining a powerful EEC pressure group

## Farm lobby falls foul of its own success

EUROPE'S farm lobby is caught in a seemingly insoluble dilemma. An insatiable desire that it successfully stalked the Brussels bureaucrats for more than two decades, it can now sniff an ice-age in the air.

Yet, as agricultural surpluses, and the appetite for more financial support grow remorselessly, it seems incapable of accepting that there is no more to be had. The farmers are victims of their own success in resisting the efforts of those advocating Common Agricultural Policy (CAP) reform. When that reform began haltingly last year in the shape of the "super-levy" on excess milk production, the lobby was momentarily powerless.

Evidence that the message was at last hitting home came last month, when the farm unions' umbrella organisation, proposed for the first time ever, a price rise of 5 per cent less than the 7.8 per cent dictated by its usually sacrosanct "objective method." This assesses the rise necessary to account for inflation, input costs and the maintenance of farm incomes.

The decision to abandon the objective method—a gesture to the squeeze on farm spending—immediately provoked fury from the more militant farming unions. So, more predictably, did the almost neutral 0.1 per cent price package proposed by Mr Frans Andriessen, the new farm Commissioner.

As usual, this was rejected as "totally unacceptable" by Copia. But observers noted the deafening 10-day silence from the organisation's Brussels headquarters before the official condemnation was released.

Reports emanating from the building suggest that serious internal divisions have emerged. Most of all, the member unions are split over how to react to Mr Andriessen's call for a public debate on the future of the CAP until the year 2000.

While the old school continues to argue that there is nothing wrong with the CAP that cannot be resolved with more expenditure, some now

## Britain's farmers harden stance

THE TRADITIONALLY cosy relationship between British farmers and their Ministry of Agriculture took a distinct turn for the worse this week, following sharply-worded attacks on the Government by the National Farmers' Union, writes Andrew Gowers.

Speaking at the NFU's annual general meeting on Tuesday, its president, Sir Richard Butler, accused Mr Michael Jopling, the Minister of Agriculture, of being "ineffective" in EEC farm price negotiations and "inept" in implementing policy at home. The meeting passed a resolution charging Mr Jopling with "gross dereliction of duty" for failing to set a comprehensive long-range plan for the industry.

The Ministry was expecting flak from the farmers over, for example, EEC milk production quotas. But officials appear to have been taken by surprise by the virulence of the onslaught.

The NFU president, himself a large cereal farmer, has generally preferred to confine himself to discreet lobbying. He has been hitting the headlines as never before.

In addition, Mrs Margaret Thatcher, the Prime Minister, believe that the unions have no alternative but to participate in the reform debate and thereby lessen the damage.

Copia has never been the prime source of farmers' power, but its skills have rested in moulding farming interests into a cohesive voice, and imparting them discreetly in Brussels' restaurants and smoke-filled rooms.

The real influence lies with national farm unions and their ability to use their local political muscle to twist ministerial arms.

But the split within Copia is



Jopling: under fire.

Government was trying to dismantle its previous "unique successful relationship" with British farmers. The power of the agricultural lobby has been waning of late. The Common Agricultural Policy, never popular with British voters, used as they are to cheap food, has been hitting the headlines as never before.

In addition, Mrs Margaret Thatcher, the Prime Minister, staff as "diplomats, not unionists." Yet an official of his union made clear this week: "If the French farmers' voices are not heard in Brussels, I am not sure the FNSEA will accept any reform. We will have to renegotiate the CAP."

For many national unions, the domestic political climate has never been worse. Farmers now represent less than 3 per cent of the EEC's working population, down from more than 20 per cent after the war. The urban population has suffered sufficiently from recession to resent any "featherbedding."

As Herr Josef Ertl, his predecessor, said yesterday: "The farmers have the tendency to decide in 1987 whether we have a coalition of the centre or of the Social Democrats and Greens."

Such power should strike terror in the hearts of defenders of the EEC agricultural policy. For when farmers' demands are met, the CAP can no longer fit.

Ireland's state companies have borrowings of more than £2bn (£1.7bn) and many, such as the fertiliser manufacturer, N.I., are chronic loss-makers. Not all their debt is government guaranteed but, until now, bankers have been happy to lend on so-called letters of comfort where they have approved or authorised the loan.

Bankers became alarmed when the Government allowed the liquidation of the state-owned Irish Shipping. Only formally-guaranteed loans which amounted to about £500m will be honoured by the Irish. Creditors, mainly Hong Kong shipping interests, will have to settle for what the liquidator can realise.

Irish bankers say their real concern stems from a speech by Mr Dukes in which he said that state companies should get loans only on projects which are commercially viable.

Some bankers also felt he was casting doubt on the value of letters of comfort as a guarantee. The first sign of the banks' new attitude emerged with reports that a small state chemical company was being forced to review its £2.4m borrowings.

No-one believes that more state companies are likely to follow Irish Shipping into liquidation—this was an exceptional case in the scale of the anticipated losses. Bankers would welcome an improvement in state company performance, in theory, but as one banker said: "As a taxpayer I welcome the minister's statement. But I have to look to the bank's interest."

The problem for the banks is that, while they would be happy to judge future projects on a commercial level, they believe most of the companies are already non-commercial because of their high existing debt.

thus strengthening finance ministers' ability to resist the call for more handouts.

At the same time, growing specialisation among the farming sectors have divided the interest groups within unions. With the financial cake inadequate to meet demand, squabbling has broken out as to who gets what share.

In Britain, for example, the Small Farmers Association is being relaunching to champion small dairy and livestock farmers against alleged National Farmers Union bias towards the large, usually cereal, farmers.

Similarly, another divide is opening between the Community's more affluent temperate north and the poorer Mediterranean south, with the growing demands of the latter increasingly resented by the northers for whom the CAP was originally established.

But if the farm lobby is embattled, it still maintains an enormous, many would argue grossly disproportionate, political influence.

Nowhere is this more apparent than in West Germany, where both the European and local elections have demonstrated the vulnerability of the government to loss of support on the farm.

The sensitivity of West German politicians to farm interests has led Herr Ignaz Kiechle, the Agriculture Minister, to give a bulldozer through the reforms agreed last March, and to threaten to undermine the modest price restraint proposed by the Commission this year.

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## Irish bankers review loans to state groups

By Brendan Keenan in Dublin

IRISH BANKERS are reviewing their loans to state companies following the closure of Irish Shipping and a suggestion by Mr Alan Dukes, the Irish Finance Minister, that state companies should be treated like other commercial entities.

Ireland's state companies have borrowings of more than £2bn (£1.7bn) and many, such as the fertiliser manufacturer, N.I., are chronic loss-makers. Not all their debt is government guaranteed but, until now, bankers have been happy to lend on so-called letters of comfort where they have approved or authorised the loan.

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## Doctors strike in Spain over health reforms

BY DAVID WHITE IN MADRID

THOUSANDS of Spanish doctors went on strike yesterday against the Government's health reforms, which have caused confusion and acrimony over planned reforms in the country's much-criticised state health system.

The 54,000 doctors working within the local security system were called on to stage a three-day protest strike against the Socialist Government's plans, which would prevent them from holding more than one state-paid post at a time.

State authorities said, however, that in most areas less than half of the doctors in state hospitals responded to the strike call yesterday. Local medical centres were expected to be the worst hit by the protest.

Negotiations on hospital reforms have produced divisions within both the medical profession and the Ministry of Health, where there has been a succession of resignations. While all sides agree on the need for improving the health service, which runs on a combination of high cost and poor quality, no consensus has been reached on how it should be done.

Apart from plans to extend the protection offered by the state health system, changes in store include the application to doctors of the country's inconvertibility law, affecting double employment.

According to the Government, this will affect 17,000 doctors over a period of 10-12 years and eventually open up 5,000 new jobs. An initial batch of 1,200 extra doctors is due to be taken on by the state health service this year.

**U.S. strives to play down Star Wars differences**

BY ROBERT MAUTHNER, DIPLOMATIC CORRESPONDENT

THE U.S. is making an all-out effort to prevent differences with its European allies over President Ronald Reagan's Strategic Defence Initiative (SDI) from weakening the American negotiating position in the forthcoming Geneva talks with the Soviet Union.

After presiding over a meeting of Nato's special consultative group in Brussels yesterday, Mr Richard Burt, the U.S. Assistant Secretary of State for European Affairs, said it was no secret that there were different views on many of the details and even on the concept of SDI—popularly known as the "Star Wars" project.

The U.S. was working so hard to consult closely with its allies ahead of the opening of the arms negotiations in Geneva on March 12. After the meeting of the alliance's consultative group of the alliance's consultative group yesterday, General James Abrahamson, the SDI Director, is due to brief Nato ambassadors today.

Mr Burt stressed that, in spite of all the differences, there was a "very strong understanding" of the need for the Western allies to present a united front in the arms talks between the U.S. and the Soviet Union. That included the question of the SDI.

Meanwhile, Moscow has formally rejected U.S. charges that it has violated the 1972 anti-ballistic missile (ABM) treaty, repeated by Mr Kenneth Adelman, the Director of the U.S. Arms Control and Disarmament Agency, in London yesterday.

The Soviet news agency Tass said the charges that the Soviet Union had built an illegal radar system in the central Asian city of Krasnoyarsk and was guilty of two other violations of the ABM treaty were "groundless and unsubstantiated."

In a talk at the International Institute of Strategic Studies, Mr Adelman said that since the signing of the ABM treaty, the Soviet Union had devoted more of its defence budget to defensive than to offensive weapons.

● Nordic and Nato states reacted cautiously yesterday to an offer from President Konstantin Chernenko to withdraw unilaterally some Soviet nuclear missiles from the Baltic area.

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## Italians to build world's largest floating crane

By Maurice Samuelson

AN ITALIAN shipyard has won a contract to build what is claimed to be the world's most powerful floating crane for use by the offshore oil industry.

Fincantieri, the State-owned shipbuilder, will build the 70,000 tonne semi-submersible vessel for Micoperi, the offshore construction group, at Monfalcone, near Trieste. It will be due for delivery in 1987.

The contract, worth \$335m (£243m), is said to be the largest ever placed with an Italian shipyard.

The 190m long barge will carry two giant hoists capable of raising loads of up to 12,000 tonnes.

Micoperi, much of whose activity is off the coast of Libya, hopes that the vessel will enable it to compete in the North Sea against the Dutch Heerma group, which has a virtual monopoly in lifting large offshore loads.

The vessel will also have to compete with a similar order by the McDermott group from a Japanese yard due for completion in 1986.

The two hoists on the Micoperi vessel will be mounted side by side on the bow. The barge will be fitted with dynamic positioning, and will be able to carry out construction work in force eight gales without anchors.

## Oil industry draws Moscow ire

BY PATRICK COCKBURN IN MOSCOW

THE REPLACEMENT of the Soviet Oil Minister, Mr Nikolai Mal'tsev, several years before he was due to retire followed a drop in oil output last year and heavy criticism of the industry in the Press.

Last year production dropped 3m tonnes compared with 1983 to 613m tonnes, the first fall for many years. This is attributed to difficulties in secondary recovery of oil and a lack of infrastructure in Western Siberia, which is now the source of much of the Soviet Union's energy supplies.

The central aim of current Soviet planning is to keep up the output of traditional energy sources such as oil and coal while increasing the supplies of gas and nuclear energy. Invest-

ment in the energy sector now accounts for as much as 47 per cent of industrial investment and up to 23 per cent of all Soviet investment.

Senior Soviet planners say that the oil industry has failed to respond adequately given the capital sums invested in it, because of difficulties in the Tyumen oilfields in Western Siberia. The ease with which oil was originally extracted in the 1970s made the Oil Ministry lax in organising infrastructure, maintenance and secondary recovery.

The frankness of repeated criticism of the industry in the press suggests that the Soviet political leadership does not think that it is getting its money's worth.

Mr Mal'tsev has been replaced by Mr Vasily Dinkov, who has run the gas industry since 1981. This has performed much better—output rose to 877m cubic metres last year—although the biggest gas fields at Urengoi and Yamburg, also in Tyumen province, are in extremely hostile environments.

In Yamburg, an area of continuous permafrost on the Gulf of Tazovsk in the far North, heavy construction faces extreme difficulties because of the climate. Communications are very poor and a recent article in the daily paper *Sovetskaya Industriya* expressed complaints that, unlike in the Alaskan oilfields, there were no gravel deposits from which to make roads.

The Press here yesterday published a letter from Mr Chernenko to two groups concerned about the arms race in Argentina and Norway. Such communications carry little credibility as proof that the President is not incapacitated, however.

A small pointer to the state of the leaders' health may come today at the weekly politburo meeting which he was able to attend last week.

Dr Bojanic said Yugoslav companies were ready to settle for low prices, because exporting was the only way they could get foreign exchange.

Import prices, by contrast, rose slightly partly because Yugoslav companies rarely had the right amount of foreign exchange at the right time, or had to buy small quantities through middlemen. Imports totalled \$11.9bn last year, 1.1 per cent higher by value but 1.7 per cent lower in volume than in 1983. The country's existing foreign exchange 11w has been challenged in the courts and is to be reformed this year by the Government.

## Chernenko's rule is one year old

BY OUR MOSCOW CORRESPONDENT

SPECULATION ABOUT the health of Soviet President Konstantin Chernenko, who has not been seen in public this year, continued here yesterday despite official denials that he is seriously ill.

The Communist party daily newspaper, *Pravda*, yesterday celebrated Mr Chernenko's first year in power by praising the ability of the party to arrange for an orderly succession. This reference to the death of Mr Yuri Andropov, Mr Chernenko's

succession to his job, can also be taken as an elliptical reference to the succession to Mr Chernenko himself.

The Soviet leader failed to appear at a scheduled meeting with Andreus Papandreu, the Greek Prime Minister, on Tuesday, despite his surprise attendance at a politburo meeting the previous Thursday.

A spokesman denied yesterday that any meeting had been arranged, but this is contradicted by Greek diplomats.

planned expansion in total imports this year would go to production materials and equipment needed for exports. He said the government hoped for a 12 per cent boost in total exports this year, with more shipments to the Third World (a disappointing market recently) and to Comecon (to fulfil barter arrangements).

The Trade Minister complained that the inadequacies of the local foreign exchange system worked against Yugoslav traders' interests. Total exports last year rose by 5.5 per cent to \$10.25bn, with volume up by 11.4 per cent but export prices down by 5 per cent.

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## Yugoslavs seek IMF deal on higher growth

BY ALEKSANDAR LEBL IN BELGRADE AND DAVID BUCHAN IN LONDON

WESTERN CAPITAL goods exporters stand to benefit from the higher growth strategy which Yugoslavia hopes to negotiate with the International Monetary Fund in talks that opened here yesterday.

On the eve of discussions about a new IMF standby credit arrangement to replace the existing one expiring on March 31, Dr Milenko Bojanic, the Trade Minister, announced plans to increase equipment imports by 60 per cent from some \$800m last year to \$1.25bn in 1985. The aim is to try to make up lost ground, due partly to previous IMF austerity programmes, in the modernisation

of Yugoslav industry. After four years of severe IMF-sponsored restraint on credit, investment and real wages in 1981-84, the Belgrade authorities want the IMF to accept more relaxed targets in a 1985 standby accord to allow a higher rate of economic activity in the hope that this will assuage political discontent with austerity.

Yugoslavia's Western government and bank creditors have, for their part, insisted on a further IMF standby arrangement as their condition for rescheduling debt repayments.

Dr Bojanic stressed that priority in the 6



## OVERSEAS NEWS

## Sidon calm after South Lebanon Army pulls out

BY RICHARD JOHNS IN BEIRUT

SIDON WAS calm yesterday under control of the Lebanese Internal Security Forces who moved in to police the port city on Tuesday night as the South Lebanon Army (SLA), Israel's surrogate militia, pulled out. There were, however, initial moments of tension.

Departure of the SLA was greeted with jubilation by the people of the port city who took to the streets to celebrate the end of more than two and half years of occupation.

Yesterday, the Lebanese Army dispatched more troops — an armoured brigade and an infantry battalion to reinforce units awaiting to assert order in the area around Sidon (about 380 square kilometres), when the final Israeli withdrawal from the zone which is scheduled for completion by next Monday, is completed.

Altogether, it is estimated that the Lebanese Army now has 4,000 troops mustered to all the potentially explosive vacuum which will be left. These troops include the poorly-armed garrison of rather

more than 1,000 already in the city.

"The withdrawal is going to take place and security will be ensured for all Lebanese in the area," Mr Rashid Karami, the Prime Minister, said yesterday. Mr Karami's announcement came after a Cabinet meeting devoted mainly to problems in the south of the country. Reports from the area were "reassuring," Mr Karami stated.

Some uncertainty was caused by the absence from the session of both Mr Nabih Berri, the leader of the Shi'ite Amal movement, and also Mr Walid Jumblatt, the Druze chief.

Eventual jostling for power between Druze and Shi'ites in the evacuated area is one of the worst possibilities following Israeli withdrawal.

President Hafez Al-Assad of Syria, however, gave assurances of his Government's backing for the Lebanese Army's efforts to take control of the Sidon area in discussions on Tuesday with Lebanon's President Amin Gemayel and Mr Karami.

## Kim's return pays off for Seoul opposition

By Steven B. Butler in Seoul

SOUTH KOREA'S National Assembly will become a far more lively place in the coming years.

For the first time since Mr Chun Doo-hwan, the South Korean President, took power following a military coup in 1980, the whole spectrum of South Korean political opinion will be represented in the Assembly.

That results from Tuesday's National Assembly elections, in which the recently-formed New Korea Democratic Party (NKDP) emerged as the largest opposition block.

Unlike other parties represented in the Assembly, the NKDP fundamentally rejects the legitimacy of the current constitution and claims President Chun is a military dictator.

Many of the party members were banned from all political activity in 1980 shortly after President Chun took power. He has hoped that by banning the politicians, a new centre of political gravity would form, making the old politicians increasingly irrelevant.

The constitution granted a large bonus of Assembly seats to the political party receiving the largest vote count — a measure designed to guarantee the Government party a majority. The president said the measure promoted stability.

The constitution called for a single seven-year term of office and a system of indirect elections for the president.

The Government has more or less admitted that these constitutional measures prevented a full expression of democracy, but it argued that given South Korea's security problem with North Korea, the nation needed stability.

The Government also strongly argues against tampering with the constitution. "More important than any other point is whether we experience the first peaceful transfer of power in modern Korean history," says Mr Choi Chang-yun, a presidential political aide.

The electoral success of the NKDP illustrates clearly that President Chun has failed to persuade the South Korean people of his political programme.

It also illustrates that Mr Kim Dae-jung, Korea's leading dissident, who returned to Korea last Friday, is far from passé.

Mr Kim timed his return to South Korea rather skilfully. The NKDP would probably have put in a strong showing without him. Had he not been here, one diplomat said, he would have become completely irrelevant to Korean politics.

His arrival just after the campaign rallies ended kept the opposition cause in the public mind right up until the election.

His name has figured prominently in rallies throughout the campaign and he is widely perceived to have contributed to the opposition cause.

The National Assembly will continue to be more or less a rubber stamp institution in the next four years.

The Assembly will finally become the arena where genuine political debate can take place.

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## Khmer Rouge pounded as China tries diversion

ABOUT 18,000 Vietnamese troops backed by tanks and armoured personnel carriers advanced amid heavy fighting towards Kampuchean guerrilla bases near the Thai border. Thai military officials said yesterday, our Foreign Staff writes.

They said the northward advance against Khmer Rouge guerrillas, the dominant

force in the UN-recognised Coalition Government of Democratic Kampuchea, began on Tuesday night and was preceded by an intense artillery barrage which forced about 40,000 Kampuchean civilians to flee into Thailand.

The officials said the Vietnamese are trying to flush an estimated 10,000 Khmer Rouge guerrillas from the

mountainous 155 square mile area around the guerrillas' HPI 229 headquarters.

At the same time, China claimed to have launched counter attacks against Vietnamese in what appears to be the most serious outbreak of fighting along the Sino-Vietnamese border since early last year.

The latest flare-up is seen

as an attempt by China to keep up pressure on Vietnam while it is on the attack in Kampuchea and to maintain the credibility of China's threat to take action if the resistance is overwhelmed.

China said its forces retaliated yesterday against Vietnamese assaults on two fronts along the border.

"Battles are still going on,"

the official Chinese news agency, Xinhua, said.

An official at the Vietnamese embassy in Peking said the toughest clashes had occurred along a section of the border between Yunnan and Vietnam's Ha Tuyen province where a force of about 1,600 Chinese troops had intruded 1 km into Vietnamese territory.

## Sihanouk faces his toughest challenge

BY CHRIS SHERWELL IN BANGKOK

TO HEAR Prince Norodom Sihanouk talk, this week's public appeal by the six Asian countries for outside military aid to help Kampuchean resistance forces has not only been welcome—it has also come not a moment too soon.

The prince's fragile coalition of three groups is facing its toughest challenge yet from an estimated 170,000 Vietnamese troops bolstering the Heng Samrin regime in Phnom Penh.

The Vietnamese, in the secret dry season offensive since they invaded Kampuchea six years ago, have wiped out most of the camp near the Thai border belonging to one group, the Khmer People's National Liberation Front, led by the nationalist Sam Sann.

They are now trying to subdue the more powerful Khmer Rouge, in the Phnom Malai mountains south of the border town of Aranyaprathet. The Khmer Rouge, ousted from power by the Vietnamese in 1979 after three-and-a-half years of bloody rule, remain staunchly backed by Peking.

For 62-year-old Prince Sihanouk, the former Kampuchean head of state who heads the third—and smallest—of the coalition's component groups, it is yet another difficult moment in a personal political drama which stretches back more than four decades. Now as much as

ever, he is a symbol of Kampuchean unity and integrity, and his survival seems to represent the hope of the Khmer people.

"China must intervene," he said in an interview just before the ASEAN Foreign Ministers meeting. "The sooner its second lesson for Vietnam comes, the better. That is what Khieu Samphan (of the Khmer Rouge) and Sam Sann say too. They want me to go to Peking and ask China to intervene to relieve our burden."

China fought a 17-day war against Vietnam in 1979 when the Khmer Rouge were almost vanquished in Kampuchea and has warned that it is ready to teach Vietnam a "second lesson."

The appeal from the non-communist Association of South East Asian Nations (Asean), which groups Thailand, Malaysia, Singapore, Indonesia, the Philippines and Brunei, has underscored the delicate position of the resistance coalition. Never before has Asean gone collectively public on the sensitive question of outside military aid, preferring to marshal what it can from where it can, including its own members' resources.

Of the six, Thailand, Singapore and Malaysia are generally agreed to have done the most materially to help the coalition. Equally, though, Singapore has been happy to continue doing

business with Vietnam, and its 1984 figures actually show a rise in bilateral trade.

One significant feature of the Asean appeal is that it means Indonesia is now "on board" with its partners' harder line. Indeed, it is now clear that Hanoi missed a significant diplomatic opportunity last year in failing to respond positively to Jakarta's conciliation efforts, and Asean as a whole hopes Hanoi now reads the new signals clearly.

The six's appeal nevertheless puts their friends abroad on the spot. The U.S. has previously refused to give direct military assistance to the coalition, much to the disappointment of the Thai and Singaporeans, who see large quantities of aid going to the Afghan rebels. So far Washington has come in with "humanitarian assistance," on an unknown scale.

Asean hopes European countries and Japan will now offer at least non-lethal military aid, especially as the six are not asking for any flag-waving, as one Minister privately put it. "We are only concerned with the final result," he said. "It is vital to keep up the military pressure on the ground if there is to be a political solution."

The setbacks of this year's fighting, Asean also hopes, will meanwhile be turned to advantage. The KPNLF has been

forced to give up its misguided strategy of defending fixed positions and is now expected to launch an offensive guerrilla war against the Vietnamese once the logistics are in place.

This is a strategy already being pursued by the Khmer Rouge, to great effect according to local reports. These suggest the Khmer Rouge are cutting stretched Vietnamese supply lines created by Hanoi's attempts to establish a more permanent forward military presence near the Thai border.

For many potential foreign donors, however, the Khmer Rouge's mere presence in the resistance coalition is reason enough not to help. Many people recall the holocaust of Pol Pot's rule between 1975 and 1978 in which hundreds of thousands died as the Khmer Rouge imposed its "instant communism" on the Khmers.

The Khmer Rouge is a millstone round our necks," acknowledges one Asean Foreign Minister. "We want to see any Western aid go to the two non-communist groups, because the Khmer Rouge is adequately supplied by China." In fact, he added, Peking's unequivocal support for the powerful Khmer Rouge was the simple reason the group could not be excluded from the coalition, as Vietnam has demanded.

Prince Sihanouk, who is close



Prince Norodom Sihanouk... "not a moment too soon"

both to China and Asean, is even more emphatic. "The Khmer Rouge is not only supported it is liked by China," he says. "Even Asean has to accept the Khmer Rouge. They may not hold it in esteem, but it has the force to be a barrier between Vietnam and Thailand. The U.S. and others also see this."

The Prince acknowledges that this is an unlikely coalition. Sihanoukists are at loggerheads with the KPNLF. Both are at odds with the Khmer Rouge. "Cordially we hate each other," he says disarmingly. "But we hate the Vietnamese much more. So expect the coalition and the fighting to continue." That, in any case, was what China and Asean wanted too.

## Baghdad offers amnesty

BY RICHARD JOHNS

IRAQ'S RULING Revolutionary Command Council, yesterday announced the offer of an amnesty to political outlaws at home and abroad.

The move is believed to have been prompted by the breakdown last month in negotiations with the Kurdish Patriotic Union (KPU) on a form of autonomy in the mountainous north of the country.

One of the demands of the KPU, led by Jalal Talabani, was for such an amnesty.

The Baghdad announcement made clear by implication that the amnesty extended even to the faction most resolutely

opposed to President Saddam Hussein's régime, the Al-Dawa Al-Islamiya, or "Islamic Call."

To take advantage of the amnesty, Iraqis within Iraq have 30 days to apply, and those abroad must report to embassies within 60 days.

AP adds from Vienna: Iraqi warplanes have attacked an Iranian nuclear power plant site with rockets, killing one man and injuring several others, an Iranian Embassy spokesman said here yesterday.

The plant at Bushehr was still under construction. There was no danger of a nuclear explosion at the site.

## South African Minister sued by black miners

By Jim Jones in Johannesburg

SOUTH AFRICA'S Minister of Law and Order, Mr Louis Le Grange, has been sued for about R2m (£16m) by 184 black miners who allege they were assaulted and beaten by police during the country's first legal black miners' strike last September.

The strike on mines in the Orange Free State managed by Anglo-American Corp, South Africa's largest mining house, was called after completion of the legal processes which have to precede strike action.

Three black youths were wounded yesterday in renewed outbreaks of violence in black townships in the Eastern Cape, East Rand and Orange Free State.

The three were wounded when rioters were dispersed in the town of Seeloville in Orange Free State.

## Japan's 'Man with 21 Faces' strikes again

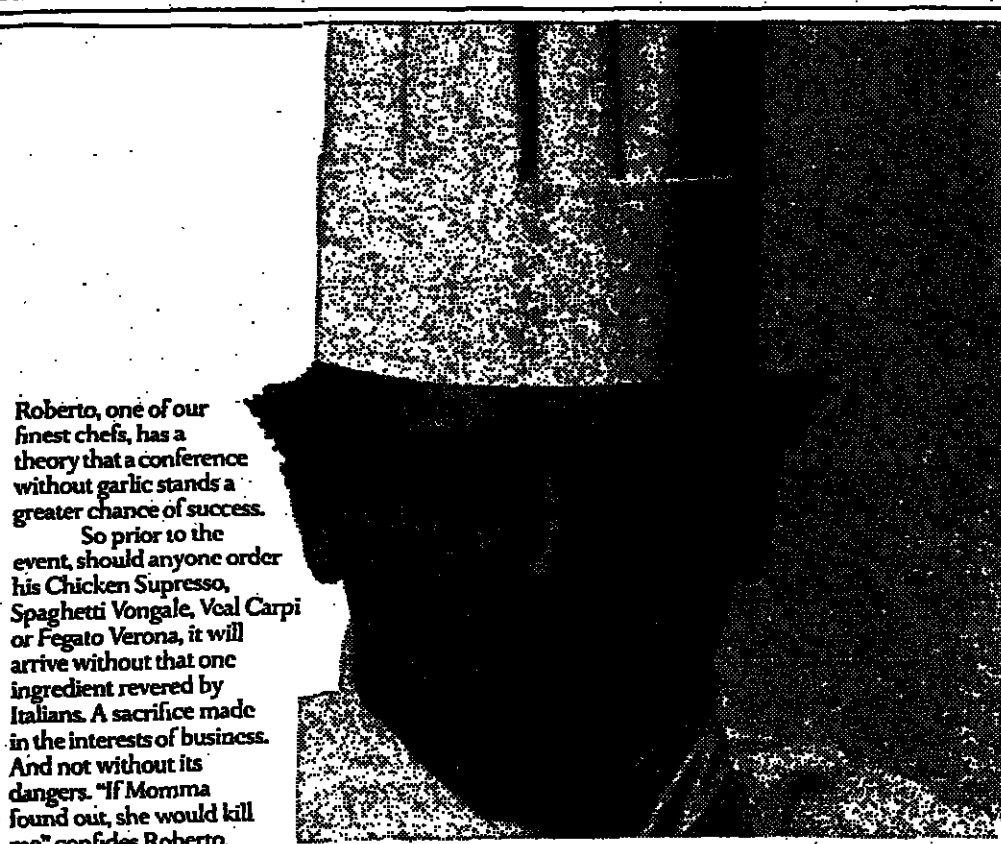
By Jack Martin in Tokyo

JAPANESE POLICE confirmed yesterday that swifter faced with lethal quantities of cyanide had been found in shops in Tokyo and Nagoya — on the eve of St Valentine's Day.

A Japanese newspaper reported receiving a note signed by "the Man with 21 Faces" accusing confectionery companies of "greedy" business practices, and threatening to blanket the country with poisoned sweets.

This time, the products of two companies, Meiji and Lotte, were doctored for the first time, along with those of other companies.

Previously Japan's most notorious extortion gang had tampered with sweets, said by Ezaki Glico, Morinaga, Marudai, House Food and Fujiya.



## Roberto has his own special ideas on what makes a conference successful

We must say that his concern for the atmosphere at conferences is shared by the rest of us here at Metropole Hotels.

Last year, for example, our facilities for business meetings, seminars and conferences attracted representatives from many of the world's major international companies.

Small wonder then that our staff have a deeper than average understanding of the attitudes, pressures and needs of business people.

As a group of hotels, Metropole offers four prime locations: London, Birmingham, Brighton and Blackpool.

Each hotel is four-star rated, serving fine food and carefully chosen wines. Each bedroom has a private bathroom, colour television, radio and direct dial telephone.

And our rates are extremely reasonable. If you're planning a conference or business meeting, send for the facts.

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SOUTH COAST Conference and Banqueting Centre 021-780 4526.  
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SHOPS CAN WARM THEIR CUSTOMERS FOR 50% OFF

There's a lovely warm feeling getting into shopping these days. Customers are recognising it. And the shops that recognise that are getting the benefits.

The brand that's leading the market is gas. Two recent developments in gas account for this lead.

First: Since 1983 supplies of gas have become more available. Premises that have been using other fuels have now been able to make a move to gas.

Second: The latest equipment is getting more fuel efficient.

Look what happened in Cleckheaton. Hillard Supermarkets Ltd. replaced their heating equipment with modern gas-fired boilers. They installed improved heating controls. Smiles all round. 30% saving in fuel costs.

The North Eastern Co-op in Newcastle upon Tyne had been using gas. They replaced their old boilers with new gas boilers, for their heating and hot water, with improved heating controls.

And saved 50% on fuel costs.

From small shops to supermarkets all over the country the news is getting around about the new developments in gas. Business can definitely benefit from it, and save costs at the same time.

How about your store? Contact Commercial Sales at your British Gas region, and we'll analyse both your present and future fuel requirements. We'll sort out the equipment to suit your premises and requirements. We know you'll know a bargain when you see it.

Gas

GAS IS WONDERFUL



## AMERICAN NEWS

## U.S. urged to lift competitiveness

BY STEWART FLEMING IN WASHINGTON

A CALL for the U.S. Government to adopt a wide range of specific policies aimed at promoting the international competitiveness of U.S. industry was issued yesterday by President Ronald Reagan's Commission on Industrial Competitiveness.

However, even as the report was being released, doubts were being raised about the likelihood that many of the Commission's recommendations would be implemented. The report was being sent primarily as a further sign of mounting unease in U.S. industry about what is seen by many business executives as a deteriorating long term competitive position.

Releasing the White House sponsored report at the Commerce Department yesterday, Mr. Malcolm Baldrige, Commerce Department Secretary, said the document "will not be another report which gathers dust on the shelf."

He said several of its recommendations had already been debated by the Cabinet council on Commerce and Trade. But he did not give details of any major recommendations which had been approved by President Reagan.

Many of the broad issues discussed in the report will be familiar to those who have followed the long running industrial policy debate in the U.S. Prepared by a commission headed by John R. Hughes, chief executive of computer-

U.S. RETAIL sales rose 0.7 per cent in January, the Commerce Department reported yesterday. Stewart Fleming reports from Washington. However, the strength of the increase was magnified by a downward revision in the sales figures for December. Overall it appears that retail sales last month were running at about the same high level as November.

A breakdown of the seasonally adjusted January figures shows that all the sales gains came in the durable goods sectors, particularly cars, while department store sales declined. Retail sales last month were running some 2.8 per cent ahead of those in January 1984; so, after allowing for inflation, sales have been flat.

Most economists are expecting a revival of consumer spending to boost the economy in the first quarter and the strength of durable goods sales will tend to reinforce this judgment. Consumer confidence surveys also suggest that spending will be rising.

However, yesterday's figures will leave unanswered the question mark hanging over just how much forward momentum the economy is developing.

Commenting on the report yesterday, Mr. Young said: "It is the Commission's conclusion that this nation's ability to compete has declined over the past two decades."

He cited increasing trade deficits since the 1970s, loss of world market shares in seven out of high technology sectors, slow productivity growth and a stagnation of real hourly wages in the business sector over the past 10 years as evidence.

The report presents a long list of policy recommendations some of which Mr. Young conceded would run into opposition to our national security and the breadth and diversity of the U.S. economy is one of its strengths.

maker Hewlett Packard and with a membership which included several top business leaders, the report identifies capital costs and the strength of the dollar as "major" disadvantages for U.S. competitiveness.

It firmly rejects, however, the arguments of many free market economists who maintain that the strength of the dollar is the reason U.S. companies are having trouble competing, and say that a relative decline in the competitiveness of manufacturing industry is not of great long-term importance because the U.S. is becoming a service economy.

It argues, for example, that a strong industrial base is "vital to our national security" and the breadth and diversity of the U.S. economy is one of its strengths.

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U.S. and USSR to meet next week to discuss Middle East

BY REGINALD DALE, U.S. EDITOR IN WASHINGTON

U.S. and Soviet officials are to meet in Vienna on Tuesday to discuss a range of Middle East problems, including the Iran-Iraq war and the Soviet invasion of Afghanistan, Administration officials said in Washington yesterday.

The low-key meeting is to consider an "across-the-board" approach to Middle East issues, officials said, but is "not intended to reach agreements." The main aim is "to avoid any misunderstanding," one official said.

Mr. Richard Murphy, assistant secretary of state for near eastern and south Asian affairs, is to lead the U.S. delegation to the talks, which were first proposed by President Reagan in a speech to the United Nations in September. The Soviet delegation will be led by Mr. Vladimir Polyakov, his counter-part in the Soviet Foreign Ministry, according to U.S. officials.

Washington says that if the Middle East talks prove successful, the two countries could go on to discuss other world trouble spots in regions such as Africa and Central America as part of Mr. Reagan's overall hopes for an improvement in East-West relations.

While Moscow is likely to use the Vienna talks to renew its call for an international peace conference on the Middle East, Mr. Murphy is expected to repeat that the U.S. believes that the next step should be direct negotiations between Israel and its Arab neighbours, in the first instance Jordan. The Administration has sought to encourage a new Middle East initiative, at least until after direct Arab-Israeli negotiations are agreed.

On Afghanistan, the U.S. is expected to press Moscow on a formula for a Soviet troop withdrawal in the Vienna talks, although there is no evidence that Mr. Polyakov will be prepared to discuss the question. Mr. Murphy is also expected to stress the desirability of both the U.S. and the Soviet Union staying out of the Iran-Iraq war.

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Other officials said that it appeared that, rather than direct talks, King Hussein and Mr. Arafat wanted the U.S. to act as an intermediary to persuade Israel to withdraw from the West Bank.

In talks with Saudi Arabia's King Fahd in Washington this week, however, the Administration has made it clear that it is not ready to undertake a new Middle East initiative, at least until after direct Arab-Israeli negotiations are agreed.

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Sr. Perez de Cuellar: personal ple.

## UN asks U.S. to increase aid to Bolivia

By Hugh O'Shaughnessy

Sr. Javier Pérez de Cuellar, the UN Secretary General, has written to President Reagan appealing for emergency U.S. financial aid for Bolivia as that country moves swiftly into hyperinflation. According to UN projections this year's price rises will be around 125,000 per cent.

Earlier this month the U.S. government granted a \$10m (£9.1m) credit for Bolivia under the Public Law 480 food aid provisions. This will allow Bolivia to import 65,000 tons of U.S. wheat over the next six months.

A further \$25.5m credit for agricultural supplies and machinery is expected to be signed shortly and discussions are continuing between the U.S. and Bolivia about an additional aid package of some \$60m.

Sr. Pérez de Cuellar has also sought emergency aid from the European Economic Community and from Japan for Bolivia.

At the end of last year, Mr. Gaston Thorn, the outgoing President of the European Commission, wrote a 10 Community governments urging them to assist the Bolivians.

The UN is arguing that since President Hernán Siles decreed a series of austerity measures on Saturday—which included a major devaluation of the peso and a quintupling of food and oil prices—he should be given support by the international community.

There are fears that Bolivia will lapse into total anarchy as a result of its problems and that a series of instability for the five South American countries with which it has borders.

On Tuesday night the Bolivian trade union confederation, COB, announced a programme of nationwide protest marches against the Government's austerity measures but stopped short of calling a general strike.

Cob, whose leader Sr. Juan Lechin Oquendo is a bitter personal enemy of President Siles, decreed, however, that Central Bank employees stop work in a bid to stave off the austerity measures.

President Siles, who last year agreed to quit office a year early, has called general elections for June 16.

The real breakthroughs have come in the past few months, although Memorandum No 2 has been bogged down in EEC bureaucratic procedures.

Last summer the UK and Dutch Governments signed an "open skies" policy giving freedom of entry to new routes, and fares-fixing rights to the airlines.

This brought in the 549 return fares between London and Amsterdam but even that fare, while it has generated traffic, is still offered only on a restricted basis, and business men waiting to fly between the two cities still have to pay higher rates for the greater flexibility they need.

## Hong Kong goods trade rises 32% in value

BY DAVID DOWELL IN HONG KONG

HONG KONG'S merchandise trade leapt by 32 per cent in value terms last year, to HK\$444.8bn (£51.9bn) as trade with the U.S. and China in particular advanced strongly.

The re-emergence of Hong Kong as an entrepot was fuelled by a 130 per cent rise in re-exports to mainland China, and increases of between 40 and 50 per cent with the U.S., Japan, South Korea and Taiwan, according to figures released by Hong Kong's Census and Statistics Department.

However, such strong growth is unlikely to continue through 1985, in part because the improvement in 1984 was due to recovery from recession in 1983, and because economic growth in the U.S.—the main locomotive force for export growth in Hong Kong—is expected to slow.

Increased protectionism in the U.S. coupled with damage to the local textile industry due to new U.S. certificates of origin legislation, is also likely to dent the 1985 performance.

Hong Kong's domestic exports rose by 32 per cent in value terms in 1984 to HK\$137.9bn.

Exports to the U.S. market, which accounts for 45 per cent of all exports, surged by 40 per cent. This was mainly due to strong demand for textiles and garments.

Imports rose by 27 per cent, to HK\$223.4bn, with Japan, China, Taiwan and the U.S. accounting for most of the increase.

Because re-export trade surged by 48 per cent to HK\$33.5bn, Hong Kong came nearer to closing its visible trade deficit than ever before. This narrowed to HK\$1.9bn—less than 1 per cent of total imports.

The re-emergence of trade between China and the outside world, due to recent economic liberalisation policies, was demonstrated vividly in the mainland's overhaul of both West Germany and the UK to become Hong Kong's second most important export market.

Exports rose by 81 per cent to the year to HK\$11.5bn. China, already Hong Kong's leading supplier, increased sales to Hong Kong by 30 per cent to HK\$5.5bn, while exports from Hong Kong to China leapt by 130 per cent to HK\$2.5bn.

Sweden's official objective for quota restrictions against developing countries was to prevent the running-down of its domestic industry.

But restrictions on imports from developing countries could not prevent imports of higher priced goods from unrestricted sources, such as the rest of Europe. This is what had happened.

Swedish importers are showing a tendency to substitute Italian or Finnish goods for traditional Hong Kong imports.

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## Paris in bid to promote business conventions

By David Hoggan in Paris

PARIS is linking up with Montreal and New York to promote international business conventions.

The potential three way tie-up comes at a time when figures released by the Brussels-based Union des Associations Internationales confirm Paris's lead for the sixth year running as the most popular city in which to hold business congresses.

According to these figures, 254 business congresses were held in Paris in 1984 (marginally up on the previous year) as against 243 in London.

Paris's Palais des Congrès (one of the largest Congress halls in the world with a capacity of 10,000) last year signed a technical and marketing agreement with Montreal where new exhibition and convention facilities have recently been opened.

A similar accord is under discussion with New York where a new exhibition centre is due to open next year.

Though the Palais des Congrès hosted only 140 of the business conventions held in the capital last year, it attracted about 90 per cent of the congress visitors.

Mr. Jean-Marie Lemaire, director of the Palais des Congrès, says a major aim for the French in the link-up is to attract congress business in the "dead" summer months of July and August when costs are about 30 per cent less than during the rest of the year.

Mr. Lemaire hopes that as a result of the accord, joint bookings will be possible in which congresses split between the three cities.

An increasing number of cities in France and the rest of the world are developing congress centres as a way of boosting local hotel, restaurant and retail activity.

Mr. Lemaire calculates that every FF1 spent on a big congress generates 10 to 15 times as much for the city's retail and hotel trade. Each congress visitor to Paris is reckoned to spend FF1,000-1,500 (£91 a night).

With a turnover of FF90m a year, Mr. Lemaire claims that the Palais is one of the few congress centres in the world to break even on its accounts, excluding the capital amortisation of the building.

Paris to set up institute to promote trade

By Paul Betts in Paris

THE FRENCH Government is setting up a special national educational institute to promote and develop French export performance.

The institute will be called Ecole Nationale d'Exportation and will be headed by M. Patrick Neiertz, the chairman of the French shoe company Jourdan, the Socialist Cabinet announced yesterday.

The new establishment will begin operation in the autumn and will be based in the central Paris building of the French Foreign Trade Centre. The venture is part of the Socialist Government's continuing efforts to modernise French commercial structures to make French industry more export orientated and competitive. It forms part of the Government's overall policy to support more strongly the small and medium sized industrial sector.

The Government is also establishing a national foundation to teach the business of exporting. This foundation will be associated with universities, the French administration, professional bodies and French consulates overseas.

## Textile exemption policy for Sweden 'ineffective'

BY ANTHONY MORETON, TEXTILES CORRESPONDENT

THE POLICY which allows Sweden to continue, for strategic reasons, to produce textiles and clothes at levels not permitted by the Multi-Fibre Arrangement to other countries has been judged ineffective by the Swedish consumer.

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## Chile may liberalise economy

By Mary Helen Spooner in Santiago

GENERAL Augusto Pinochet's latest Cabinet reshuffle has raised speculation in Chilean business and financial circles that the regime might be edging back to the more orthodox laissez-faire economic policies it pursued in the late 1970s.

Sr. Hernan S. Buchi, who replaces departmenting Finance Minister Sr. Luis Escobar, had served as banking superintendent and held earlier posts in Chile's economy and planning ministries. In these posts he played an active role in implementing such measures as lower import tariffs and reforms in the country's social security system.

Sr. Escobar was viewed as a political ally of Interior Minister Sr. Sergio Jara, who has been replaced by Sr. Rodriguez, a civilian attorney and businessman who has held no previous posts under the Pinochet regime.

Sr. Escobar's removal has been attributed to his sharp disagreements with Sr. Modesto Collados, Economy Minister and the uncertainty of these disagreements caused over future economic measures.

However, the country's continuing economic crisis has made it difficult for any Chilean Finance Minister to stay in office for long. Sr. Buchi becomes the regime's sixth Finance Minister in three years.

During the first three weeks of January, Chile's foreign reserves dropped by \$55.3m (£60m) to \$2bn while the country's balance of payments showed a \$2.5m deficit.

Chile is in the midst of negotiating an accord with the International Monetary Fund, which has a delegation in Santiago examining the Pinochet regime's economic programme for this year.

Chilean officials had hoped to reach a preliminary accord with the IMF by the end of the month, and then begin re-scheduling talks with commercial creditor banks before European "open skies" become a reality.

European Commission efforts to achieve tighter control over air transport and fares within the community have been frustrated by the self-interest of many Governments in protecting their own national air transport interests.

The Commission, however, cannot be accused of not trying to make the free-trade principles of the Treaty of Rome applicable to civil air transport within the Ten.

The seriousness of the Commission's intent was underlined this week with the disclosure that it is drawing up a range of legal actions that could involve legal action against private airlines for restrictive practices.

Mr. Peter Sutherland, the new Competition Commissioner,

## U.S. and USSR to meet next week to discuss Middle East

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# This appointment was made over lunch at Chez Solange, Leicester Square.



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## UK NEWS

# BS says 1,900 jobs at risk despite orders

BY ANDREW FISHER, SHIPPING CORRESPONDENT

BRITISH Shipbuilders (BS) yesterday told its unions that nearly 1,900 more jobs could be lost this spring if there was insufficient work. Orders have risen sharply this year but several yards have large gaps in their workload.

Mr Graham Day, the chairman, said that state-owned BS had shown a recent improvement in order inflows and that the downward spiral in contracts had been reversed, helped by improved productivity.

He said at a meeting with the unions' joint negotiating committee that the end of the financial year in March could find the industry with an order book improved by as much as 125 per cent over the previous year.

The world industry was still depressed, however, and the next year would be tough. He did not specify what orders were in the pipeline, but the Govan yard in Scotland is expected to win a £40m ferry order.

for North Sea Ferries (owned by P&O and Nedlloyd of the Netherlands) and a Turkish contract for three large bulk carriers worth £80m.

One of the Turkish ships would be built at the Sunderland Shipbuilders yard in north-east England, which is also in line for more orders from Sweden, Australia and the UK.

Neither of these two yards is threatened with further job losses in coming months. BS told the unions that because of uneven workloads and dwindling orders at some other yards, 1,888 more redundancies were in prospect.

Some would be immediate and the rest dependent on whether work came in. Worst affected would be Austin and Pickersgill, the Sunderland merchant yard (994 jobs at risk, including 500 immediate redundancies), the Vosper Thornycroft warship yard in Southampton (538) and Cammell Laird, the com-

bined warship and merchant yard on Merseyside (420).

Austin and Pickersgill has recently won a new (unspecified) foreign order worth £28m but needs more work. Vosper was left out of the two contracts for Type 22 frigates recently placed by the Ministry of Defence.

Cammell Laird gained one of the £140m frigate orders, but has just finished work on a rig for British Gas. Brooke Marine, the small warship yard in Suffolk, is faced with 81 job losses, and the Appleby merchant yard in Devon with 35 now and possibly 100 more in the spring.

The latest redundancy warning follows the announcement of some 3,000 job losses last November at Swan Hunter on the Tyne and Vosper Thornycroft. The latter hopes to win an order from Pakistan for three frigates worth £300m, one to be built in Karachi with help from the UK yard.

## Policies of privatising industries 'spreading'

By Sue Cameron

BRITAIN'S privatisation policies are "spreading rapidly" to other countries all over the world, according to a report released yesterday by the Adam Smith Institute, the so-called market economics think tank.

The report, *Privatisation in Theory and Practice*, says the privatisation of state-owned companies is being witnessed in West Germany, Belgium and other European economies. It states that privatisation is beginning "to dominate Japanese thinking" and adds that Malaysia, Singapore and Taiwan all have large privatisation projects under way.

The report, written by Dr Madson Pirie, claims that "even communist countries such as Vietnam and the People's Republic of China have been affected by its progress." The report identifies 22 different methods of privatising a state undertaking and claims there are a number of "structural weaknesses" in public sector operations.

It says these include higher production costs. It claims that in Britain, private industry's production costs are, on average, some 33 per cent lower than those in the public sector.

Lack of capital is said to be another fundamental weakness in state operations. The report says capital spending is "less visible" than current spending and therefore has fewer interest groups to defend it. A capital cut only postpones the maintenance or acquisition of building and equipment which means it is "easier for legislators to raid the capital accounts."

*Privatisation in Theory and Practice*, Adam Smith Institute, PO Box 316, London SW1P 3DQ, £7.80.

## THATCHER ANGERED BY KINNOCK'S ALLEGATIONS

# Suez precedent for accusing Government of telling lies

BY IVOR OWEN, PARLIAMENTARY STAFF

HOWEVER OUTRAGED Mrs Margaret Thatcher, the Prime Minister, may feel over Mr Neil Kinnock's insistence that he does not believe her explicit assurance that she took no part in the decision to prosecute the civil servant Mr Clive Ponting under the Official Secrets Act, it can hardly be said that the Labour leader has plunged into uncharted or - as his Conservative critics maintain - uncivilised territory.

When the Suez crisis was at its height in the 1950s, Mr Aneurin Bevan, the Welsh Labour politician, ended an attack on Sir Anthony Eden, the Conservative Prime Minister, by calling on the Government to "stop lying to the House of Commons."

Then, as now, the accusations being levelled at ministers from the Opposition benches were that they had misled parliament and the country. Unlike the Bevan affair, however, the main issue did not concern the course or position of an enemy cruiser at the time when a British submarine commander was ordered to sink it. Instead, the question was whether senior British ministers had been involved in the alleged collusion between Britain, France and Israel which led to Israeli troops launching an attack on Egypt.

It was the fighting between Egyptian and Israeli troops which enabled Mr Eden to claim that the Anglo-French intervention was de-

FIVE journalists walked out of a House of Commons committee hearing last night after an MP accused the press of being liars.

The protest occurred while the trade and industry committee was hearing evidence from British Shipbuilders (BS). Mr Graham Day, chairman of BS, had denied that the group tried to keep secret the sale of loss-making Grangemouth dockyard. Mr Day said there had been publicity over Grangemouth in a number of newspapers.

Mr Bernard Conlan, a Labour MP, commented: "We don't always believe what appears in newspapers." He added of the press, "In their professional work, they tell lies all the time."

The journalists, including one from the Financial Times, then walked out.

show any of the dexterity or power Mr Bevan was able to command, he has succeeded in levelling his charge against Mrs Thatcher without rupturing parliamentary conventions - something neither the Prime Minister nor Mr John Gummer, the Conservative Party chairman, would be able to claim were they to seek to maintain the stance they have adopted outside the Chamber and question the Opposition leader's honour.

Mr Bevan's approach in attacking the Government as a whole left him with a bigger and more vulnerable target than appears to be available to Mr Kinnock, after his decision to allow the Prime Minister to concentrate on only one strand of the double-barrelled attack he launched.

While Mr Kinnock has yet to

will eventually move out and establish factories employing substantial numbers of workers," he added. Dr Jones said that many universities had rushed to set up science parks in order to acquire a more polished image as a result of the high-technology aspect of those ventures. They also hoped to gain extra kudos in sponsoring high technology entrepreneurs from their own staff.

Science parks are growing in popularity in Western Europe. In West Germany alone some 40 parks or in-

## Economic strategy attacked by Gilmour

By Peter Riddell

SIR IAN GILMOUR, a former Conservative Cabinet minister, claimed last night that there was now a near-consensus, outside the Treasury, that the Government's economic policy was not working.

Sir Ian attacked the Government's preference for tax cuts rather than spending on infrastructure. He noted caustically: "Even for those who have a high regard for Victorian values, it is surely an act of excessive homage to treat Victorian sewers and bridges as sacrosanct and not to be touched by the profane hand of the twentieth century."

Speaking to the Tory Reform Group at Bristol University, Sir Ian argued that the Government's policy of tax cuts would mean the reduction would be more apparent than real. Even though income tax thresholds might be raised, the incidence of value-added tax would be widened and people would have to pay more for their services.

"In any case," he said, "to go for tax cuts rather than increased public expenditure on infrastructure would be a demonstration that the Government gives the reduction of unemployment a low priority."

Sir Ian, a former Defence Secretary, said that the record level of real interest rates conflicted with the stated objective of reducing interest rates.

## 'Imbalance' over defence contracts

BY BRIDGET BLOOM, DEFENCE CORRESPONDENT

THE MINISTRY OF Defence (MoD) should show itself more robust in its support of British interests when it negotiates agreements with allied countries for collaborative weapons production the House of Commons Public Accounts Committee said yesterday.

In a special report on Britain's collaborative weapons programmes the committee singled out the Tornado project, where because of an imbalance in complex work-sharing agreements Britain is faced with having to repay West Germany £250m.

MoD officials last year told the committee that the imbalance had arisen because Germany had carried out more work on the Tornado than was originally planned under

the formula worked out between Britain and its Tornado partners, Germany and Italy.

The precise sum would not be known until 1988 at the earliest, the committee was told. It must be paid back in cash if additional work on the Tornado is not forthcoming.

Yesterday the committee said it was concerned that Britain was not getting its proportionate share of the Tornado work and that the imbalance had more than doubled since 1978. "We regard it as most unsatisfactory that the situation is unlikely to be rectified until the 1990s and even then possibly in cash terms," rather than in bringing extra work to the UK.

The MoD should be more robust defending Britain's interests in

future collaborative agreements."

The committee also published its findings yesterday on the element of financial flexibility which allows the MoD to carry over a limited underspend from one financial year to the next.

It notes how the underspend was substantially increased in 1983-84 when the MoD asked major defence contractors to defer payments of £143.7 m from the end of March to the beginning of April. This meant the final underspend was £255m rather than £111m.

Committee of Public Accounts, session 1984/5, *International Collaborative Projects on Defence Equipment Estimating, Monitoring and Control of Procurement Expenditure*, HMSO £2.22.

## Science parks 'fail to meet objectives'

BY PETER MARSH

SCIENCE PARKS associated with British Universities have generally failed to achieve their objectives, Dr Ahn Jones, deputy director of the Technical Change Centre in London, said yesterday at an EEC-sponsored conference in Berlin.

Britain's stock of science parks had failed to generate significant numbers of jobs and had yet to prove that they could improve interaction between academic researchers and companies.

Further, apart from a few minor exceptions, established industrial

companies had not become involved in sponsoring the science parks. Dr Jones said this was probably a result of UK industry's general conservatism in supporting industrial entrepreneurship.

According to Dr Jones, about 12 university-based science parks in the UK had generated roughly 2,000 jobs over the past two years. He said this was insignificant compared with Britain's job losses over the same period. "Furthermore, there is little evidence to suggest that the embryonic park companies

will eventually move out and establish factories employing substantial numbers of workers," he added.

Dr Jones said that many universities had rushed to set up science parks in order to acquire a more polished image as a result of the high-technology aspect of those ventures. They also hoped to gain extra kudos in sponsoring high technology entrepreneurs from their own staff.

Science parks are growing in popularity in Western Europe. In West Germany alone some 40 parks or in-

novation centres associated with academic institutions have been announced in the past year.

Officials at the EEC in Brussels are considering a range of measures to facilitate links between the science parks in different countries.

For instance, the Commission is considering whether to give financial aid to "clubs" of science parks which are attempting to sponsor companies in similar technical areas such as microelectronics or biotechnology.

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## UK NEWS

# Delayed Nimrod air defence may cost £1bn

BY BRIDGET BLOOM, DEFENCE CORRESPONDENT

BRITAIN'S plans to modernise its air defences by the introduction of 11 new Nimrod early warning aircraft are already two years late and are not now expected to be completed until at least 1987.

The cost of the Nimrod project, which has British Aerospace and GEC Avionics as main contractors, has risen from the original 1975 estimate of £247m to more than £800m today.

Yesterday, Air Chief Marshal Sir John Rogers who, as Controller of Aircraft in the Ministry of Defence (MoD) is at present responsible for the project, told the House of Commons Defence Committee that the final costs are likely to exceed £1bn.

More precise estimates of the final cost have been given confidentially to the Defence Committee. Sir John made clear in his public evidence yesterday, however, that the costs would depend on what commitments, if any, the Royal Air Force would have to make on the aircraft's performance.

It was possible that, in the interests of keeping down costs, the 11 aircraft would not now meet the full RAF requirement - known as staff target 400 - which was the basis of the contract.

It has been evident for some months that the Nimrod programme was seriously delayed, but Sir John's evidence was the first comprehensive statement on the project from the MoD. Even so, the official team before the defence committee withheld comment in detail on the reasons for the delays and cost escalation.

The RAF ordered 11 Nimrods under the instructions of the Labour government in 1977, after Britain's

decision not to join with its Nato allies in buying the U.S. A-7 Corsair II.

Ironically, A-7s were the first choice of the RAF, but the Government was persuaded that Nimrod - which is based on the Comet airframe - could be in the air earlier than the A-7, now fully operational with Nato forces.

Sir John Rogers said yesterday that the conversion of the airframes by British Aerospace had proceeded more or less to schedule. The chief problems were caused by the avionics and radar systems for which GEC Avionics is the main contractor.

The committee was told that it was important to realise that the development of these systems involved "pushing at the frontiers of technology." Sir John said he expected the system to perform well in the end, although he was unwilling to be drawn into comparisons of Nimrod performance with that of the A-7s, an aircraft twice the size of Nimrod, but maximised for deployment over land rather than water, as Nimrod is.

Sir John suggested without elaborating that current difficulties centred on the complex self-test facility, the critical element in determining whether the radar's computerised system of analysis and display is working properly.

Sir John said it was expected that crews would start training on the Nimrods in 1986 and that a squadron would be formed in 1987.

Meanwhile, the MoD was trying to increase the percentage fixed price or other incentive contracts with the companies involved.

# Westland wins order for nine helicopters

WESTLAND Helicopters has won an order for nine Sea King helicopters for delivery to the Royal Navy between 1986 and 1987. The value of the contract is £30m, Lynton McLain writes.

The order comes as the company, based in Yeovil, Somerset, is seeking further orders, especially in the civil helicopter sector, for the late 1980s and early 1990s. Westland has had talks with the Ministry of Defence (MoD) about its order book problems.

The latest orders for the Sea King are part of a requirement from the Royal Navy for amphibious assault helicopters. The MoD has ordered a total of 34 Sea King Mark 4 helicopters.

The Mark 4 helicopter is able to carry 30 fully armed troops.

UK CREDIT CARD companies showed strong growth last year. Access, the card issued by National Westminster Bank, Midland Bank, Lloyds and the Royal Bank of Scotland, attracted 740,000 new cardholders, bringing the total to 7.8m.

This put it slightly ahead of Barclaycard, its main rival issued by Barclays Bank, which added 600,000 to reach 7.4m.

Access's total turnover rose 25 per cent to just under £4bn. Barclaycard's turnover increased by a similar amount to slightly more than £4bn.

Both cards continued to suffer from losses due to fraud. Access losses amounted to £5.8m, up from £5.2m in 1983, and Barclaycard's were £3.6m compared to £7.8m.

THE GOVERNMENT is considering making the disease Aids a notifiable disease, the Earl of Spinkness, a government health spokesman, told the House of Lords. He was replying to calls for government action to halt the spread of the Aids (acquired immune deficiency syndrome), which mainly affects homosexuals.

"The Government is actively considering making Aids a notifiable disease at the moment, but a decision has not been taken," he said. "We are learning by the week about this very nasty disease and we have to consolidate the information we have before issuing guidelines."

If Aids became notifiable to the authorities, it would be the only sexually transmitted disease to fall under this heading.

Lord Ennals, for Labour, said doctors believed the Government's response to Aids was derisory.

"Hospitals hit by health cuts are now having to cope with 400 Aids patients, some of whom are very seriously ill."

MARKS & SPENCER, Britain's biggest retailer by turnover, and Tesco, one of the country's largest supermarket chains, are drawing up proposals to site their first joint shopping centre development in Chesham, north of London.

The companies announced last November that they had agreed to work together in developing a number of edge-of-town shopping centres - six initially. They said they would continue to compete with each other in independent units on these sites.

TETRA PAK, the Swedish packaging group, announced a £15m project to double output over the next three years at its UK manufacturing plant in Wrexham, North Wales. The company expects to create a further 200 jobs, bringing the plant's workforce to 450.

The plant produced 2,000m Tetra Pak cartons last year. About £22m has been invested at the site since 1979. The company produced 35,000m cartons worldwide last year.

THE INSTITUTE of Directors has described government spending cuts affecting the BBC External Services as "an act of the grossest folly." It says the cuts, of £1.2m on the 1985-86 budget, would threaten Britain's exports.

"The Government is trying to save costs by cutting rather than deal with the real problem - cutting public spending," the institute argues. "It risks damaging an effective and important service."

THE STATUE of Eros, the god of love, which has been missing from Piccadilly Circus, London, since August last year when it was removed for a £1m facelift, is to go on display at a new site for a year.

Mr Ken Livingstone, leader of the Greater London Council, will today - St Valentine's Day - unveil the renovated Eros at the Royal Festival Hall on the South Bank, London. Eros will be on display there until a £10m reconstruction of Piccadilly Circus is finished.

HERTZ, the car rental company, has arranged a series of currency option contracts to protect itself against the impact of the strong dollar on its earnings from European customers renting cars in the U.S. this summer.

The contracts, arranged through Hambro Bank, should enable Hertz to charge customers in their home currency without having to make a surcharge if currency parties undergo a considerable shift.

FIGURES INCORPORATE 'SPECIAL CORRECTION' FACTOR

# Manufacturing output rises 3½%

BY MAX WILKINSON, ECONOMICS CORRESPONDENT

BRITAIN'S manufacturing output rose 3½ per cent last year but the recovery appeared to come almost to a standstill in the last three months of the year, according to official figures released yesterday.

The estimates, from the Central Statistical Office (CSO), incorporate a new "special correction" factor intended to prevent the most recent figures from appearing too pessimistic.

An extra 1 per cent is being added to the latest month's estimate for manufacturing output to take account of upward revisions which officials expect to make when more data comes in. An extra ½ per cent is added to figures for each of the two previous months but earlier data is not adjusted.

Without this adjustment the figure for manufacturing output in the fourth quarter of 1984 would have shown a fall from the third quarter level back to a performance which was no better than that in 1980 and hardly higher than the level of output recorded in the late autumn of 1983.

After correction manufacturing output in the last three months of 1984 was estimated to be unchanged from the third quarter level and 1 per cent higher than the average for 1980.

Officials say the correction procedure is justified because their analysis has shown that preliminary estimates for manufacturing output have been consistently too pessimistic. Since the summer of 1983 revisions, including some data which comes through only on a quarterly basis, have tended to add about 1 per cent to the first estimates. Before that the upward revisions were only about ½ per cent on average.

Yesterday's figures show heavy revisions to take account of new information from the Department of Trade and Industry about small new businesses which had previously eluded the statisticians' eyes. As a result it is now estimated that total industrial output - including oil and gas - grew 2.8 per cent between 1980 and 1984, which was 1 to 1½ percentage points faster than had been estimated previously.

But for the effect of the miners' strike the rise would have been about 5½ per cent over the period.

If the effects of the strike are excluded it is estimated that total industrial output has grown at an annual average rate of about 3 per cent since the depth of the recession in 1981. Manufacturing output grew by an annual average of 2 per cent in the period.

Manufacturing industries are still producing 6 per cent less than they were in 1979, however, while total industrial output - including oil and gas and allowing for the effect of the coal strike - is still about 1½ per cent below its level in 1979.

The coal strike is estimated to

have reduced the level of industrial output by about 3½ per cent in the second half of last year and by 2½ to 3 per cent for 1984 as a whole. This was mainly because of the direct effect of the lost coal production on the figures but also partly because of the cut in production of mining machinery.

The CSO estimates that the output of consumer goods in 1984 was 2.7 per cent higher than in 1983, although this figure was depressed by lower car production. Output from the durable goods sector was 4 per cent higher than in 1983, while clothing and footwear manufacturers raised production by 2.7 per cent and the food, drink and tobacco industries produced 2 per cent more than in 1983.

Output from the investment goods sector rose by 2.8 per cent in 1984, which was much slower than the rate of increase in the company sector's total investment. Manufacturing industry's total investment in the third quarter of last year was 10½ per cent higher than in the same period 12 months earlier. However, a high proportion of investment in machinery appears to have been satisfied by imports.

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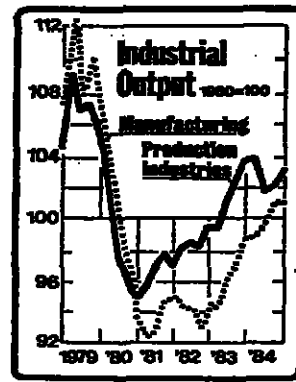
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have reduced the level of industrial output by about 3½ per cent in the second half of last year and by 2½ to 3 per cent for 1984 as a whole. This was mainly because of the direct effect of the lost coal production on the figures but also partly because of the cut in production of mining machinery.

The CSO estimates that the output of consumer goods in 1984 was 2.7 per cent higher than in 1983, although this figure was depressed by lower car production. Output from the durable goods sector was 4 per cent higher than in 1983, while clothing and footwear manufacturers raised production by 2.7 per cent and the food, drink and tobacco industries produced 2 per cent more than in 1983.

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# Edwardes restricted by STC's terms

BY JASON CRISP

SIR MICHAEL EDWARDES, who was chairman of ICL the computer group for less than six months, received £185,500 in compensation from the company when it was taken over by Standard Telephones and Cables (STC) in August last year.

The figure is substantially lower than the £500,000 which has been widely expected but Sir Michael has also received £200,000 before tax from STC itself in exchange for

a restrictive covenant which prevents him from joining any of its competitors before April 1, 1987. Sir Michael is understood to have received offers in September after leaving ICL which he had to turn down because of the agreement.

The agreement stipulates that Sir Michael will not participate in any way in businesses which are involved in computers, including peripherals and software, telecommunications equipment or the operation

of telecommunication services. The agreement confirms that STC asked Sir Michael to resign. The agreement would prevent him joining companies such as Racal, Plessey, GEC, British Telecom, Mercury or foreign-owned rivals of STC. Sir Michael had been chairman of Mercury Communications, owned by Cable and Wireless, before he joined ICL.

Sir Michael who joined ICL at the beginning of April last year, had

service contracts with it for three years worth £150,000 a year. After leaving ICL Sir Michael became chairman of Dunlop with a three-year contract of £150,000 a year. In addition, he had a share option scheme at Dunlop which he subsequently waived after BTR bid for the company.

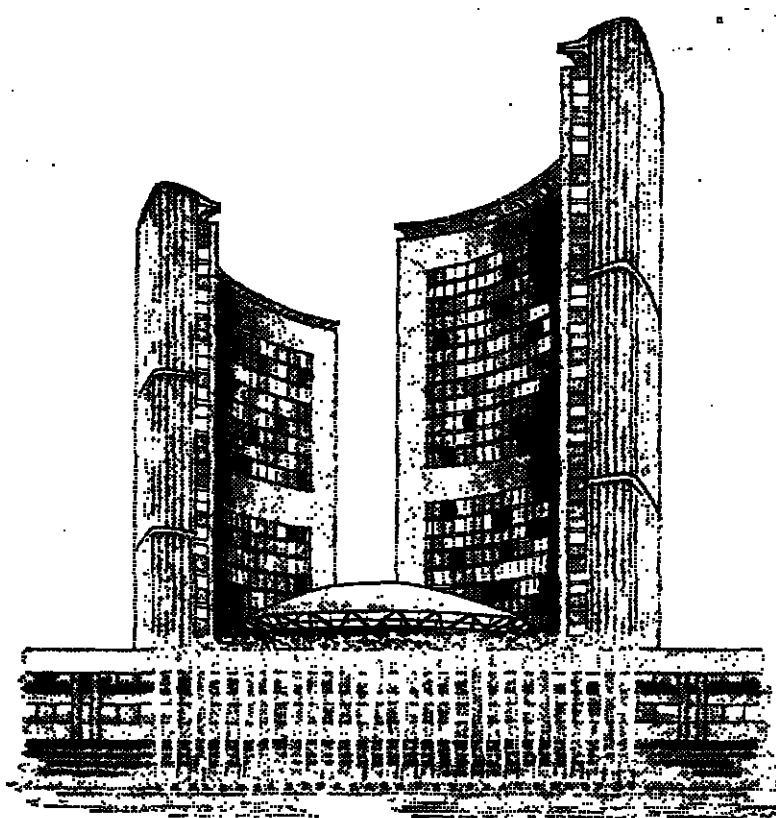
Neither Sir Michael nor STC would comment on the pay-off or the restrictive agreement yesterday.

Mr Aldridge said that the capital that was to be injected into the international dealing company had yet to be decided.

In other moves, Mr Martin Lloyd, 30, a dealer in short-dated gilt-edged securities with stockbroker Akroyd & Smithers, is joining Hoare Govett, the stockbroker which has forged a link with Security Pacific, the Californian bank. Mr Roger Livesey, a director of Hoare Govett, said yesterday that the move marked the firm's intention to apply for primary dealer status in the remodelled British Government securities market where market-making skills would be needed.

He explained that it was Hoare Govett's intention to build its primary dealing operation around its existing distribution operations and its teams.

MAN'S LANDMARKS: No. 5



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# Esso stands by forecast of gas supply gap

By Dominic Lawson

ESSO, the UK subsidiary of Exxon the world's largest oil company yesterday questioned the reasoning behind the Government's decision to block British Gas' proposed \$30m deal to buy gas from Norway's Sleipner field.

In earlier written evidence to the House of Commons energy committee, Esso produced North Sea gas supply and demand forecasts which showed a need for large imports of gas to the UK in the mid-1990s. The same reasoning had led British Gas to advocate the deal.

Mr Peter Townsend, Esso's finance and gas director, told the committee yesterday: "We will not change the estimates in our evidence. There is a need for imports. We are talking about a very large supply gap in the mid-1990s."

When Mr Peter Walker Energy Secretary, announced the veto of the Sleipner import deal this week, he argued that the main reason was that an additional 6.2 trillion cubic feet of gas had been found offshore UK since the Sleipner proposal had first been put.

Mr Townsend said it was not clear whether the new reserves were in new discoveries or merely the transfer of reserves from the 'possible' to the 'probable' category.

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# The political clout of the German farmer

By Andrew Gowers, recently in West Germany

OF THE howls of anguish which went up from European farmers after last year's EEC agricultural reforms, more than a fair share seems to have come from West Germany.

The farmers, ever a powerful lobby with the Bonn Government, have become a major thorn in its side.

As a result, Herr Ignatz Kiechle, the German Agriculture Minister, has been talking particularly tough ahead of this year's annual European farm price review. And a battle royal over plans cooked up in London and Brussels to cut price support for prosperous grain growers seems certain to ensue.

Germany is now being depicted by some observers, and particularly by Britain, as an important stumbling-block to further reform of the Common Agricultural Policy and, in the words of one British Euro-MP, the "arch defender" of the CAP's major abuses.

Herr Kiechle has already served notice that he will not countenance any price reduction in cereals, although—under a previous EEC agreement—last autumn's record harvest should automatically trigger a 5 per cent cut. The European Commission has proposed a net reduction of 3.6 per cent for grain.

Bonn's logic puzzles many foreign observers, particularly those in Britain, where farmers have considerably less call these days on those parts of the public purse for which the Government is directly responsible.

For one thing, Germany is by far and away the largest net contributor to the EEC budget, so its finances would stand to gain most from a restrictive pricing policy. German finance ministers have often made this point in the past in Brussels, only to see their agricultural colleagues participate in completely contradictory decisions.

For another, the German farming population has been dwindling steadily for decades, and now represents only about 5 per cent of the total. Clearly the farmers' political influence—which has been of great importance in the country's coalition politics—has not shrunk accordingly.

Herr Kiechle explains the strength of the farm lobby in simple terms. The post-war experience, in which "the Ger-

mans saw that without their farmers millions would have gone hungry," still plays an important role, he says. He also claims that, with the steady trickle of people away from the countryside many still maintain close and sympathetic links with the farm.

This is particularly the case with Bavaria. Herr Kiechle's home state and the political base of his CSU party. It is no coincidence that both farm ministers in the past 15 years have been Bavarians.

There are other subtle forces at work, reaching back into the Federal Republic's post-war history.

The Government, which had grown accustomed to providing high levels of support for farmers out of its national coffers and its consumer's pockets, was a reluctant entrant to the CAP in the first place.

Only as part of an elaborate trade-off whereby France dismantled tariffs against German industrial goods did Germany agree to open its market to French farm produce and align its prices with a common EEC level. And to satisfy the Germans, that common EEC level has always been artificially high.

Even now, that trade-off is never far from anyone's lips in discussing agriculture in Germany.

Whenever the country's numerous rural vocal farmers' lobbyists criticise the CAP as a waste of money or a mockery of liberal economic theory, the farmers and their friends in Government reply that it is simply part of the price of belonging to Europe.

Under the CAP, German farmers have massively expanded its output. With the aid of a special monetary dispensation which effectively subsidised its agricultural exports to other EEC countries, the country is now the fourth biggest food exporter in the world, after the U.S., France and the Netherlands.

Now, with the so-called "farmers' parties", the CDU and CSU in power, the German lobby on agriculture appears to have hardened. It is not difficult to see why.

Since taking over the post in 1983, and especially since last year's EEC price review, Herr Kiechle has been subject to tremendous pressure—and a good deal of abuse—from farmers, whose incomes fell nearly 20 per cent in the 1983-84 financial year, and are unlikely fully to recover.

Although the going has been getting rougher for most EEC farmers in recent years, the Germans complain that they are suffering more on two main counts.

First, the average size of West German farms, at around 15 hectares per holding, is smaller than in any other Community country growing "temperate"



Herr Ignatz Kiechle, Germany's Agriculture Minister.

meadow such as cereals. This means that many German farmers make less efficient use of capital and inputs than the big "industrial farmers" of France, with an average farm size of 25 hectares, or Britain, where holdings average nearly 60 hectares.

In contrast to the trend in many other Community member states, it has been long standing German Government policy to endeavour to keep small farmers on the land. This was encouraged by giving incentives to set up in rural

areas, providing employment opportunities for farmers who worked their holdings on a part-time basis, but the strategy has fallen on hard times with the shrinking of industrial employment opportunities.

The difficulties have been compounded, say German agricultural economists, by the imposition of milk quotas, which deprived small farmers of their only remaining opportunity to maintain their income: expansion.

As a result, the gap between farm incomes in the north and the south-Schleswig-Holstein and Lower Saxony compared with Bavaria and Baden-Wuerttemberg—has continued to widen.

Even in a good year like 1982-83, the top 25 per cent of German farm incomes averaged 28 times as much as the bottom quarter.

Secondly, the phasing out of the special currency adjustment previously enjoyed by German farmers—known as the positive monetary compensatory amount (MCA)—has come as a bitter blow.

Herr Kiechle agreed to this move, under which prices received by German farmers are to drop by a total of 10 per cent in three phases, and he said that all become more competitive with domestic produce.

Clearly, Herr Kiechle's room for manoeuvre is about as limited as his small farmers' present profit margins.

He fired Herr Hans-Jürgen Rohrer, easily the most experienced civil servant in the agriculture ministry, over a disagreement that has never been made public but was probably related to the milk quota cuts.

But if his counterparts in the Council of Ministers who go to Brussels in March to discuss grain price cuts believe their German colleague is going to be as easy a pushover this time as on many other occasions, Herr Kiechle, guided by threats that the Bavarian farmers might do the unthinkable and desert the CSU in the 1987 election, is going to fight his corner.

He expects to be on my own in Brussels," he said recently. However, untenable as that position becomes, he has little option but to stick to it. Alternating another large section of German agriculture with the loss of serious political damage.

Herr Kiechle, who has been in Parliament since 1963, still calls himself "a farmer by profession." The cattle on his 14-hectare lot near Kempten in the Swabian Jura are being looked after by neighbours. One day he will probably go back there. If he lacks farming friends now, he is unlikely to want it to stay that way.

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A subsequent attempt to cool farmers' tempers did not help much. Along with the Finance Ministers, Herr Kiechle devised a DM 100 package of concessions to farmers, including allowing them to hold up to 25 per cent of their land in permanent pasture. Critics in Bonn simply snarled that all the concessions meant was that their losses might be checked (given that dairy turnover would inevitably fall) while the big grain farmers in the Schleswig-Holstein and other northern Länder would get richer. Herr Stoltenberg, it should be pointed out, is from Schleswig-Holstein.

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## TECHNOLOGY

NCR DEVELOPS THE NEXT GENERATION OF BANKING MACHINES

## Fast cash and a touch of the movies

BY ALAN CANE

NCR, the U.S.-based computer company which gave the world the teller bank-in-the-wall, is about to launch a successor featuring moving pictures.

The most dramatic innovation in the latest family of automated teller machines (atms) NCR has developed at its Dundee, Scotland, financial systems centre is interactive video, a combination of videodisc player and computer.

It gives the machine startling new capabilities. It could, for example, display a short film about an investment scheme.

The customer would be able to "interact" with the film, however, by using a keyboard built into the atm or by touching "keys" displayed on the screen.

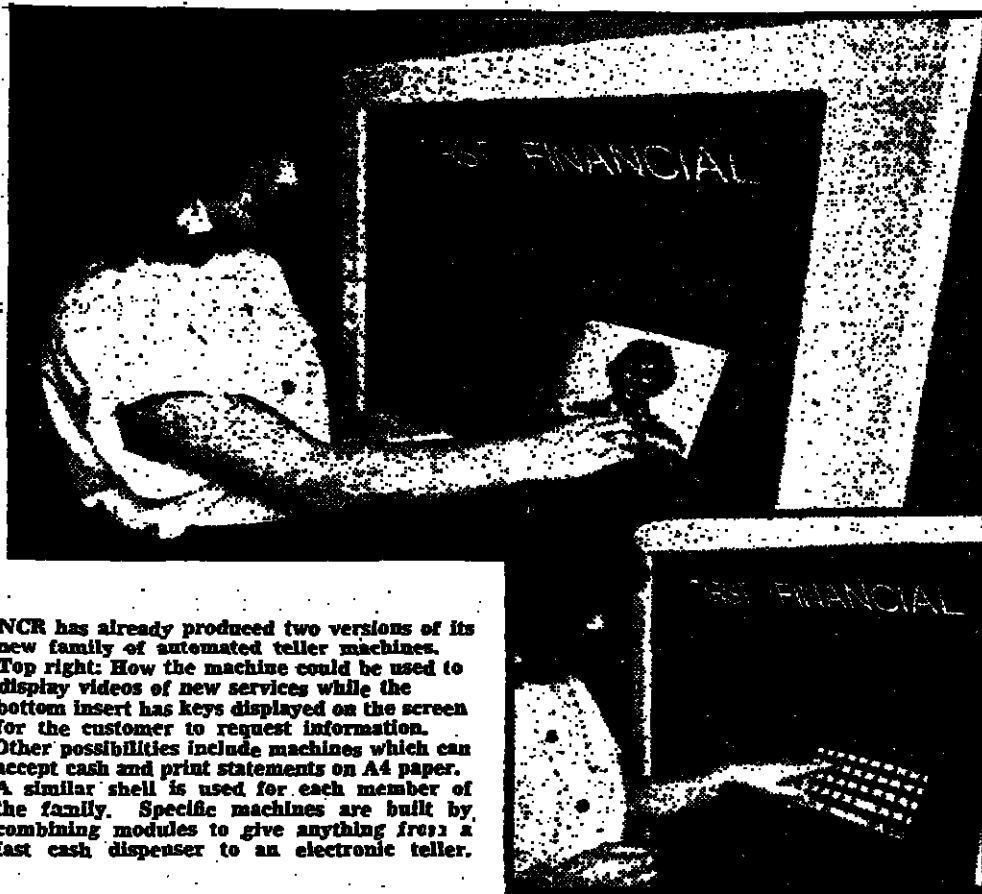
It would be possible to see the results of different methods of investment; the customer would be able to insert his own financial information and receive properly calculated answers.

What NCR has tried to do in this new range of machines—the Auto 1 series—is to offer in a self-service machine, virtually all the services provided by financial institutions.

The list includes cash withdrawals, deposits, enquiries, loans and insurance, the buying and selling of stocks and shares and investment advice.

It is all a far cry from the first "banks in the wall" simple cash dispensers which issued a fixed sum of money on insertion of a slotted card, or even the present generation of atms which simply dispense cash, take orders for statements or cheque books and answer enquiries.

Auto 1 is not a single machine but a range of atms built into a common shell all with different capabilities. One variant dispenses cash in 10 seconds. Another accepts cash and



NCR has already produced two versions of its new family of automated teller machines. Top right: How the machine could be used to display videos of new services while the bottom insert has keys displayed on the screen for the customer to request information. Other possibilities include machines which can accept cash and print statements on A4 paper. A similar shell is used for each member of the family. Specific machines are built by combining modules to give anything from a fast cash dispenser to an electronic teller.

cheques in envelopes and yet another prints a full A4 sized statement on headed stationery. The variants can be mixed and matched to suit the needs of the individual financial institution. One location, for example, might only be suitable for a fast cash dispenser while another could offer a full range of services—money, account details, investment advice.

The machines are designed either to stand alone in the banking hall or to be built into the wall. The full range will be available later in the year but NCR has already launched the first member of the family, the 5024. It will cost about £23,000 in the UK. NCR claims it will run for 20,000 cash transactions without a service call and

handle 5,000 transactions before notes or journal paper have to be replaced. NCR is a leader in automated teller machines with some 27,000 installed world wide. Other major atm manufacturers are Diebold (marketed in the UK by Philips) and IBM. NCR claims its Auto 1 range is more advanced than anything yet launched by its competitors.

## USING COMPUTERS FOR PLASTIC PARTS DESIGN

## How to design moulding tools

M. H. Tools of Begner Regis is using a computer-aided design system based on the Olivetti M40 minicomputer for the design of injection moulding tools that produce such items as car mirror housings and food mixer components from plastic.

The company is finding that once it has created frequently used standard parts like mould plates, pillars, bushes and cap screws, they can be recalled from the CAD database and quickly incorporated into new mould designs. If customers specify changes to the design, time can be saved by editing and replanning the

drawings very quickly. M. H. Tools also has a P6046 computer-aided manufacturing (CAM) system which feeds a tape punch to prepare program tapes for a Beaver machine tool. Since it uses the same language as the M40 computer, the company plans in the next few

months to integrate the two into a CAD/CAM system that will produce the tapes direct from the design. Direct numerical control of the tools is under consideration. More information about the computer-aided systems from Mr. Tony Newman, British Olivetti on 01-785 6666.

## ELECTRICITY SUPPLY

## CEGB plans for control rooms

BY ELAINE WILLIAMS

THE CENTRAL Electricity Generating Board will complete an ambitious project to incorporate advanced technology into its grid control rooms by the end of next year.

At a cost of £24m, the project will streamline control of the electricity grid and provide the CEGB with better matching of the nation's electricity supply to fluctuating demand.

The equipment will be installed at five new area control rooms at St Albans, Leeds, Bristol, Birmingham, and Manchester and a national one at Wokingham. This will move the CEGB from a three tier to a two level control system by incorporating district control into the area network.

Much of the work involves the better presentation of information through the use of computer graphics display systems coupled with conventional wall diagrams. Computer control of the grid is improved when operators have a clearer view of problems in parts of the electricity network.

At least 500 man years of computer software development is needed to control the overall system, much of it written by CEGB staff. There are 10 major suppliers involved with the equipment installation which started towards the end of last year. These include Ferranti Computer Systems, GEC Measurements, GEC Computers, Sigma Electronics Systems, Transmation and Frazer-Nash (Electronics).

In order to sort out the problems associated with the introduction of new technology, the CEGB has built a mock up of the control room in an old storehouse at Chiddingstone in Surrey. This is now used for operator training.

At Chiddingstone, operators sit at either one or two man workstations with a bank of graphics terminals in front of them. Each workstation has a clear view of the 50 feet long by 12 feet high national grid wall diagram.

Frazer Nash is providing 80 specially designed terminals through which operators can take information from and give orders to the grid control com-

puters. Frazer Nash developed two types of terminal for control rooms the largest of which has more than 100 pre-programmed "soft" keys for information gathering. A tracker ball fitted at one side of the keyboard is used to move a cursor around a computer representation of the grid on the 26-inch colour monitors supplied by Sigma. Operators can zoom into a single circuit breaker which may control a small village.

The second terminal is a portable unit with a conventional alphanumeric pad. This is intended mainly for carrying out maintenance work on the grid.

At least 500 man years of computer software development is needed to control the overall system.

and can switch off various elements or power them back up again. As this unit is used intermittently, the CEGB specified that it should be battery operated. It is cordless and connects into the main computer by an infrared link.

Up to eight of these terminals can be operated in the same area simultaneously because they use eight different infrared frequencies within a band from 30 to 100 MHz. When not in use, the terminals are kept in a drawer in the main console where they are automatically recharged.

Delivery of these units began last October to the first control centre at St Albans.

As well as the computer terminals, conventional television sets are also built into the display to ensure that sufficient extra power is available when millions of kettles are switched on during the advertisements. Weather reports are also important to assess changing demand.

The equipment has to be as reliable and rugged as those destined for launching into space. The board has set a lifespan of 15 years for the system.

## Computing

## Expert systems for medicine

THE European Community is to fund a project to develop a medical diagnostic system using advanced computing techniques. Funded under the Esprit project, it will apply expert systems techniques to the investigation of nervous and muscular diseases.

The system will analyse signals from an electromyograph machine and make it easier to make accurate diagnosis. There is a shortage of expert neurologists so the computer system would help doctors less experienced in this field.

Computer Resources International of Copenhagen, Jutland Datasystems, the University of Aalborg, Logica and the National Hospital for Nervous Diseases in London are members involved in the £1.4m project. The system will be developed using advanced artificial intelligence workstations produced by Xerox.

Expert systems have had their greatest success so far in medicine. Acting as an electronic assistant, they prompt the doctor by a series of questions and answers. Mycin, one of the earliest systems helps doctors diagnose bacterial infections, for example.

## Displays

## Flat colour screens

MATSUSHITA Electric Industrial Osaka said it has developed a flat colour panel which it has used in developing a prototype television with a 10-inch diagonal screen and a depth of 3.9 inches.

The company said the flat panel can be used for teletext, videotext, direct broadcast satellite, high definition TV and cable pay TV. It said it will display its TV at Tsukuba Expo '85 in Tsukuba, Japan, which starts March 17.

It's time to give punch-clocks their cards.



## Information

## Local authority databases

SOCIAL services staff employed by Redbridge Borough Council in London are using computers to keep records of children in the local authority's care.

With a database system installed by D. M. Englund and Partners of Twyford, the workers can keep records of personal details of children and the length of time they have been in the care of the council.

The hardware also keeps a record showing the location throughout the borough of the several hundred boys and girls in this category. Workers find it easier to obtain general statistics about the children—for instance, with the hardware they can relatively quickly obtain the information they need for monthly returns to the Department of Health and Social Security.

## Inspection

## Spotting the cracks

THE PROBLEM of hunting for cracks in ICI's new £30m nitric acid plant at Billingham was solved by using ultrasonic techniques. ICI used the expertise of a small British company called UCMS, based in Bristol, which showed that pipework on the 350,000 tonne capacity plant could be tested with low power ultrasonic equipment. The equipment was successful in showing up small leaks which may not have been possible to detect with conventional testing methods.

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## PUBLIC RELATIONS

The Financial Times is publishing a survey on Public Relations on 30th May, to coincide with the PRCA conference.

For an editorial synopsis and advertisement rates, please contact Jack Cheney.

Financial Times,  
Bracken House,  
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1985 The Worcestershire Clinic	ON SCHEDULE	ON TARGET	
1986 A healthy future...			YES

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## THE MANAGEMENT PAGE: Marketing and Advertising

EDITED BY CHRISTOPHER LORENZ

## How high drama promotes high tech

BY FEONA McEWAN

SANDWICHED in the midst of the News at Ten last week, Saab cars, a newcomer to the small screen in the UK, made its debut. And a pretty dramatic two minutes it was too. Shimmering shots of a jet fighter intercut with high tech angles of the car itself.

"From seven and a half million pounds to around seven and a half thousand, Saab — nothing on earth comes close," said the voiceover.

This is but the latest instance of the contemporary mood in car advertising where electronic wizardry, above and below the skin, is all. Where once the battle in this fierce of market-places was fought on grounds of a pleasing chassis, reliable performance, and reasonable appetite, today's focus on high tech excellence calls for a more sophisticated approach from both sellers and buyers alike. Driving for enjoyment is very much the thing; hence "The ultimate driving machine," BMW; "Rediscover the magic of motoring," Alfa Romeo; "Loves driving, hates garages," Citroën.

Back to Saab. The problem it faces, according to agency Humphreys Bull & Barker, is low awareness levels in the UK. Early research showed that consumers responded very positively to the notion of a carmaker which is also an aircraft-maker—as Saab indeed is. It conjures up perceived benefits such as ergonomics, safety, engineering performance—which explains the symbol of the aircraft in the commercial.

Last week, television viewers were exposed to a dozen different car commercials proclaiming the various product virtues. In cash terms, the money spent pushing such deals on wheels is second only to one other sector.

After department and retail stores, the automotive sector spends more on television and press advertising than any other, according to Media Expenditure Analysis Limited (MEAL).

As products converge, (increasing standardisation of



Jaguar, unlike rivals which have opted for TV, uses press and posters to promote its cars

"gismos" as admen call the high spec details, and looklike shapes, the hatch-backs) the job of the adman — in finding product differences or benefits to underline while at the same time preserving the brand property — is getting tougher.

"Cars are an immensely challenging product," says Andrew Mitchell, group director for McCormick Publicity, which handles Renault. "There's a return to 'harder' values. Before, people were happy enough if a car was comfortable, reliable and nice-looking. Now with a fragmented market offering wide ranges of cars, plus the intense price competition, such 'soft' values are gone. Now the emphasis is on performance and specification such as lighter driving wheels, petrol injection, seat suspension and so on."

## Safe option

Finding a distinctive voice to "marry" a manufacturer's "extended family" of products and give them a corporate unity may be getting harder, and many manufacturers still opt for the safe option of unadventurous advertising. It will surely be those who have the courage to take an individual stance, who will, quite literally, make their marque and stand a stronger chance of survival.

Of course, a number of distinct voices do stand out. Audi is currently achieving this by reverting to its mother tongue. "Vorsprung durch Technik," as they say in Germany, goes the tagline on the stylish Bartle Bogle Hegarty commercials, which translated means, progress through technology.

This reminder of the car's German heritage comes after the agency learnt that consumers had a hazy image of the marque. Unlike rival German marques, BMW, Mercedes, Volkswagen and Porsche where "German" equalled "quality," Audi had a soft Eurocar image,

worthy but lacking in emotion. "Our job was to add warmth to a cold image," says creative director, John Hegarty. "Both head and heart are involved in car-buying decisions so it's important to appeal to both. Hence the hopelessly witty story, slightly tongue-in-cheek ads on television which is able to move the image on fastest."

There's no surety, pace admen, that good ads by definition equal good product sales. Indeed Fiat's splendid "Man made by Robots" commercial for the Strada and the Ford Sierra ads last year for cars whose sales didn't fully live up to expectations, question this.

However, another German marque, BMW, which has consistently turned in much admired advertising, courtesy of Wight Collins Rutherford Scott, would have us believe otherwise. As it happens, UK sales of the marque have doubled to over 25,000 in the five-year period of the current campaign. "People knew it was a good car, but weren't sure why," says Robin Wight, who has written many of the Press ads which attempt to explain just that. Remember the cocktail glass standing on the engine, with the line "Shaken. Not stirred," underlining the car's smoothness. Whereas Press ads are used to highlight different facets of brand performance and quality, WCRS took the marque to television for its corporate positioning, perhaps most memorably for the 7 series, showing the car driving through a graveyard of other cars, with the catchline "The luxury car is dead. Long live the luxury car."

A British marque currently enjoying a renaissance is Jaguar, whose rehabilitative marketing drive in the last three years seems to have found effective expression in its ad campaign. Agency chief, F. John French, reports that the tag line "the legend grows" has given the company its highest ever unprompted recall

and is proving highly memorable in the luxury car sector. This is notable, considering Jaguar's relatively low budget (around £1m) and use of poster and Press only (including accounting, legal and other professional publications).

The ads are monitored as part of a recent company initiative (also practised by Ford, among others) of quality tracking. This involves interviewing every one in three UK customers at one, nine and 18 month intervals for their reactions. "Customer satisfaction levels are up 25 per cent in the last 12 months," says Roger Putnam, director, UK sales operations. "So we can only infer that the message is getting through." The execution of the ads may not break creative moulds but it seems to please the company. "French makes ads for customers, not for ad people," notes Putnam. "The use of 'legend' combines the best of what's past, the present and more to come. It has a timeless quality. Jag means wood and leather and the tradition of luxury coupled with high performance," says John French. "It's important to keep the balance of its special appeal."

## Safety

Volvo continues to dominate the print medium with the distinctive ads that longstanding agency Ashot Mead Vickers has made its own. The same single-minded marketing that produces a cumbersome unfashionable heavyweight of a car when most of the automotive world is veering towards lightweight, compact shapes, also defines its advertising stance. Volvo is well-known for making safety a key selling platform, focusing on virtues such as reliability and durability rather than cosmetic issues. Your wife drives on the most dangerous roads in Britain and "How hard can you slam a Volvo door?" stresses the vehicles' impact protection bars.

ABOUT four years ago, G. D. Searle, the U.S. pharmaceuticals group, was presented with the sort of choice which has rarely fallen to any company. Its new artificial sweetener, aspartame, had just been given the go-ahead by the Food and Drug Administration. Here was, in effect, a new commodity—one with exciting potential, perhaps, but still a commodity. How should the company market it?

The obvious answer would have been to treat aspartame just like any other intermediate raw material and sell it to food and drink manufacturers at the best price possible. There were unquestioned profits to be made in such an approach, since aspartame had qualities which were making its potential customers pant in anticipation.

A low calorie, non-fattening sweetener, aspartame offered an alternative to saccharine in the fast-growing diet food market. Although much more expensive than the older product—saccharine costs around \$90 a pound against \$4 a pound for aspartame—it was judged by consumers to have a taste closer to that of sugar, and although some individuals complained of nausea from consuming it, aspartame had been given a clean bill of health from the Food and Drug Administration after one of the most exhaustive proving periods in history.

Searle, however, rejected the commodity-type marketing approach for something much more daring. It decided to try to give its new product, an amino acid whose sweet taste was discovered quite accidentally by a research worker 16 years ago, an image of its own.

It endowed aspartame with a name — NutraSweet — and blasted off with a television advertising campaign of such intensity that it was almost reached through to virtually every American. At \$30m, Searle's advertising expenditure alone will amount this year to the sort of figure which detergent companies put behind support for their products.

Tim Healy, vice president of marketing for NutraSweet, says a consumer survey conducted at the end of last year showed that Americans asked to identify an artificial sweetener could more easily name NutraSweet than saccharine, the established market leader. "This was a pretty astonishing result for any new product if you apply the rules of conventional packaged goods marketing," he says.

Searle hit upon its strategy without, as Healy puts it, any road map to guide it. The long-term objective behind the image building is to capitalise on a technological breakthrough before patents



Each of these products contains NutraSweet and bears its trademark

## Sweetening the consumer

Terry Dodsworth on a multi-million dollar promotion of an alternative to saccharine

run out. This is a more difficult process than it may sound, since Searle only has a very limited period to make its point. In the U.S., for example, its use patent expires in 1992, while in Canada and the UK it goes in 1987 and in West Germany next year.

As a result, the company decided to concentrate on three main markets—the U.S., Canada and the UK—where it believes that conditions are right to put its message across both in terms of health consciousness and the influence of television. In the UK, for example, it will shortly launch into a \$5m television advertising campaign.

In the U.S., its \$30m advertising budget is only one element of the promotional bonanza. It is planning to spend another \$20m on public relations, while coughing up a part share-in-a-further \$120m of joint promotions with users. In addition, customers are likely to spend another \$500m on their own, independently-funded promotions.

Part of the dynamics of this hectic promotional effort is that Searle has been able to convince its clients that NutraSweet is such a strong product

that they can all work together to promote it. The contractual basis of this endorsement is not entirely clear, since Searle refuses to say exactly what sort of joint promotional deal it has with NutraSweet's end users. "We have an agreement that we shall support the brand and that they in turn will do whatever they believe is strategically correct to support it as well," Healy says.

But the end result of the policy is not difficult to see. Because NutraSweet has built up its own brand awareness, its customers are able to explain the qualities of their low-protein, sweetened products with just the one word "NutraSweet" in a 30-second television commercial.

In their packaging, the manufacturers have an equally short-cut promotional device in the shape of the NutraSweet logo—a circular swirl which is carried almost exclusively on products which are sweetened by NutraSweet. And the first result of the combination of advertising is an extraordinary spending total of more than \$300m for a product that will probably bring in a figure of only around three

times that in revenues this year.

The efficacy of this strategy will not, of course, become completely apparent until the U.S. patents expire. In the longer term, Searle will come under price pressure on NutraSweet in its big three markets from the ten manufacturers who have already geared up to sell aspartame elsewhere. Indeed, in most countries Healy says that its marketing is likely to be completely conventional.

In the meantime, however, the bandwagon that NutraSweet has managed to get rolling in its direction gives it tremendous momentum and flexibility.

First, the revenues it is earning from NutraSweet are allowing heavy investment in further research and development aimed at pushing costs down and broadening the product's appeal. Searle is confident that there are considerable production economies to be made, and it is working furiously on ways to make aspartame resistant to high temperatures—its use in confectionery is limited at present, since it loses its taste after being subjected to intense heat.

Secondly, the company has been able to maintain its prices and take what looks to be a hefty margin on the product, thereby building up some financial fat for the future. Operating earnings of Searle's consumer product division, to which NutraSweet contributed 58 per cent of sales last year, jumped by 58 per cent to \$273m.

The strength of demand for NutraSweet on which this premium pricing is based was underlined only a couple of months ago, when none other than Coca-Cola, the most powerful voice in the world soft drinks market, went over to using only NutraSweet in its Diet Coke.

The most telling point in this conversion was that Coke was following—or had been forced to follow—its arch-rival Pepsi, which had decided somewhat earlier to drop the original mixture of saccharine and NutraSweet in its Diet Pepsi.

The change-over adds weight to Searle's claim that NutraSweet has such a special pull with consumers that products containing only aspartame sweetening do much better than competitors' saccharine suffers both from a reputation of leaving a metallic after taste, and of there being questions over possible carcinogenic qualities. Coke's move is a clear statement that the higher the percentage of NutraSweet in the sweetening mix, the "less the bite" in the taste. It is clear, it says, that "the consumer wants 100 per cent NutraSweet."

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## JOBS COLUMN

# Employment can seriously damage your health

BY MICHAEL DIXON

WHAT would happen if you removed from the economy all the people who are employed largely to undo things which other people are employed to do?

That somewhat hypothetical question has long fascinated the Jobs Column, which tends to raise it on social occasions when the conversation turns to the difference between employment and productive work. There certainly is a difference. It is clearly possible to work without being employed. Women, for instance, have been doing so for time immemorial. Nor need one be an especially sharp observer of organisational life to see that it is also possible to be employed without working.

When hard-headed folk are faced with the question, they usually demand to know what is meant by "people who are employed largely to undo things which other people are employed to do." And the best example I have been able to produce so far is tax inspectors and tax-avoidance accountants. Perhaps providentially, this very week has brought the publication of a research report which seems to half-answer the query. The study was made by the University of Manchester Institute of Science and Technology for the Staff Federation of the Inland Revenue, which has had its staff cut by some 15,000

since 1979. The effect on those remaining has apparently been to drive more and more of them dotty in trying to cope with a relentlessly increasing "sheer volume of work."

One likely explanation, of course, is that the cut in the number of people employed to assess and collect taxes has not been accompanied by a commensurate cut in the number employed to avoid them.

### Worry

The report raises a far-reaching worry. If it is true that many tax officials suffer higher anxiety levels than hospital outpatients under treatment for psycho-neurotic disorders, then there is additional evidence suggesting we should be even more concerned about the sanity of the inhabitants of a good many other parts of the United Kingdom Civil Service, not to mention business concerns.

The additional evidence lies in a booklet published a fortnight ago by the Medical Advisory Service which watches over the health of about 600,000 employees of state departments and associated public bodies.

One of the tasks of the MAS

\*The Health of the Civil Service. HMSO £4.50.

is to examine civil servants who are referred to it by the chiefs of their particular section. One of the prime cases in which the chiefs are instructed to make such referrals is "when an individual's mental or physical condition, although not resulting in sick leave, is conducive to inefficiency or possible misconduct, or may be constituting a risk to the officer concerned or his/her colleagues..."

In 1983 — the latest year reviewed by the booklet — there were 48,500 referrals. The people in question were diagnosed to be variously suffering from a wide range of illnesses. Excluding those classed as miscellaneous, the most common ailment was mental problems of one sort or another. When neuroses are lumped together with psychoses and other mental disorders, they accounted for 21.4 per cent of the men referred and 22.7 of the women. Those figures refer, of course, to all the departments and other bits of the Civil Service combined. They don't tell us the relative efficiencies of the different bits in driving their employees up the wall. And in trying to work out a ranking on that account, we have to rely on flimsier evidence.

For one thing, although the MAS booklet gives the percentage of each bit's total staff who were referred to it, we aren't told how many of those referred

had mental problems. It can only be assumed that the number so suffering in each case was around the overall figure of between a fifth and a quarter.

For another thing, the different bits' percentages of referrals printed by the booklet relate to 1978 — the year before the poor Inland Revenue began to lose staff. But as the other bits have also undergone staff cuts, it seems unlikely that the ranking by disorders has changed radically since.

In which case it is disquieting to find that the increasingly dotty Inland Revenue came no higher than mid-way up the ranking for the home Civil Service and suchlike bodies as a whole. It tied for 16th place with the Lord Chancellor's Department with a disordered percentage of 5.9.

### Top rankers

The prize went to the Department of National Savings with 11.9 per cent. The Royal Mint came second with 11.1, the National Savings Bank next with 10.7, and the Department of the Environment and Property Services Agency fourth with 10.1.

(The sanest department by the same measure was — surprisingly if not incredibly — the

Treasury with only 1.2 per cent referrals.)

But before readers who don't work in the Civil Service become too concerned about the risky position of their fellow citizens who do, they might be wise to have a care for their own well-being.

For the Medical Advisory Service's booklet also states that in general terms the Civil Service is noticeably healthier than other sectors.

"The premature death rate for the Home Civil Service, men and women, is between 50 per cent and 60 per cent of comparable age groups in the country at large. Most serving civil servants can anticipate drawing their pensions for at least 13 years after retirement.

"Sickness absence in the Civil Service is about half the national rate, is going down, and is lower than in comparable organisations such as the Post Office. Only six in every 1,000 civil servants retire prematurely on health grounds each year and the total has varied very little over the last two decades."

What is more: "Principal and higher grade staff have low rates of sickness absence and low referral rates. Staff below these grades have higher levels of absence and referral." So it seems that civil servants are the healthiest, the higher up the bureaucratic pecking order they go.

Perhaps that has something to do with the greater job security which top mandarins enjoy by comparison with equivalently placed managers in business concerns. But the finding that general health is better at the more worthwhile and challenging levels of work than at the routine levels below, may suggest a contributory cause of the ailments including the mental variety.

The MAS booklet notes that among the reasons for disorders, and particularly those leading to early retirement as unfit, lack of "motivation to work and job satisfaction are of paramount importance."

Moreover the numerous studies which have been made of such matters seem overwhelmingly agreed that the people with the lowest motivation and job satisfaction have a heavy tendency to be the people with the least inherently worthwhile jobs. And my strong suspicion is that the least inherently worthwhile jobs are those whose object is not productive work, but the undoing of things that other people are employed to do.

Hence it seems possible that the answer to the question of what would happen if we could remove such jobs from the economy, is that we would eventually have a saner society.

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An unequalled opportunity to obtain diverse experience in this exciting and challenging environment. Aggressive marketing necessitates the appointment of a technically able, communicative qualified accountant with proven inter-personal skills. Applications are invited from ambitious self starters aged 23-30 seeking to substantially increase their earning potential in the next five years. Ref: RSL

**HUDSON SHIRIBMAN**The complete financial selection service  
College Hill Chambers, 23 College Hill, London EC4R 2RL Tel: 01 248 7851/8 (24 hours)**FINANCIAL ACCOUNTANT - A.C.A.**

Isleworth

**£12,000 + benefits**

Through an established global network of branches and subsidiaries Wang have gained a high international reputation for innovation and ingenuity in the development of Office Automation and Computer Products.

Due to rapid and continuing growth Wang Equipment Services Limited, the U.K. financial subsidiary, requires a recently qualified A.C.A., ideally from a 'Top 8' background, with a knowledge of lease accounting at least in an auditing capacity. Reporting to the Financial Controller of the International Leasing Operation, the successful candidate will be responsible for all aspects of the financial function, including monthly reporting, preparation of statutory accounts, annual budgets, cash forecasts and management of tax and foreign exchange. In addition he/she will assist in the development of accounting and administration systems and the supervision of contract processing. The position holds excellent prospects for career advancement and carries a substantial benefits package including a stock option scheme.

Please send detailed curriculum vitae or telephone Peter Haynes - Leasing Division.

All applications will be treated in strict confidence:

Jonathan Wren &amp; Co Ltd., 170 Bishopsgate, London, EC2M 4LX Telephone: 01-623 1266

**Jonathan  
Wren**  
RECRUITMENT  
CONSULTANTS**Pension Investment  
Marketing**

An investment orientated marketing professional is sought for the investment management subsidiary of a major financial corporation which is a household name.

Responsibility will be for developing business, for drawing up marketing strategies and for undertaking specific marketing projects relating to the Group's range of pension fund investment management services.

Candidates, aged 28 to 40, should have been involved in investment marketing - preferably with a major investment institution or a pensions consultancy, and be able to demonstrate a sound investment knowledge.

Salary will be around £20,000 plus generous fringe benefits including a car and subsidised mortgage. City based.

Please write - in confidence - with full details to B. G. Woodrow ref. B.870.

This appointment is open to men and women.

**HAY-MSL Selection and Advertising Limited,**  
52 Grosvenor Gardens, London SW1W 0AW.

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**HAY-MSL**

MANAGEMENT SELECTION

**PENSIONS CONSULTANTS****Key Appointments**  
**\$15-20,000 + bonus + car****Edinburgh/Bristol/  
Birmingham**

Our client, a successful and expanding Pensions and Benefits Consultancy which is part of a major international financial group, requires experienced Pensions Consultants with the skill to acquire new business, operating from key commercial centres in the UK.

The roles are significant ones, building on a reputation gained as effective advisors to many medium sized UK and international companies.

The appointments represent an opportunity to advance quickly to senior management and will require a minimum of 5 years' pensions and benefits experience. You will exhibit the motivation and commitment to establish and maintain relationships with an increasing number of client companies who will rely on your professional expertise.

In addition to career development and advancement within a progressive organisation, our client offers attractive and competitive basic salaries, an excellent and realistic bonus structure, company car and the usual benefits associated with a major financial group.

To indicate your interest in this range of appointments, please telephone Carol Sutherland or Ben Williams in strict confidence. We look forward to hearing from you.

**PERSONNEL CONSULTANTS**  
Michael Chambers, 42 Fife Street, Edinburgh E2 1EL.**hill bilton**  
We bring the right people together**New Issues  
Documentation**  
*Develop your experience  
in Capital Markets*

IBJ International Limited is the merchant banking subsidiary of the Industrial Bank of Japan. We are active in the lead and co-lead management of new eurobond issues and syndicated loans.

Resulting from our business development in this sector of the capital markets, we are seeking an additional member to join our team which deals with the development of capital market transactions.

You will be in your mid 20's, ideally a graduate and with one/two years experience in international banking, preferably in eurobonds. Highly developed personal skills, an overriding commitment to the job in hand and the potential to assume responsibility in a fast moving environment are essential.

In addition to the preparation of proposals and documentation for future bond or loan business, you will gain experience of arranging swap transactions, private placements, RJF's and other facilities available to borrowers in the capital markets.

A highly competitive remuneration package, including the normal banking benefits is offered to the successful applicant.

To apply for this challenging position, write enclosing career details to Ian Matheson, Personnel &amp; Administration Manager.

**IBJ International Limited**Bucklersbury House,  
3 Queen Victoria Street, London EC4N 8HR.**INTERNATIONAL CAPITAL MARKETS  
ASSOCIATE DIRECTOR  
EUROBOND SALES**

The London-based merchant banking subsidiary of one of the world's top two dozen banks is embarking upon the expansion and development of its existing operations and has a position open for an experienced professional to head up the securities sales side of its capital markets activities.

The ideal candidate will most likely be aged 25-35, will have a degree (or equivalent), will be thoroughly conversant with the international securities, banking and financial markets and will be currently on the sales/trading desk of an active international investment/merchant bank or securities firm.

A highly competitive compensation package, including normal banking benefits, is offered commensurate with the importance of the position and the age and experience of the individual.

Please write in confidence, enclosing a full C.V. to:-

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## INTERNATIONAL CAPITAL MARKETS

A major international Securities House is seeking to strengthen its Capital Markets Division. Opportunities exist for the following:

### Capital Markets Specialist

Neg. £20,000-£30,000 + bonus + benefits

Applicants of graduate calibre should have experience in the preparation of a wide range of Capital Market products. They should have a grounding in the research stages of product origination and be able to supervise the execution of bond transactions from mandate through to closing. Natural progression will be to a senior marketing role. Languages would be an asset.

Please contact Andrew Goodwin in complete confidence on 01-481 3188.

### Eurobond Trader

Neg. £30,000-£50,000 + bonus + benefits

A Dollar Straights Trader, with market exposure, is needed to develop this rapidly expanding sector. A self-starter, possibly a No. 2 at present, would be ideal for this challenging and newly created role. The ability to work effectively in a young and highly motivated team is essential. A negotiable salary package will reflect the seniority and responsibility of this position.

Please contact Sally Popperton in complete confidence on 01-481 3188.

### CHARTERHOUSE APPOINTMENTS

CHARTERHOUSE APPOINTMENTS LIMITED  
EUROPE HOUSE - WORLD TRADE CENTRE - LONDON E1 6AA - 01-481 3188

## Investment Assistant

### Venture Capital and Property

Our client, a major public sector organisation with a sizeable pension fund, seeks an additional person to join their investment team.

Candidates, probably aged 23 to 28, will ideally have had experience of investment research and/or real estate. Good analytical and verbal skills are essential.

The position will involve working closely with both the Property Manager and the Venture Capital Manager in assessing potential investments and analysing performance. It is envisaged that this should appeal to an ambitious person wishing to play a role in the further development of these portfolios.

Please contact Anna Robson or Fiona Stephens who are acting as advisers and will answer all enquiries in confidence.

### Stephens Associates

International Recruitment Consultants  
41 Carter Lane, London EC4V 5EX. 01-236 7307

## PHARMACEUTICALS ANALYST

A well-respected, medium-sized firm of London stockbrokers seeks an analyst to work on the pharmaceuticals sector as part of an enthusiastic and ambitious team with an established track record covering both pharmaceuticals and chemicals.

Pharmaceuticals sector experience is desirable and he or she should have proven analytical ability as well as fluency in verbal and written communication. The successful candidate may have developed these skills in the City or in some other commercial or industrial environment. A fully-competitive remuneration package is offered.

Write in confidence, with full curriculum vitae, to:  
Box A8903, Financial Times  
10 Cannon Street, London EC4P 4BY

## Stockbroker INSTITUTIONAL SALES

At least one sales person with experience of the Capital Goods and/or similar sectors is required by a leading regional stockbroker with a London office. Excellent working conditions and full research and statistical back-up are provided.

Candidates would be expected to make effective contributions from the start and could command attractive remuneration, partly linked to performance.

Write Box A8905, Financial Times  
10 Cannon Street, London EC4P 4BY

### MANAGING DIRECTOR

Circa £20,000 p.a.

An expanding group of private companies seeks a MANAGING DIRECTOR with proven general management experience in the mechanical engineering industry.

Preference will be given to applicants having a marketing background and who can demonstrate an ability to appreciate and implement clearly-defined financial objectives.

A substantial package is offered including an incentive scheme, car and other benefits usually associated with a job at this level.

Apply in confidence to:  
Mr David Ashton Davies  
NEWSHIP GROUP LIMITED  
Sendmarsh Works, Ripley, Woking, Surrey GU23 6LD

## MANAGING DIRECTOR

Joinery Manufacturing and Merchandising

c. £30,000

N. Midlands

\* Our client company has been established for over 50 years in joinery manufacture, supplying major contractors in the housebuilding sector. In addition, and complementing the manufacturing activity, the company operates a chain of merchandising outlets supplying both trade and retail customers.

\* They now seek to appoint a Managing Director with responsibility for the overall control and continued growth of the company, which currently enjoys a turnover of £3m and a sound progressive profit record.

\* Primarily our client is looking for a successful and proven Managing Director who can demonstrate the ability and skills required to achieve successful results in a highly competitive market. Preferably the ideal candidate will have experience of joinery production management but this is not absolutely essential.

\* A realistic and generous benefits package including a company car will be offered, enhancing the salary indicated.

Please write in strict confidence quoting reference PA 850/FT to David Knowles, Operations Director, at the address below.

### Ashbottle Limited

Stoke-on-Trent, Staffs. B4 6JH, England. Tel: 0902 500 500  
310 5100 4244. Telex: 29222 Ashb G.  
Recruitment Consultants - UK & Overseas.



## Business Analyst with a practical approach to strategic planning

### Oil Industry Salary Negotiable

As the UK marketing subsidiary of one of the world's leading oil companies, we regard strategic planning as one of the keys to our continuing success in this highly competitive market. We look to our small team of analysts to provide the information vital to our company's performance.

An additional Analyst is now required to undertake studies and projects concerning the whole range of business decision making. This will include taking an overall view of the oil industry and energy business, and monitoring general economic trends - including the creation of a suitable data centre.

This post calls for preferably an economics graduate in his/her mid twenties who is numerate and can apply an enquiring mind to a wide range of business problems. Particular importance is the ability to develop, communicate and present ideas to top management; to

establish and maintain contact with reliable sources of information, and to produce and interpret statistical data. While an oil industry background would be useful, it is not essential. Other relevant experience however, should include some of the following: corporate planning, operational research, economic studies or acquisition appraisal. Salary will be negotiable, depending on qualifications and experience, plus the benefits expected of a major oil company.

Please send full career and personal details to the Personnel Officer, Total Oil (GB) Limited, 33 Cavendish Square, London W1M 0JE Tel: 01-499 6393.

# TOTAL

## Hoggett Bowers

Executive Search and Selection Consultants

BIRMINGHAM, CARDIFF, GLASGOW, LEEDS, LONDON, MANCHESTER, NEWCASTLE and SHEFFIELD

## Stockbroking — Young Potential Partner

Northern England, c.£25,000

An old established progressive Northern partnership wishes to recruit a young potential partner. The Partnership specialises in advising private clients on a variety of medium-sized local companies, as well as on investments within the USA, South Africa, the Far East and Australia. All offices must generate enough business to be self-sufficient, and in-house computing and research facilities are fully utilised by the Partnership. Candidates will be aged early 30's, ideally graduates or chartered accountants with say six years' experience of stockbroking, and will be members of the Stock Exchange. They will be frustrated in their present positions, have a desire to move out of the City and will be looking for a firm in which they can make a future. They must be personable, have a sense of humour and be capable of generating and maintaining business.

J.R. Featherstone, Ref: 12325/FT. Male or female candidates should telephone in confidence for a Personal History Form 0532-448661, 7 Lisbon Square, LEEDS, LS1 4LZ.

## FINANCE EXECUTIVE MANCHESTER

As a leading merchant bank, County Bank offers corporate financial services to a wide range of clients, from small dynamic developing companies to multinationals and governments. The services provided by the Manchester Office include lending, equity investment and corporate advice - across a client base throughout the North West.

We are seeking to appoint an Executive who will make an immediate contribution to the finance activities of the office. Applicants will possess either an ACA or AIB qualification or

other acceptable professional qualification and should have relevant experience of the provision of financial services.

A competitive salary and benefits package is offered which will include advantageous loan facilities, non-contributory pension and 25 days holiday.

Interviews will be held locally but, in the first instance, please write, enclosing full details of experience, qualifications and current salary to: Ian Carlton, Personnel Manager, County Bank Limited, 11 Old Broad Street, London EC2N 1BB.

# COUNTY BANK

## Institutional Sales European Equities

Age 25-37

Our client, a major firm of stockbrokers, will shortly appoint a senior sales person. His/her responsibilities will include discussing European investment ideas with a wide range of British institutions. This is a demanding appointment and the ideal candidate will have at least three years' experience in the relevant area of activity in the institutional arena. He/she will not only have a proven marketing capability, but will also be able to demonstrate to our clients that they have the intellectual ability to communicate their investment views in an exciting environment.

The appointment offers a first-class career with a firm which has a leading name in the investment world. Salary is open to negotiation but is unlikely to prove a problem to the right candidate.

Please apply to Jock Courts, Career Plan Ltd., Chichester House, Chichester Rents, Chancery Lane, London, WC2A 1EG, tel: 01-242 5775, or 0923 776716 (8 p.m. - 10 p.m.).

Career plan LIMITED

Personnel Consultants

## Treasurer

c.£24,000+ Car

Central London

Our client is a major multinational corporation with interests in a wide range of oil, gas and other activities.

Principal responsibilities will be to manage the day-to-day operations of the Group's Finance Company and to co-ordinate the liability and cash management of other London based companies in the Group. You will manage a young professional team. Career prospects are excellent and include the possibility of a subsequent overseas posting.

Probably in your early 30's you will have a degree ideally supplemented by accountancy or MBA qualifications. You will have at least 5 years' experience in treasury/finance in an international company with some experience of taxes and legal matters and dealing in Forex and have the personal qualities to give financial advice to directors of operating subsidiaries. Overseas experience and some French or German would be helpful.

Benefits include non-contributory pension scheme, private health insurance and relocation assistance where appropriate.

Please write - in confidence - with full career and salary details to Jim Ranger ref. B.219.

This appointment is open to men and women.

HAY-MSL Selection and Advertising Limited,  
52 Grosvenor Gardens, London SW1W 0AH.  
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# HAY-MSL

MANAGEMENT SELECTION

## PORTFOLIO MANAGEMENT

Hoare Govett wishes to appoint two experienced private client executives. Candidates are likely to be in early to mid 30's and should be prepared to participate fully in the development of an innovative and rapidly expanding retail business.

The positions offer competitive remuneration. Applications will be treated in the strictest confidence and should be sent to Mr BFW Baughan, Hoare Govett Limited, Heron House, 319-325 High Holborn, London WC1V 7PB.

# HOARE GOVETT

## TAX SPECIALISTS (ACA) Salaries c£16,000 - £30,000

Two leading US banks seek three UK and International tax experts. Applicants must be ACA's aged in the 27-35 year range, with in-depth experience of banking and finance, including double tax agreements, leasing and lending activities.

Good interpersonal skills are essential as the successful applicants will be providing technical tax advice to senior bankers and specialised tax advice to major corporate clients. For the Junior position (salary c£16,000 p.a.) UK experience is sought, whilst in the other two senior positions, greater emphasis will be on international tax affairs.

In each case the Bank will provide an excellent starting salary as well as a very comprehensive benefits package.

Please contact Peter Haynes or Brian Gooch.

## U.K. CORPORATE MARKETING OFFICER c£20,000

A major international Bank in the City seeks a qualified Banker to assume a Senior position in their expanding corporate marketing team.

A demonstrably successful London based track record in new business and major account relationships is required, and a working knowledge of French would be advantageous. Age range 28-35.

Please contact: Anne Griggs.

## FOREIGN EXCHANGE SPOT DEALER £ Negotiable

An established Bank in London requires an experienced Yen and/or Deutsche Mark Spot Dealer. Both salary and age are very negotiable.

Please contact Richard Meredith.

All applications will be treated in strict confidence.

JONATHAN WREN & CO. LIMITED, 170 Bishopsgate, London, EC2M 4LX.  
Tel: 01-623-1266.

# Jonathan Wren

BANKING APPOINTMENTS



## Portfolio Managers

City based

Nimco Europe Limited is a newly-opened unit of The Nomura Investment Management Company Limited, Japan's leading investment house. Based in London, the company will undertake fund management on a global scale.

Two experienced Portfolio Managers are now required with a proven track record in Bonds or European Equities. Both positions will involve worldwide travel.

These are outstanding opportunities offering the exciting development potential you would associate with a new venture. Generous salaries and substantial benefits will be negotiated to attract applicants of the highest calibre.

Please write with a detailed CV indicating how you meet our requirements to Mr. N. Kishi, Managing Director, Nimco Europe Limited, 3 Gracechurch Street, London EC3V 0AD. Telephone 01-621 1466.



## Corporate Planning Executive

c. £23,000 + Car

London

Our clients are a major British group with international operations and headquarters in central London.

The Corporate Planning function is well established but a need exists for an additional high-calibre professional to complement the existing team. He/she will be expected to make a major contribution to business development through the formulation of strategic business plans.

Candidates, aged around 30, will have corporate planning and business development or marketing related experience in a manufacturing industry, preceded by a scientific or economic training. A good business qualification (MBA or equivalent) is highly desirable. The primary requirement, however, is an imaginative and innovative approach to business development and corporate strategy. The large company benefits package includes a car and relocation expenses where applicable.

Please send your curriculum vitae to Bernard L. Taylor, MBIM, quoting reference 6739/2 or ask for a personal history form.

**Mervyn Hughes  
Alexandre Tlc  
(International) Ltd.**  
Management Recruitment Consultants



37 Golden Square,  
London W1R 4AN  
Tel: 01-434 4091

## Investment Management in the Capital Markets

IBJ International Limited is the merchant banking subsidiary of the Industrial Bank of Japan. In addition to being highly active in the international capital markets, we have a fast developing fund management business based on blue chip institutional clients. Significant growth of the funds and the development of the client base has created an opportunity for a further Investment Analyst to join the Investment Management team.

You should be in your mid 20's, possess a good academic record and should have gained sound experience of fund management, ideally in the capital markets but experience in eurobond sales or gilt edged and equity fund management sales would also be of interest.

This is the ideal opportunity to make the first career move in investment management to join a very active and growing fund management business.

We are able to offer a very competitive salary and the fringe benefits you would expect in a first class international bank.

Those interested in this position should write enclosing career details to Ian Matheson, Personnel & Administration Manager.

**IBJ International Limited**  
Bucklersbury House,  
3 Queen Victoria Street, London EC4N 8HR.

## STOCKBROKER CENTRAL SOUTH

Due to expansion of our firm we seek two experienced Stock Exchange Members used to dealing with private clients. Applicants should be aged between 30-50 years, be highly motivated and be prepared to justify a minimum annual commission income of £60,000.

Please reply in strictest confidence, giving full details, CVs, etc. to:

ADMINISTRATION PARTNER

Messrs A. H. Cobbold & Co

61 Devonshire Road, Southampton, Hampshire SO9 1XL

Tel: (0703) 333292

A. H. Cobbold & Co—serving Hampshire

## A direct line to the executive shortlist

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For a mutually exploratory meeting telephone:

**InterExec**  
London 01-930 3041/8 19 Charing Cross Rd, W.C.2  
Birmingham 021-632 5648 The Rotunda, New St.  
Bristol 0272 277315 30 Baldwin St.  
Edinburgh 031-226 5500 474 George St.  
Glasgow 041-332 3672 180 Hope St.  
Leeds 0532 450243 12 St. Paul's St.  
Manchester 061-236 0409 Pauline House, Pauline St.

**The one who stands out**

# DIRECTOR

## BUSINESS DEVELOPMENT

c. £35-45,000 pa + Share Option

Appointment to the Main Board of Electronic Distribution Group enjoying 70% annual growth.

To make a significant contribution to this dynamic growth, the role will be:

- First** — to ensure that existing subsidiaries are exploiting their full potential and implementing board policy.
- Second** — to research opportunities for start-ups and assume total responsibility for setting up new companies.
- Third** — to identify and negotiate suitable acquisitions.

To fulfil this brief successfully and maintain current expansion levels, an in-depth knowledge of specialist and broad line electronic distribution is essential.

Energy, expertise and competence must be matched by flexibility, imagination and a sense of humour.

The selected candidate will have already achieved considerable career success and is likely to be under 40 years of age.

If you match these requirements and wish to stretch your abilities to the full, telephone Marc Zundel on 01-236 7222 (or 01-602 0685 evenings/weekends) and write with full career details to:

**ZUNDEL LITTLE**  
49 Queen Victoria Street, London EC4N 4SA  
Tel: 01-236 7222. Telex: 883968 HEADS

All applications will be treated in strictest confidence.

**ZUNDEL LITTLE**  
Recruitment Specialists

Due to expansion Singer & Friedlander require the following executives in their London, Leeds and Nottingham offices.

## Corporate Finance Executive

London, Leeds and Nottingham Offices

A trainee executive aged 25 to 30 for the Corporate Finance Department. Candidates should preferably have a working knowledge of company law and are therefore likely to hold a recognised accountancy/legal qualification or related degree. In addition we do not rule out engaging an experienced corporate finance executive wishing to further their career, or a university leaver. An attractive salary commensurate with qualifications and experience is offered together with a pension scheme.

## Investment Manager

Leeds Office

Candidates for the position of junior investment manager are likely to be in their early 20's. Experience is not essential but the successful candidate is likely to have had formal training in the investment field. The position offers an appropriate salary and excellent career prospects for the right person.

Applications, together with a full curriculum vitae, should be addressed to the following person at the appropriate office:

Sir Timothy Harford, Bt.  
Singer & Friedlander Ltd.,  
21 New Street,  
London EC2M 4HR.

David Courtman  
Singer & Friedlander Ltd.,  
National Westminster House,  
8 Park Row,  
Leeds, LS1 5BQ.

Laurence Coppel  
Singer & Friedlander Ltd.,  
206 Derby Road,  
Nottingham,  
NG7 1NQ.

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## APPOINTMENTS ADVERTISING

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## SERC initiative in engineering design education ENGINEERING DESIGN COORDINATOR

£17,529-£25,617

The Science and Engineering Research Council and The Design Council are seeking an Engineering Design Coordinator. He or she will be responsible for encouraging the implementation of the recommendations of the Engineering Design Working Party report to the Engineering Board of the SERC (the Lickley Report), which are aimed fundamentally at establishing design as the integrating theme of engineering disciplines at universities and polytechnics.

Applicants should have a high reputation and record of substantial achievement in advanced engineering design and a close knowledge of engineering education at postgraduate level. They should have a relevant degree and/or professional qualification, be capable of communicating effectively with educationalists and industrialists at senior level, and have good administrative ability.

The Engineering Design Coordinator will be employed by The Design Council in the salary range £17,529-£25,617. There is a non-contributory index-linked pension scheme. The appointment is offered for an initial period of three years but may be extended.

For further details and an application form please contact: Miss Prue Beard, Personnel Manager, The Design Council, 28 Haymarket, London SW1Y 4SU. Telephone 01-839 8000 ext 39.



## Financial Journalist

The Investors Chronicle has a vacancy for a financial journalist. He or she will be expected to cover a wide variety of financial and investment topics, and write clearly and imaginatively. The successful applicant will have a good degree and some experience of the City. If you are interested in applying for this position please write with full cv. to:

Jennifer Leaver  
Personnel Manager  
Financial Times Business Information  
Greyhound Place  
Fetter Lane  
London EC4A 1ND



## EXECUTIVE SEARCH CONSULTANT

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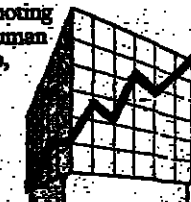
We're now looking for someone to help us increase the sales of our products by negotiating corporate/commercial loans linked primarily to our market leading pensions products. So ideally you'll have an accountancy-related background, a good grounding in maths and commerce and real experience in commercial lending possibly with a finance house, bank or building society. We'll provide all the necessary training on pensions and other products. You'll be heading a group of three very capable people, so some previous supervisory experience is essential.

We'll also be looking for the imagination and personal drive needed for communicating with clients and the ability to hold your own in analysing accounts with our lenders and clients' accountants.

In return we offer a salary up to £10,000 and benefits to match.

Please write with career details, quoting ref 149, to Andrew Rudge, Manager, Human Resources, Crown Life Assurance Group, Crown Life House, Woking, Surrey GU21 1XW.

**CAREERS WITH CROWN LIFE**



## BADENOCH & CLARK

## BUSINESS SUPPORT EXECUTIVE

To £25,000

This is an unusual opportunity to develop a career in the Internal Consultancy department of a major International Securities House.

Our client is seeking an experienced Executive to advise on the management, organisation and systems required to expand their UK brokerage arm.

Applicants would be expected to demonstrate a thorough knowledge of UK Stockbroking, probably gained in the operations department of a major firm and familiarity with the Gilt Market would be advantageous. A flair for business development and a keen analytical mind, combined with the ability to communicate financial information are essential requirements.

## FX DEALERS

£20,000 + Bens

A major International Bank requires experienced foreign exchange dealers. Applicants should have at least two years experience of spot and forward FX trading, within an international banking environment. A strong emphasis is placed upon market making, developing Corporate relationships in an advisory capacity and liquidity management.

If you are ambitious and confident that you could develop your career in a challenging new environment, please call: Chris Lawless or Stuart Clifford for a confidential discussion.

Financial Recruitment Specialists

16-18 New Bridge St, London EC4V 6AU  
Telephone 01-583 0073

## GROUP PENSIONS MANAGER

Manufacturing Industry — N.W. based c. £15K

Dobson Park is a specialised engineering group of companies employing 6,000 in the U.K. and overseas with a turnover nearing £200m. Operating activities in the U.K., are located in the North of England, East Midlands and London.

The Pensions Department is shortly to be re-located at Group Headquarters in Wigan. The U.K. Pension Schemes are contracted-out and are self-administered. There are approximately 4,500 members and 900 pensioners.

The successful candidate will be responsible for all aspects of pension administration throughout the Group in the U.K., and for co-ordination of the Group's overseas pension schemes and will provide a comprehensive advisory service to management, assisted by a small specialist department.

Applicants, preferably in their thirties, should hold an appropriate professional qualification and have significant relevant experience gained in industry or with a firm of pensions consultants.

Salary will be by negotiation but dependent upon age, experience and qualifications.

Applications, including brief C.V., quoting current salary, should be sent to:

D. M. Quick,  
DOBSON PARK INDUSTRIES PLC,  
Manchester Road,  
Ince, Wigan,  
Lancs. WN2 2DX.  
An Equal Opportunity Employer



CANADIAN IMPERIAL  
BANK OF COMMERCE

## EXPORT & TRADE FINANCE MANAGER

Canadian Imperial Bank of Commerce is a leading international bank with an established UK presence of more than 120 years.

Our Export and Trade Finance Department is responsible for developing trade finance business throughout the Europe, Middle East and African region. Resulting from a substantial increase in business, we now wish to appoint a Manager who will assume the role of deputy head of department.

We seek an ambitious individual, probably aged mid-30s, with at least seven years' international financial experience (preferably, but not necessarily, in banking) of which four years must have been export/trade related. A detailed knowledge of at least one major European export credit programme is essential and experience of other programmes, forfaiting and private insurance would be beneficial. This is a senior appointment and the remuneration package will reflect the experience and qualifications of the successful applicant.

Please apply in writing, with a detailed cv, to:  
Mark Williams, Assistant Personnel Manager  
CANADIAN IMPERIAL BANK OF COMMERCE  
55 Bishopsgate, London EC2N 3BN

## ADMINISTRATION MANAGER

We are a fast-expanding business machine distributor group, based in Central London, and need an experienced Manager to join at Director level.

Responsibilities will include supervising all corporate administration, improving internal systems and assisting liaison between the Directors and Departmental Managers.

The applicant must have at least five years' experience at executive level, be capable of working with and motivating other people, live within a 20-mile radius of London and be aged between 35-45.

Apply in confidence with curriculum vitae to:

Miss S. Emmett  
"North Haven," 1 High Road, Loughton, Essex



## Training Manager

### Package to £20,000

We are a large international corporate bank employing 1,200 people in the UK. We seek an innovative manager with 5 or more years' general personnel or training experience to take responsibility for training at The Morgan Bank in London.

You will be accountable for the preparation and implementation of comprehensive training plans, development of new training programmes to meet rapidly changing business needs, and the evaluation of training performance. To achieve this you will have responsibility for a substantial training budget.

You will be qualified to degree level, with a proven track record of initiative, accomplishments and an ability to communicate with all levels of management. Prior banking experience is desirable.

The salary is enhanced by an attractive range of benefits including profit sharing bonus, mortgage subsidy, non-contributory pension, medical and life insurance schemes.

Please write with a full c.v. to Geoff Morgan, Personnel Department, Morgan Guaranty Trust Company of New York, PO Box 161, 1 Angel Court, London EC2R 7AE.

## The Morgan Bank

## Treasury Associate Dealer

Occidental Petroleum Corporation, a major US based international energy company, is currently seeking a Treasury Associate to fulfil a challenging role, based at the UK headquarters.

Aged 26-32, candidates will probably be graduates, with either a banking background or in-depth experience of a multicurrency computerised treasury environment. A minimum of two to three years trading/dealing exposure is required as responsibilities will include:

- Foreign Exchange trading for the Corporation worldwide
- Funds investment for London based companies
- Funding

Working within a highly professional team, technical expertise, ambition and good communicative ability are key personal qualities. Occidental can provide a secure but exciting future. In addition, the rewards package for this London based position are excellent comprising first class salary, Company car and an extensive benefits package.

Applicants should telephone or write to Miss Jane Cornelius,

Occidental International Oil Inc,  
16 Palace Street, London, SW1E 5BQ.  
Telephone 01-828 5600.

## Head of Investment CITY

Cornhill is a leading composite Insurance Company with an impressive record of profitable growth both in UK and Overseas.

As the Executive reporting to a Director and responsible for funds of over £450M, you will play a key role in Cornhill's continuing success through the management of a Department of eleven people including three Fund Managers and a Property Manager.

We seek an experienced Investment Manager who has an innovative approach and a thorough understanding of modern international securities markets. Particular emphasis is placed on experience gained in an insurance environment including the investment of Unit Linked Funds.

A reward package of c. £35,000 comprising salary, Company car, mortgage subsidy, BUPA and a contributory Pension and Life Assurance Scheme with Permanent Health benefits is envisaged.

Applications, in confidence, should be made in writing to: Mr E J Hughes, Personnel Executive, Cornhill Insurance PLC, 57 Ladymead, GUILDFORD, Surrey, GU1 1DB.

## Cornhill Insurance Group

### BANK MARKETING OFFICER

WITH GOOD LATIN AMERICAN/IBERIAN CONTACTS  
Large London based bank seeking a Marketing Officer to head the bank's Latin American/Iberian business development and recruitment. The post offers applicants with a strong financial/analytical background the opportunity to enter the fast-growing field of financial and investor relations. An excellent package including mortgage benefits will be offered to the right candidate.

## FINANCIAL PUBLIC RELATIONS ACCOUNT DIRECTOR

City of London

Salary Negotiable

Charles Barker City are keen to find a senior executive to join their existing highly professional PR team.

Initially the person appointed will handle a portfolio of clients selected for him or her by the Agency. Later on more emphasis will be placed on new business acquisition, both in the UK and internationally.

Ideally, you are in your early 30s with a proven track record in PR, journalism, stockbroking, merchant banking or accounting.

You must enjoy communicating, both verbally and on paper, and be good at it. You need to be articulate, authoritative, and innovative. You should thrive on working hard under pressure, and will find a sense of humour helpful.

The rewards are what you would expect - perhaps better.

This is a rare opportunity to join an exciting agency: your prospects are as good as you make them.

Apply to: Jasper Archer, Managing Director, Public Relations  
Charles Barker City  
30 Farringdon Street, London EC4A 4EA

## INVESTORS/PUBLIC RELATIONS EXECUTIVE

A bright, enthusiastic person is sought to assist the senior management team of a major British insurance company, to deal with enquiries from analysts and financial journalists. The post offers applicants with a strong financial/analytical background the opportunity to enter the fast-growing field of financial and investor relations. An excellent package including mortgage benefits will be offered to the right candidate.

Please apply in the first instance to: Justin Downes,  
Recruitment Adviser,  
19/20 Old Bailey,  
London EC4

## International Appointments

## WORLDWIDE CHIEF EXECUTIVE

### FILM PRODUCTION AND DISTRIBUTION

Superb opportunity to direct an international company with substantial film interests.

The position of Chief Executive will be the spearhead for a policy of worldwide development and expansion.



Experience in the entertainment business and knowledge both of film production and distribution would be preferable but are not necessarily essential. The ability to act quickly and decisively in the completion of deals related to major production and acquisition is of prime importance.

The ideal candidate is certainly already well-established as a leading executive, has interests which extend across the international scene, plus ambition for expansion of range and implementation of ideas which complement a natural ability to seize opportunity.

That opportunity is now being offered by ITC, whose company interests will be compatible with the highly-skilled individual who has a proven track record and is equipped to undertake the role of CHIEF EXECUTIVE OF WORLDWIDE FILM PRODUCTION AND DISTRIBUTION. ITC has offices in LONDON, NEW YORK, LOS ANGELES and in AUSTRALIA, as well as agencies throughout the world. ITC is the film division of ASSOCIATED COMMUNICATIONS CORPORATION - the wholly-owned subsidiary of ACC, THE BELL GROUP OF PERTH, WESTERN AUSTRALIA. The appointee will report

directly to the Chairman of the Bell Group, who will initially be based in London and will have a flexible approach to working as required in the United States.

Write in the first instance to:  
ALAN NEWMAN  
Group Managing Director,  
ACC House,  
17 Gt. Cumberland Place,  
London W1A 1AG.

## SENIOR BANKER

A respected and long established foreign bank in the United Kingdom wishes to recruit an experienced senior banker to take charge of the banking function and to serve as deputy general manager of the bank's operations in this country. The successful candidate will have a proven track record in credit and marketing, including extensive experience in retail and wholesale lending activities, credit evaluation and management and administrative skills. A thorough knowledge of trade finance including documentary credits is required and exposure to the treasury function is desirable.

This position is ideal for a senior UK banker within fifteen years of retirement who wishes to top off their career with a senior appointment carrying with it an attractive financial and benefits package.

Please reply in strictest confidence to: Box No. A8906, Financial Times, 10 Cannon Street, London EC4P 4BY.

## ANGLO FACTORING SERVICES LIMITED

**BUSINESS DEVELOPMENT MANAGERS**  
Anglo is the fastest growing company in the developing field of factoring and invoice discounting. To ensure that this level of growth is maintained we are seeking additional Business Development Managers capable of identifying and developing enquiries for a wide-ranging selection of financial services. The immediate requirements are to set up a new regional office in Birmingham and an additional Manager to be based in the Head Office in Brighton. Candidates must be able to demonstrate the ability to sell financial services and, although a knowledge of factoring would be useful, it is important to have an overall understanding of the financial and commercial realities of small- to medium-sized companies. The job demands contact at all levels, both with prospective clients and financial advisers, particularly bankers. These posts demand a high level of independence and therefore candidates should be "self-starters" and used to working on their own initiative. Salary offered will be commensurate with the importance of this role in a fast-developing company and will be accompanied by an attractive benefit package in keeping with a substantial financial organisation.

Applications in writing only please to:  
Mrs Anne Gilbey,  
ANGLO FACTORING SERVICES LIMITED,  
1 Palace Place,  
Brighton BN1 1ET

## HERIOT-WATT UNIVERSITY

EDINBURGH  
CHAIR IN INTERNATIONAL BANKING & FINANCIAL STUDIES  
Applications are invited for an appointment to a Chair in the Department of Accounting and Finance. In addition to having expertise in one of the specialist areas of international banking and financial studies, applicants should have a proven track record in the subject and to provide leadership in research. Further particulars and application forms are available from the Secretary, Heriot-Watt University, Chambers Street, Edinburgh EH1 1HX (please quote Reference No. 10/85) to whom applications should be sent to arrive not later than 1 March 1985.

## GUIDE TO RECRUITMENT CONSULTANTS

The Financial Times has arranged with the Institute of Chartered Accountants to publish a list of those candidates who were successful in the recent Part II examinations. We will be including in this feature "The Newly Qualified" Guide to Recruitment Consultants.  
Entries in the Guide will be charged at £5 which will include company name, address and telephone number. Extra lines will be charged at £1 per line.  
For further details please telephone:  
Mike Hills on 01-236 4664  
Robert Winter on 01-236 9763

## BISGOOD INTERNATIONAL LIMITED

We are looking for experienced dealers aged 20-30 years to join our expanding International Market-Making Team. Experience in International Markets would be beneficial but not essential.

Telephone Rory Forrester on 920-9379

or write to:

BISGOOD INTERNATIONAL LIMITED  
Cophall House, 48 Cophall Avenue  
London EC2R 7DN

All applications will be treated in strictest confidence.

## STOCKBROKERS NORWICH

Due to continuing expansion of our Norwich office, we require a Partner's Assistant on our private client department to start immediately.

An excellent opportunity to work in this charming East Anglian city.

Please write in strictest confidence giving full details to:-

N. B. Harrison Esq.  
E. F. MATTHEWS & CO.  
St. Cathbert's House, 7 Upper King Street  
Norwich NR3 1RB

## FILTRATION SEPARATION SALES MANAGER

U.S. company offering wide range high performance filters, moisture excellent opportunity to establish UK base leading to manufacture for separation for marine, aerospace and Prime Moving System applications. Strong mechanical engineering and filtration experience essential coupled with demonstrated ability in sales and marketing.  
Please write, in confidence, to Box A8901, Financial Times, 10 Cannon Street, London, EC4P 4BY.

## HEAD OF CAPITAL MARKETS AND TREASURY

Hill Samuel

New Zealand Limited

is seeking a top-calibre executive to take control of its capital markets activities and Treasury. These encompass risk management related functions, including Foreign Exchange dealing, domestic money market and arbitrage activities, long-term fixed-interest dealing, commercial lending, currency and interest rate swaps.

The position is based in Wellington. The successful applicant could be a New Zealander who has obtained substantial experience of overseas markets and who now wishes to return to New Zealand. This appointment is an important step in ensuring the self-sufficiency of local management by replacing seconded personnel with permanent executive staff. Remuneration will be negotiated at highly competitive international level.

Applications will be treated with the strictest confidence and should be addressed to Mr. W. J. Perham, Director, P.O. Box 2581, Wellington, New Zealand.

## VACANCIES IN SAUDI ARABIA

- SENIOR AUDITOR
- DATA PROCESSING SPECIALIST
- COMPUTER AUDITOR

The General Auditing Bureau in Saudi Arabia (equivalent to U.K. Auditor General or the U.S. General Accounting Office) is seeking candidates qualified for the above positions in Riyadh.

Responsibilities of Senior Auditors will include evaluating internal control systems and conducting financial and operational audits in both the government and private sectors. Responsibilities of the Data Processing Specialist and Computer Auditor will include developing and maintaining computerised management information systems and performing comprehensive computer audits, respectively.

Qualifications: PhD or MS degree in an applicable field or a bachelor's degree with a professional certification such as CPA, CA, or CDP; a minimum of five years' experience, fluency in Arabic.  
Benefits: Salary commensurate with education and experience; housing allowance; round trip travel tickets for dependants; free education at all levels for dependent children; free medical care; annual 45 days paid vacation; others.

Send your resume to:  
Assistant Vice-President  
GENERAL AUDITING BUREAU  
PO Box 7185, Riyadh 11128, Saudi Arabia

## Butterfield BERMLUDA'S FIRST BANK

The Bank of Butterfield was established in 1858 and employs over 750 staff at its Head Office in Bermuda. Overseas offices are located in London, New York, California, Grand Cayman and Guernsey. Total assets, June 30, 1984 - \$D\$2.00 billion.

### FOREIGN EXCHANGE DEALER - BERMUDA

The ideal candidate will be aged 25 - 30 and will have demonstrated progressive achievement in their career to date:

- A minimum of 3 years' trading experience
- Consistent with all major currencies in both Spot and Forward Markets
- Knowledge of Options & Arbitrage
- Familiar with Eurodeposit Markets

An overall knowledge of banking would be considered an asset. As part of our Treasury Team, a high level of interpersonal skills is required.

### INTERBANK DEPOSITS TRADER - BERMUDA

The ideal candidate will have acquired a minimum of 3 years' experience with a proven success record:

- Specific knowledge of the Eurodollar Markets
- Experience in CDs and Futures Trading
- Familiarity with arbitrage and F/E Markets
- An understanding of FRA and Interest Rate swaps would be an advantage

These positions form part of our Treasury Team and report to the Chief Dealer.

The positions offer a competitive salary, paid in Bermuda dollars at par with U.S. dollars. Comprehensive benefits, full hospital and medical insurance, relocation expenses and air fare will be paid. These are excellent opportunities for the development of experience within an international environment.

Candidates should write in confidence, enclosing full career details to: Alan Graves, P. Adm., Senior Manager, Personnel & Administration, The Bank of N. T. Butterfield & Son Limited, P. O. Box HM 195, Hamilton 5, BERMUDA

CLOSING DATE: February 28th, 1985

INTERNATIONAL APPOINTMENTS APPEARS EVERY THURSDAY

Rate £37.00 per single column centimetre

## EMPLOYMENT CONDITIONS ABROAD LIMITED

An International Association of Employers providing confidential information to its member companies, relating to employment of expatriates and nationals worldwide.  
01-637 7604



# Accountancy Appointments

## Senior Consultants Peat Marwick, Hong Kong

Attractive salary and benefits

The consultancy practice is a well-established and expanding part of Peat Marwick's large Hong Kong presence. Continued growth has created the requirement for two Senior Consultants to join the Financial Management Group. Assignments undertaken include feasibility studies, organisational reviews and information systems work.

In addition to interesting experience, these positions offer excellent career development prospects within the firm. Salary will be negotiable between HK\$20,000 and HK\$25,000 per month, with a 17% top rate of tax. Benefits include good housing allowance, annual leave fares for the family and membership of BUPA and a Provident fund. On final completion of service a gratuity is payable.

Candidates, aged 28 to 35, should ideally be graduates and qualified accountants with industrial or commercial experience appropriate to the firm's assignments. Personal qualities, including adaptability and commercial awareness, must be of a high order.

Please write in confidence, enclosing career details and quoting reference 6211 to, N.P. Halsey, Executive Selection Division, Peat, Marwick, Mitchell & Co., 165 Queen Victoria St., Blackfriars, London EC4V 3PD.



## Group Financial Accountant A Time of Challenge

The newly created position of Group Financial Accountant within a renowned multinational company, having some seventy subsidiaries throughout the world, is by its very nature a key role. This is especially the case at the present time when the Group is actively enhancing the whole Finance function.

Thus there is considerable scope for a qualified accountant with commercial experience, probably aged 30 to 40, who has held a managerial position within the headquarters of an international organisation involving both the consolidation of group accounts and responsibility for the preparation of financial information for the Board. It is vital that the person appointed is not only used to working to tight deadlines but also possesses a personality which will ensure both cooperation and natural respect from senior management worldwide and the ability to set and develop Group Financial Accounting policy.

Indeed a major task will be the enhancement of communications with the financial management of the various operating units so as to ensure that the information needs of the company are met. This will naturally provide an opportunity for a certain amount of travel.

The Group has diverse interests but has an increasingly heavy involvement in a number of high technology sectors. The position is based at the Company's modern London headquarters and there are excellent opportunities for advancement.

The salary is negotiable but will be in excess of £20K, and the benefits are all that one would expect from a major organisation including an executive car.

Please contact the Company's adviser, Peter S. Findlay, Senior Consultant, Cripps, Sears & Associates Limited (Personnel Management Consultants), 88-89 High Holborn, London WC1V 6LH. Telephone: 01-404 5701.

**Cripps, Sears**

## A challenging new role for a Commercially Minded Accountant... Berkshire c£20,000 + benefits

Our client is a U.K. based management company recently established to service the commercial interests of an exciting international joint venture between two leading companies in the aviation industry. The company is involved in all aspects of the venture and support is provided by an established world wide network. Aspects include the manufacturing, marketing, technical and customer support operations.

An opportunity has now arisen for a highly professional accountant to co-ordinate the financial management and reporting of this venture. Responsibilities will include cash flow and financial modelling, budgeting, and both management and statutory accounting.

Reporting at senior level, you will be required to work independently, identify priorities and relate closely with management in all disciplines. Some overseas travel is anticipated.

Candidates, aged 26-30, will be ACA/ACMA's, preferably graduates, with a minimum of 2/3 years broad based experience in a hi-tech environment. An in-depth knowledge of micro-computer applications, especially modelling, is essential.

Applicants capable of meeting the requirements of this responsible, demanding and high profile role will be offered a highly attractive salary package. Candidates should write to Nick Baker FCA, Executive Division, enclosing a comprehensive C.V. quoting ref. 211, at 31 Southampton Row, London WC1B 5HY.

**MP**  
Michael Page Partnership  
International Recruitment Consultants  
London New York Bristol  
Birmingham Manchester Leeds Glasgow

## GROUP FINANCIAL CONTROLLER

London

c.£18,000 + Car

Our client is one of Europe's leading and highly successful foreign language publicity and publishing organisations.

They are now keen to appoint a senior financial executive, who will assume total responsibility for the finance and administration function. The successful candidate will also play a major role on the appraisal and development of new business ideas and ventures.

Candidates for this appointment will be ambitious qualified accountants aged in their 30's, who have a minimum of 3 years post qualification experience gained in a highly commercial environment.

Written applications, in the strictest confidence, should be submitted to Neil Gillespie at our London address, quoting reference No. 5017.

410 Strand, London WC2R 0NS. Tel: 01-836 9501  
26 West Nile Street, Glasgow G1 2PE. Tel: 041-226 3101  
113/115 George Street, Edinburgh EH2 4JN. Tel: 031-225 7744  
Brook House, 77 Fountain Street  
Manchester M2 2EX. Tel: 061-236 1553

**DOUGLAS  
LLANIBAS**  
Douglas Llanibias Associates Limited  
Accountancy & Management  
Recruitment Consultants



### Granada Group

Granada is a successful and expanding group of companies with a turnover of £750 million from a wide range of activities, including TV and video rental, television, leisure and motorway services.

Our Head Office, based in London, now has two interesting opportunities, with excellent career prospects afforded by our considerable growth and accelerating diversification.

## Assistant to the Group Financial Controller to £15,000 plus car

Assisting with consolidations and the preparation of periodic management accounts, the job offers the opportunity to cover the whole range of Head Office accounting, including budgets and forecasts, taxation and treasury. Of particular interest will be the appraisal of operating company trends and longer term financial reviews.

The ideal candidate will be mid-twenties, qualified or finalist in ACA, ACCA or ACMA with industrial/commercial experience.

## Systems Audit Controller c£17,000 plus car

Heading a department of three and reporting to the Group Financial Controller, the principal duties involve the critical review of Group systems and procedures within the UK, but emphasis will also be placed on special accounting projects and investigations including potential new business opportunities.

The ideal candidate will be around 30, ACA/ACCA, with several years internal or professional audit experience, plus a thorough knowledge of computerised systems and controls and experience in financial appraisals.

In both cases, the package is supported by generous pension and life assurance schemes. Please send your curriculum vitae to Richard Simpson, Group Personnel Executive, Granada Group plc, 36 Golden Square, London W1R 4AH.

**GRANADA**



an Equal Opportunity Employer

## Chief Accountant

c. £20,000 + car

Rural Midlands

Our client is a profitable and soundly based UK manufacturing group. This key appointment is to head the accounting function of its largest division, with a turnover in excess of £100 million.

Supported by a staff of around 40, the Chief Accountant will be responsible to the Finance Director for the efficient management and development of accounting systems of the division. A multi-terminal computer network, currently being introduced, will be fully operational within eighteen months. Candidates, aged late 30's or early 40's, should be qualified accountants, ideally CA's. An industrial background is preferred, but of paramount importance is a highly professional approach to the timely delivery of accurate information, based on thoroughness and a good attention to detail.

A competitive salary as indicated: profit sharing scheme: other attractive benefits including relocation help where appropriate.

Please write - in confidence - stating how you meet our client's requirement - to R.A. Crosby ref. B.25052.

This appointment is open to men and women.

HAY-MSL Selection and Advertising Limited,  
Union Chambers, 63 Temple Row, Birmingham B2 5NS.

Offices in Europe, the Americas, Africa, Australia and Asia Pacific.

**HAY-MSL**

MANAGEMENT SELECTION

## FINANCIAL DIRECTOR

Faber and Faber (Publishers) Ltd require a Finance Director to take responsibility for the financial affairs of the Company and of its trading subsidiaries which publish both books and music.

We are looking for a qualified accountant with first-class financial skills and a lively interest in the Arts. Experience in publishing would be an advantage.

This is a challenging opportunity for the right person to work in a developing group as a key member of a small management team.

Please apply to:  
Matthew Evans - Chairman  
Faber and Faber Ltd  
3 Queen Square - London WC1N 3AU  
Telephone 278-6881

## GRADUATE ACA/CONFIDENT FINALIST

EUROPEAN TRAVEL

PACKAGE c£17,000

A recently qualified ACA or CONFIDENT FINALIST OF THE HIGHEST CALIBRE is sought by our client, an international group of COMMODITY MERCHANTS based in London.

A good communicator in the probable age range 22-27 with a strong professional background, the successful candidate will join a small team of MANAGEMENT INVESTIGATORS visiting locations in HOLLAND, FRANCE, GERMANY, BELGIUM and the U.K. with future promotion possibilities based here or in EUROPE or SOUTH AMERICA. Candidates must have a basis in French on which they are willing to improve.

Please telephone and send C.V. to:  
GEORGE D. MAXWELL  
Managing Director  
Accountancy Appointments Europe  
1-3 Mortimer Street, London W1  
Tel: 01-580 7695/7739 (direct)  
or 01-637 5277 (12 lines)

**Accountancy  
Appointments  
Europe**

## Financial Management Publishing

to £25,000 + Car

Established in 1981, our client is a specialist publishing and information organisation. With a turnover approaching £2 million the rapidly developing company is intending further expansion internationally both through acquisition and the introduction of additional products and services.

Acting as the financial support to the Managing Director, the successful applicant will be involved in all aspects of the business. Supervising a small department, including the computer function, he or she will be responsible for and develop management information, budgets and plans and will manage the company's resources. Projects will include acquisition evaluations worldwide and the position's responsibilities will necessitate close contact with the company's clients and advisers.

Aged 28-35, applicants should be qualified accountants, ideally with commercial experience. Please write, enclosing a career/salary history and day-time telephone number to David Hogg FCA quoting reference 1/2283.

EMA Management Personnel Ltd.  
Hilton House, 20/23 Holborn, London EC1N 2JD.  
Telephone: 01-242 7773 (24 hour).

## GROUP INTERNAL AUDITOR

The Albert Abeja Group of Companies requires a Group Internal Auditor to be responsible for implementing and maintaining an effective internal audit service for its European, North American and South American operations.

The successful candidate, who must be fluent in English and Spanish, will have an appropriate professional qualification in accountancy and/or internal auditing and will have had at least five years' experience in internal auditing at a senior level in a large company. The job involves an extensive travel programme from a London base.

A generous salary package is envisaged.

Please apply in the first instance in writing with full personal details and career history to:

Mr. T. Monckton  
Personnel & Administration Manager  
ABELA MANAGEMENT SERVICES EA  
Mease House, 4/6 Savile Row, London W1X 1AF  
(No Agencies)



# Accountancy Appointments

## Enterprising Accountant... who can improve on excellence

25-28 £21,000 - £23,500 to start

Pedigree Petfoods is renowned for the control and management of its finances and resources to achieve a remarkable business performance. Yet, although our systems and practices are among the finest in industry, we know there is always room for fresh minds and sharp brains to evolve even better ways and means in this highly competitive business.

We need that rare breed of accountant who will get out from behind the desk and around the plant, influencing change to benefit the business and picking up opportunities for improvement in data or systems.

You will meet up with highly motivated, commercially-aware managers who, at every level, will have their own well-formulated ideas. Your contribution must be exceptionally astute, your arguments powerful, your presence strongly felt and welcomed.

So, in recruiting a new Accountant for the largest canning factory in Europe, we will be looking for more than just someone who can generate information through a well-organised support team.

You will be responsible for the accounting, evaluation and financial control of all manufacturing

operations. The right accountant will also grasp the opportunities offered by this highly visible job to make a firm impression on the Company, so paving the way for career development which can cross the boundaries of the accounting function and extend across the Mars Group in the UK and overseas.

You should be fully qualified (preferably a graduate) with about two years' post-qualification experience, in which you will have demonstrated the ability to create and manage change in an industrial or commercial environment.

Excellent remuneration is backed by generous non-contributory benefits plus, if appropriate, assistance with relocation to the attractive rural East Midlands.

For more information, and an application form, please telephone Howell Wilson-Francis, Management Development Officer, on 0864 8471, ext. 3034. Do not send a CV at this stage. Pedigree Petfoods, National Office, Waltham-on-the-Wolds, Melton Mowbray, Leicestershire LE14 4RS.

We are an equal-opportunity employer.

**Pedigree petfoods**

Pedigree Chum Whiskas Kitekat Pal

## Financial Controller

Quality Fashionwear  
West End to £20,000

This is the Senior Financial appointment of an £8 million UK company, part of an internationally known design and retailing business, well respected for its style and flair.

The principal task is to improve the frequency and quality of reporting by reviewing present methods and implementing computerisation. Working with the London General Manager and European Controller, there will be considerable involvement in the introduction of a real time POS System. Occasional travel, usually linked to the introduction of new procedures, may be necessary.

The need is for an energetic accountant, probably Chartered or Certified and aged at least 30, who has worldwide experience

of systems development and who can control an accounts function whilst working strategically with management. Retailing experience would be a distinct advantage.

Please reply to Martin Manning in strict confidence with details of age, career and salary progression, education and qualifications, quoting reference 1426/FT on both envelope and letter.

**Deloitte Haskins & Sells**

Management Consultants  
128 Queen Victoria Street, London EC4P 4JX



**ACCOUNTANCY APPOINTMENTS APPEAR EVERY THURSDAY**

## Dixons Group Financial Executive

N. London

c. £19,000 + car

Exceptional profit growth and the successful acquisition of Currys has brought the market capitalisation of this dynamic and rapidly expanding group to over £500m. Sales turnover per annum is in excess of £750m, and the group now trades out of nearly 850 outlets. The Group Financial Controller now wishes to recruit additional Group Financial Executives to strengthen the holding company financial function.

The corporate staff is a small, tightly run team, standard accounting matters being largely decentralised. This high-profile position therefore requires flexibility and will entail close liaison with subsidiaries in financial and management control matters, financial analysis and biannual consolidations as well as assisting the Controller with his broader responsibilities.

The emphasis is strictly on the non-routine and some overseas travel can be

anticipated. Success in this role should lead to a senior line appointment in one of the subsidiary companies.

Candidates should be graduate chartered accountants of outstanding intellectual calibre. Some worthwhile post qualification experience would be of value. Personal qualities must include drive and evidence of clear, quick and innovative thinking. Likely age range 25-32.

The package will include a car, share option scheme and assistance with relocation.

Please write with c.v. to Christopher S. Bainton, Executive Selection Division, Peat, Marwick, Mitchell & Co., 165 Queen Victoria Street, Blackfriars, London EC4V 3PD quoting reference D2508/L.

**PEAT MARWICK**

## Divisional Finance Director

for Europe's largest printing group  
c. £25,000 plus benefits

An ambitious, commercially orientated Accountant is required to join the London based management team responsible for a group of printing companies with a combined turnover exceeding £100 million. The successful candidate must be able to demonstrate the ability to keep tight control over the financial administration of the companies but equally important is the ability to contribute to their profitable expansion. Working with the Divisional Chief Executive, you will monitor current performance and be closely involved in the decision-making process on future strategy. Candidates must be able to demonstrate a track record of personal achievement and commitment to profit improvement; accountants without strong commercial and managerial experience will not be considered.

- The necessary qualities will include:
  - Several years' experience at a senior level within industry preferably, but not necessarily, in the printing or communication field.
  - A well developed commercial aptitude and sound business sense.
  - The capacity to work under sustained pressure and motivate others accordingly.
  - The ability to maintain tight control on operations and their capital employed by internal control systems.
  - Experience of dealing with senior staff and strong inter-personal and communication skills.

Prospects for future advancement within the BPCC Group are exceptional. The successful applicant will be rewarded with an attractive benefits package appropriate to the seniority of this post. Candidates who are confident that they can satisfy the above requirements - and if you have doubts you will almost certainly be wasting your time and ours - should send a short c.v. to Andrew Browne, Deputy Finance Director.



**The British Printing & Communication Corporation plc**

Maxwell House, 74 Worship Street  
London EC2A 3EN

(No agencies will be considered)

The Welsh Development Agency is charged with the task of helping to regenerate the economy in Wales and to improve its environment. It promotes Wales as a location for investment, provides finance for industry, owns and develops industrial estates, reclaims derelict land and provides advice to the business sector.

### Senior Investment Analysts

Cardiff & Wrexham  
£12,189 to £13,422  
Ref 85/5

Continued rapid growth in the Agency's Venture Capital activities has created these challenging positions for Investment Analysts.

Your role will be to assess general investment enquiries, carry out all investigatory work and submit recommendations on viability and format of investment packages. This will include outside sourcing, on-going monitoring of company performance and securing of additional funds. Potential OTC, USM, or LSE listings will be involved.

Candidates ideally aged 25-35, should be qualified accountants with corporate finance experience or business graduates/MBAs with some experience within the financial sector. These positions offer real scope for professional development within a varied and demanding consultancy role.

### Internal Auditor

£12,189 to £13,422  
Ref 85/6

A new post created to meet the challenges of an expanding function within the Agency. The person appointed will be responsible for a wide and varied range of audit investigations including special assignments, and will assist the Chief Internal Auditor in the running of the Department. They will also be actively involved in the development of the computer audit function.

The successful candidate will be a qualified accountant who possesses a sound operational approach, good communicative skills and is free to travel throughout Wales. Previous computer audit experience would be a distinct advantage.

### Accountant

(Systems and Insurance)  
£10,959 to £11,883  
Ref 85/7

A vacancy exists for an Accountant in the Central Finance Department at Treforest, near Cardiff. The person appointed will assist in the design, implementation and maintenance of in house computer and financial systems, drafting of procedural handbooks and the management of insurance matters. Preference will be given to fully qualified accountants with relevant experience. However, if you believe that you have the required experience but are not qualified, we would still be pleased to hear from you.

Salary will be in the range quoted above with six weeks annual holiday in addition to public holidays. There is a contributory pension scheme and car user allowance. Relocation expenses will be given where appropriate.

Applications for these posts are invited by 1st March 1985 (closing date). Please write or telephone for an application form quoting the relevant reference number.

**WDA**

Welsh Development Agency

John Morley, Personnel Department - Welsh Development Agency  
Glanaf House, Treforest Industrial Estate  
Pontypridd, Mid Glamorgan CF37 5UT.  
Telephone: Treforest (044 385) 3571.

### CHIEF ACCOUNTANT

N7

to £16,000

Main trading subsidiary of public company which is the largest supplier of meat to the catering industry requires Chief Accountant.

The company is currently installing an IBM 36 and the successful candidate should have a sound knowledge of computers as he/she will be expected to take an active part in its integration.

Please send cv to:

Mr. J. Lazarus, Pyke Holdings Plc  
188 York Way, London N7 9AT



## Company Secretary/ Financial Controller

for a small but rapidly expanding company, founded in 1972, with galleries in London, New York and Tokyo. Christie's Contemporary Art is Europe's largest publisher of lithographs, etchings and other graphics, which are sold through their galleries or by Mail Order to the public, other art dealers or corporate buyers.

Reporting to the Managing Director and the Board, you will become a key member of the management team with the overall responsibility for accounting, secretarial matters and general administration. Initial priorities include the development of computerised procedures and the improvement of management information systems. This is a newly created post which offers the opportunity of involvement in the management of the company as a whole.

You are a chartered accountant, or chartered secretary with a strong financial background, ideally in your late twenties or early thirties. Your commercial experience should be broad and will probably have been gained in a small company. Your accounting skills must be second to none.

Location: London W1. Salary and benefits are for discussion according to experience. Please write - in confidence - with full career details, including current salary, to Lesley Gifford ref. B.20156.

This appointment is open to men and women.

HAY-MSL Selection and Advertising Limited,  
52 Grosvenor Gardens, London SW1W 0AW.  
Offices in Europe, the Americas, Africa, Australasia and Asia Pacific.

**HAY-MSL**

MANAGEMENT SELECTION

## Strategic positions in Industrial Finance

Our client a subsidiary of a leading electronics group, is a market leader in the design and manufacture of high technology communications equipment. It has a workforce of 2,200 employees and an annual turnover in excess of £85 million. Two vacancies arise as a result of a restructuring of the Finance Function.

**Financial Accounting Executive** £16 - £19,000 plus car  
Reporting to the Director of Finance, the successful candidate will be responsible for the provision of monthly management and annual statutory accounts, payroll, financial control, and interface with internal and external audit. It is likely that this position will appeal to candidates who wish to move from a professional practice into industry.

**Financial Planning Manager** £16 - £17,000 plus car  
This is a key role with responsibility for advising operations management on the financial implications of business decisions. In addition the successful candidate will be responsible for forecasting, pricing, new product profitability planning and capital investment appraisal.

Both of these strategic positions will receive considerable exposure within a fast moving environment. As a result our client is looking for graduate qualified accountants of a high calibre in the age range of 27-35 who have both the technical skills and personality capable of producing results. In addition to an attractive salary and benefits there is considerable scope for career development within the group.

**Confidential Reply Service:** Please write with full CV, quoting reference 1928/JS on your envelope, listing separately any company to whom you do not wish your details to be sent. CV's will be forwarded directly to our client, who will conduct the interviews. Charles Barker Recruitment, 30 Farringdon Street, London EC4A 4EA.

**CHARLES BARKER**  
ADVERTISING · SELECTION · SEARCH

## OUTSTANDING ACCOUNTANCY OPPORTUNITIES

Attractive Salary plus Car

Our client is a major force in the Print and Communications industry and has experienced dramatic growth in the recent past, both organically and by acquisition. It is envisaged that this trend will continue. Expansion has necessitated the recruitment of two qualified accountants with commercial flair, in the age range 28 to 45.

**FINANCIAL CONTROLLER** Central London

Exciting opportunity with fast expanding City Printer poised for major market penetration.

**DIVISIONAL CONTROLLER** Luton area

A new position has arisen through the acquisition of a major printing company.

Key areas of responsibility will include:-  
• the production of accurate management information to strict pre-established deadlines  
• the maintenance and continued development of computerised accounting systems  
• assisting the Managing Director in the commercial control of the operation  
The personal qualities required are enthusiasm, adaptability and a pleasant but authoritative approach. Interviews will be held locally.

**forsythe & kayee**

ACCOUNTANCY APPOINTMENTS  
51a St. Paul's Street, Leeds LS1 2TE  
Telephone: (0532) 450851

# Accountancy Appointments

## Financial Controller

c.£18,000 + Car East Midlands

Do you want to develop your powers of leadership? If so this is an excellent career opportunity for an accountant with drive, ambition and ability.

This client is a rapidly expanding and very profitable subsidiary of a quoted industrial group operating in the highly competitive mechanical engineering contracting field. Significant investment in advanced manufacturing equipment and systems is being made to support the high level of engineering skills in the business and to expand the market share.

As a new addition to a go ahead management team, the financial controller will be responsible for detailed day to day financial controls and accounting, fast and accurate management information, business planning, pricing and direct involvement in contract negotiation.

Experience of introducing new computerised accounting and control systems (including standard costing) is required together with the resilience and drive to develop and maintain the momentum of change.

If you are a qualified accountant aged 28-32 and enjoy working in a challenging environment please apply, quoting ref. 1159 to:

Chris Haworth  
Mason & Nurse Associates  
1 Lancaster Place, Strand,  
London WC2E 7EB  
Tel: 01-240 7805

**Mason & Nurse**  
Selection & Search

## Treasurer

London W1, c.£30,000



Octopus Publishing Group plc wish to recruit a Treasurer who will report to the Group Financial Director and be responsible for the efficient utilisation of the Group's borrowing facilities and short term funds.

You should have extensive knowledge of the money markets and of foreign exchange dealings and have the capacity to organise and/or improve information flows throughout the Group in these vital areas. Preferably, therefore, you should have an accountancy background with subsequent experience in an environment demanding frequent access to financial dealing centres, and investment institutions.

A package of around £30,000 p.a. is offered with attractive other benefits. The appointee will be located at the Group's Head Office in London W1.

Résumés, including a daytime telephone number to John Robins, Executive Selection Division, Ref. R258.

Coopers & Lybrand associates

Coopers & Lybrand Associates Limited  
management consultants

Fleetway House, 25 Farringdon Street  
London EC4A 4AQ

## Financial Director

SOUTHEND AIRPORT, ESSEX

up to £25,000 + CAR + Travel benefits

We are a dynamic, fast growing and profitable charter and commuter airline based at Southend Airport. Turnover in the last 2 years has grown from £5m to £18m and is expected to be in the region of £25m for the current financial year. As part of a small but highly professional management team, the Financial Director will be required to appraise operational activity, direct strategy and implement new and cost effective systems.

The successful candidate will be a qualified Chartered Accountant aged between 28-35 years with at least 5 years' post qualification experience in industry/commerce. An assertive, positive and energetic approach is essential in order to make a substantial contribution to corporate growth and development.

An attractive remuneration package is offered with opportunities for travel through the Group's interline facilities.

Interested applicants should write to the Managing Director, Box A8908, Financial Times, 10 Cannon Street, London EC4A 4BY.

## Challenging Opportunities for Accountants in Saudi Arabia

c.£27,200 tax-free

The National Guard King Khalid Hospital has earned a reputation throughout the Middle East as one of the finest healthcare centres.

The hospital is managed by the British based International Hospitals Group (IHG) in liaison with the British Government and in association with IAL.

The sheer size of the project has warranted a large scale fully computerised accountancy system controlled by highly qualified professionals. At present we have the following opportunities:

### Treasury Accountant

The Treasury Department handles the financial transactions for this sizeable complex dealing with Petty Cash, Cheque Payments, Payroll Payments, maximising interest earnings and collecting receipts as well as preparing the material for cost plan input, monthly accounts and weekly cash balances.

Our Treasury Accountant should have an accountancy qualification and at least 6 years experience. Ref. M229/01.

### Purchasing and Supplies Accountant

Purchasing supplies for the hospital is a large scale operation requiring an experienced accountant to handle a computerised Purchase Ledger System and to control the payment of suppliers.

In addition you will have the responsibility for preparing import documentation and management reports as well as calculations as to the pre-payments and accruals for purchased items.

You must be a Business Studies graduate or have an accountancy qualification and have 6 years general accountancy experience including experience of purchase ledger work and computerised systems. Ref. M229/02.

### What you would earn with IAL

The figures quoted are based on a salary of SR100,000 (£25,125) at a conversion rate of SR3.98=£1 which includes a bonus of one month's salary for every 12 months satisfactory service which is paid as a tax-free lump sum at the end of your time with IAL in Saudi Arabia.

Apart from valuable experience of large project accounting, you will also gain financially from the tax-free salaries and from the package of free benefits. These include free accommodation, 49 days leave, return flights to the UK, life assurance and free medical cover.

The hospital has an on-site supermarket, shops, restaurant, cafe, library and cinema plus a swimming pool, gymnasium, games room and tennis courts. Also available at the hospital's private beach, are windsurfing, sailing and scuba diving.

For more information please contact The Recruitment Officer quoting the appropriate reference.



**Medical Services  
Manpower Services**

Aeradio House, Hayes Road, Southall,  
Middlesex, UB2 5NJ Telephone: 01-574 5432.

A MEMBER OF THE STANDARD TELEPHONES AND CABLES PLC GROUP

## Chief Financial Executive

London

c.£27,000pa+car etc.

Our client, Lyon Holdings Ltd was founded with the corporate objective of establishing a group of small and medium Lloyds broking firms with specialised skills and interests to meet the insurance and reinsurance needs of clients worldwide.

Reporting to two Main Board executives, the successful applicant will assume full responsibility and control for the group's finance function which is in a developing situation. This will involve regular financial reporting and maintenance of relevant services to ensure the smooth running of the group.

Candidates aged 30 to 45 must be Chartered or Certified Accountants. It is expected that they will offer sufficient knowledge and experience of accounting functions and related responsibilities including DP systems in the context of a group of Lloyds insurance brokers.

In addition to salary and benefits, this appointment offers a distinctive opportunity for both personal and career development including a main board appointment within two years for the right applicant.

Please write in confidence quoting reference MCS/7158 and requesting a personal history form, to Michael R. Andrews, Price Waterhouse Associates, Executive Selection Division, Southwark Towers, 32 London Bridge Street, London SE1 9SY.



Business Needs Experts

## OPERATIONAL REVIEW

Accountants - make your career move into a major food company

West London

Up to £17,000 + car

Our clients are the £700 million food division of one of the UK's largest and most successful groups. They market a diverse range of nationally known branded consumer products as well as operating a major chilled food distribution division. The organisational environment is dynamic and progressive, demanding a high degree of sophistication.

Following a major review of the Finance division, a new Business Administration department is being set up with a remit to conduct in-depth reviews of the whole range of management and administrative processes, across all functions of the business, making recommendations to Board level.

Opportunities exist at several levels. The remuneration package will be tailored to attract the highest calibre people to fill these demanding roles. Realistic candidates will be aged 24-30, qualified - ACA or equivalent - and have experience with one of the major professional firms or exposure to a commercial/industrial big company environment. They will have the ability to seize what is a unique opportunity and the potential to develop considerably further in the various divisions within this major organisation.

Please write, in confidence, with concise details of career to date, stating any companies to which your application may not be sent, to: Peter Tyde, Account Director (Ref. 527).

**WBH** whites bull holmes ltd.  
EO, Box 275, 63 St Martin's Lane, London WC2N 4EX

## FINANCIAL DIRECTOR

Firth Carpets

West Yorkshire

c£23,000 (inc bonus) + Car

Firth Carpets Ltd has a first class reputation as a successful manufacturer of high quality carpets. Turnover is currently £24m and the company is a major subsidiary of Readcut International PLC.

The position requires a qualified accountant with commercial flair and all round technical skills.

You will presently be a Financial Director/Controller of a manufacturing company (ideally textiles) seeking an opportunity to develop further in a profitable company.

Key areas of involvement are:-

- Policy and decision making at Board level.
- Production of computerised management information to strict reporting deadlines.
- Management and leadership of staff.

An attractive salary and benefits package is offered in addition to relocation expenses where appropriate.

Candidates ideally aged 35 to 45 should apply in the first instance to:-

**forsythe & kaye**

ACCOUNTANCY APPOINTMENTS  
51a St. Paul's Street, Leeds LS1 2TE  
Telephone: (0532) 450851

## CORPORATE FINANCE

CHARTERED ACCOUNTANT

c£16,000 + BENEFITS

We are a medium-sized firm of London Stockbrokers with a growing Corporate Finance Department currently based on the London market.

We are seeking a young Chartered Accountant to fill a vacancy in the Corporate Finance Team. The work of the Department covers the full spectrum of corporate advice and the successful applicant will become involved in capital raising, public floatations, USM listings, venture capital investments, acquisitions and mergers, etc.

Candidates should have a good professional background, the ability to learn new disciplines quickly and the potential to undertake early responsibility. Experience of small company work would be an advantage but previous Stock Exchange experience is not essential.

Applicants should write with a curriculum vitae for the personal attention of the Senior Partner.

Write Box A8907, Financial Times  
10 Cannon Street, London EC4A 4BY

## FINANCIAL PLANNING

A market leader in the design and manufacture of high technology communications equipment is seeking a Financial Planning Manager to play a key role in advising operations management. Responsibilities will include forecasting, planning, pricing new products and capital expenditure appraisal. Suitable candidates, aged 27-35, will be qualified accountants with substantial relevant experience. The company in return offers considerable scope for career development. Ref. JG.

ESSEX

£17,000 + Car

## SENIOR ACCOUNTANT

A worldwide group in the decorative business offers an excellent opportunity for a high calibre accountant to join its management services team. This financial role will involve monitoring and reporting on the activities of UK and overseas operations and has the added attraction of occasional overseas travel. Co-ordination of planning, statutory reporting, performance versus budget reviews and numerous special exercises combine to make a very attractive position. Outgoing Chartered Accountants with 2 years PQE are preferred. Ref: SW.

C. LONDON

£16,000 + Car

**ROBERT HALF**  
FINANCIAL RECRUITMENT SPECIALISTS  
ROMAN HOUSE, WOOD STREET LONDON  
EC2Y 5BA 01-536 5191

## WORLD WIDE EDP AUDITORS

American Express International Banking Corporation requires a number of EDP Auditors to join their International Audit Department. Responsibilities will include review of computer installation security procedures, evaluation of computer system internal controls, development of software for both EDP and financial audits as well as close involvement with financial audits of branches which use computerised systems.

The positions require detailed knowledge of data processing, preferably gained in a banking or financial environment. Applicants should have at least four years' programming and systems analysis experience preferably including a working knowledge of Honeywell (DPS Series) and IBM hardware systems. Experience of advanced data processing techniques including real-time or data base systems and of other manufacturers' hardware would be an added advantage.

Successful candidates will be offered very competitive salaries and first class fringe benefits. These positions are based in London but applicants must be prepared to spend a considerable amount of time abroad. Please write, giving details of career to date, to:- Mrs. W. M. Wegelin, Assistant Vice-President - Personnel, AMERICAN EXPRESS INTERNATIONAL BANKING CORPORATION, 30 Monument Street, London EC3R 8LH.



# Accountancy Appointments

## CONSTRUCTION INDUSTRY

Our client, a leading construction company in the thermal insulation sector, requires the services of two qualified Accountants to complete the restructuring of its Head Office accounting function.

### Financial Controller

c.£20,000 Age: 30-45 years

Reporting to the Financial Director, a pre-requisite for this position will be a background of senior financial management, preferably in the construction industry. You will, in addition, have:

- \* Financial maturity with a strong, tactical personality.
- \* Sound administrative ability of accounting disciplines.
- \* Ability to provide reliable and meaningful management information.

You will be supported by a strong management team but will be required to demonstrate in a responsible manner your ability to manage effectively at an early stage. Occasional travel will be required and a company car is provided for both business and private use.

### Financial Accountant

c.£15,000 Age: 27-35 years

Reporting to the Financial Controller you will already have demonstrated your ability to master the fundamental skills of a demanding business, preferably in the construction field. You will also have the ability to:

- \* Prepare, consolidate and interpret monthly management accounts to tight deadlines.
- \* Assist in the finalisation of company statutory accounts for the half-year and year-end.
- \* Prepare location schedules and liaise with Auditors.
- \* Assist with the preparation of budgets and business plans.

Both positions offer excellent opportunities for advancement plus a highly attractive remuneration package, including five weeks' holiday, contributory pension scheme and, for suitable candidates, a substantial relocation package is available.

Please reply in complete confidence enclosing full curriculum vitae naming concerns to whom your application should not be forwarded to: (Ref: 13/F) Gordon F. Vivian, Executive Director,

**Gill, Richard Johnson Associates**

3 Henrietta Street, Covent Garden, London WC2E 8PQ.

## Financial Controller/Company Secretary

c.£20,000 p.a. + benefits

A small, successful precision engineering company based in South East London needs a qualified accountant (FCA) with direct experience of costing procedures, preferably obtained in a manufacturing environment.

It is the company's intention to seek a Stock Exchange listing in due course and also to offer a Board appointment to the Financial Controller/Company Secretary after a satisfactory trial period. A knowledge of mini-computer based accounting systems would be a particular advantage.

Candidates, preferably over 50, should write enclosing a curriculum vitae to: Jenny Riley,

Onslow Associates,

21 Cleveland Place, London SW1Y 6RL.

All positions advertised by Onslow Associates are open to both men and women.

## DIRECTOR

We are probably the leading recruitment consultancy in the country in both the insurance and shipping industries. However, in line with our group policy, we are seeking to expand our recruitment activities, particularly in general commerce, industry and the accountancy profession.

If you are the best and most successful recruitment consultant in your company with good standards of ethics, you could become a director within this organisation—one of the most exciting in the City of London.

A first class salary is envisaged, with immediate high profit share payments directly related to performance together with other benefits.

If you have the ambition, qualities, experience and with income sights well in excess of £20,000 per annum then call Trevor James FEGL, group chairman, or Brian Mills, managing director, on 01-481 8111 for a strictly confidential discussion.

**TREVOR JAMES MANAGEMENT LIMITED**  
01-481 8111

## CHIEF ACCOUNTANT

COMMODITIES £ negotiable

As a rapidly expanding international commodity trading company, we are now recruiting a qualified Accountant to head our Accounts Department. Responsibilities will include day-to-day administration of the Accounts Department, in addition to the preparation of monthly/year-end accounts. A qualified accountant is required, preferably with experience in the commodities field, with the personality to integrate within and lead an Accounts Department.

In addition to a career in the exciting world of commodities, limited only by one's own ability, we offer a very attractive remuneration package.

In the first instance please send full c.v. to

Janet Tilton

**GERALD METALS LIMITED**

Europe House, World Trade Centre,

St. Katharine by the Tower, London E1 9AA.

## Chartered Accountant PA to Finance Director

City to £25,000 + benefits

For a young and expanding investment bank which enjoys a leading position as an international underwriter and has a strong record of profitable growth. The bank is well placed to respond to the changes taking place in international financial markets and within the securities industry in the UK.

In this new position you will report to the Director of Finance and Operations and as part of a small team you will be involved in all aspects of the finance function. You will be particularly concerned with planning, management information and budgeting as well as carrying out 'ad hoc' projects of a specialised nature.

Probably in your late 20s or early 30s, an accounting qualification is essential. Ideally you will already be working in international banking or in financial services but you could also be at a senior level in the profession with a good understanding of this specialist sector. Above average technical skills, enthusiasm, and the ability to communicate well are essential attributes and there are excellent prospects for career progression. Generous fringe benefits will include a subsidised mortgage and company car.

Write in confidence to John Cameron, quoting ref. C369, at 10 Bolt Court, London EC4 (telephone 01-583 3911).

**Chetwynd Streets**

Management Selection Limited

## Financial Analysts

age range 24-30

West London

c.£18K + 2 litre car

Our client, a market leader in consumer products, has a £300m. turnover and is a significant profit centre within a large U.K. group. As a result of wide ranging strategic review the operation is committed to further planned expansion, both of product range and market share. The recently appointed Finance Director now seeks several exceptional individuals who will make a major contribution to business planning and control. You will be responsible for all aspects of financial reporting and analysis, the enhancement of financial management and the development of accounting and control systems. Because these are new appointments

personality and professionalism are key qualities and a background in marketing or distribution would be advantageous. You will be assertive, self-motivated, highly numerate and able to liaise effectively with a wide range of financial and non-financial management.

Candidates must be qualified accountants (or possibly MBA's) with a record of achievement to date. Personal qualities appropriate to early development in operational management should also be self evident. Remuneration is geared only to the most able and will include a fully expensed 2 litre car. Salaries are pitched at around £18K.

For a full job description write in confidence to Mark Lockett at Mark Lockett Recruitment, Selection Consultants, 104 Marylebone Lane, London W1M 5FU (01-486 5282) showing clearly how you meet our client's requirements, quoting ref. 9086/FT.

**MLR**

in association with

John Curtis and Partners

## Financial Controller

N W London

To £18,000 + car

This company which offers consulting services to the oil industry is about to undertake a period of planned expansion both in this country and overseas as part of an international group. Turnover in the UK is well over £1 million, and is increasing rapidly.

They are now seeking a qualified accountant to strengthen the management team internationally and in the UK. The Financial Controller's functions will be twofold. Firstly working closely with the Chairman of the international group on developing the group's strategic plans, and monitoring the performance of all companies. Secondly to be Financial Controller of the UK company, with total responsibility for all financial and management accounting.

Applicants should be qualified accountants in their late twenties or early thirties with an appetite for hard work, and the ability to relate to people and explain financial ideas to non-accountants. They should be willing to spend about one third of their time visiting overseas subsidiaries. Experience in implementing accounting systems on micro computers is desirable.

Please send a comprehensive career résumé, including salary history and day-time telephone number, quoting ref. 2241 to W.L. Tait, Executive Selection Division.

**Touche Ross & Co.**

Hill House 1 Little New Street London EC4A 3TR Tel: 01-353 8011

## Group Finance Director

West Midlands

c.£25,000 + car

Our client is a well established distribution and manufacturing group with subsidiaries in the UK and overseas and a turnover approaching £30m. Following a period of steady growth, the Group is poised for further expansion and plans a USM listing in the near future.

The Group Finance Director will have complete responsibility for managing and developing all finance and data processing activities with a staff of approximately 20. In addition, he/she will be expected to work closely with the Board and to contribute significantly to the Group's overall management—this will include advising on investments, acquisitions, diversifications and funding requirements. The successful applicant will be a qualified accountant in the 35-45 age range with considerable financial management experience, which should have included responsibility for data processing, overseas operations and treasury management activities. Ideally this experience will have been gained in a manufacturing/distribution environment. Familiarity with all aspects of UK accounting and taxation requirements is essential. Considerable emphasis will be placed on personal qualities—a strong commercial approach and an ability to contribute to the Group's overall development.

This is an exceptional career opportunity for an ambitious and talented financial manager with the potential and ambition to move into a broader senior executive role. The attractive, negotiable remuneration package reflects the importance the Group places on this appointment.

Candidates should write, in confidence, enclosing full career details to Jerry Wright, Executive Selection Division, Price Waterhouse Associates, Livery House, 169 Edmund Street, Birmingham B3 2TB (Telephone 021-236 5011). Please quote reference MCS/831.

**Price Waterhouse**  
Business Needs Experts

## Financial Director Consumer Electronics

West London

c.£27,500 + car

An industrial holding group with an enviable record of expansion, is seeking a Financial Director for a substantial consumer electronics company, recently acquired via a takeover bid. The company is long established and its products are familiar in high street retailers. The acquisition is seen as spearheading the group's commitment to diversification into higher technology areas, maintaining but broadening its electronics' base.

Key tasks will be to strengthen controls, to implement an effective management accounting system and financially evaluate all areas of the company's activity. Reporting to the Managing Director, the successful candidate will be a member of a

resourceful, professional management team.

Qualified, commercially aware accountants in their early to mid thirties with manufacturing experience and a demonstrable record of achievement are invited to apply.

Please write in confidence, enclosing career details and quoting reference 5452/L to Valerie Fairbank, Executive Selection Division, Peat Marwick Mitchell & Co., 165 Queen Victoria Street, London EC4V 3PD.

**PEAT MARWICK**

## Financial Director Designate

South West England

c.£20,000 + car

Our client is a well-established service industry and manufacturing organisation, with a turnover of around £5m.

The first task for the financial director designate will be to organise the accounts department so that timely monthly management accounts can be prepared. As formal financial reporting improves, duties will extend to encompass all aspects of the financial management of the company.

The need is for a practical chartered accountant, preferably aged up to 40 with managerial experience of small or medium-sized manufacturing or service industry organisations.

This is a career post where a board appointment should be made after one year with opportunities for equity participation.

Interviews will be held in Devon and London.

Please write, in confidence, to Michael Ping enclosing a detailed CV, quoting reference F/145/P, Ernst & Whinney Management Consultants, Becket House, 1 Lambeth Palace Road, London SE1 7BU.

**EW Ernst & Whinney**

## Financial Director

Circa £25,000 + incentive package

Our Client, a large and well-established Company, based in the West Midlands, is seeking an experienced qualified Accountant to take on the challenging role of Financial Director.

The Company, a market-leader in the fast moving consumer goods sector, has an impressive record of growth in recent years and is now looking to strengthen its Executive Team at the highest level.

Reporting to the Managing Director, the person appointed will have previously held a position of control in the finance function within a medium or large-sized manufacturing company, and possess the ability and personality to take full responsibility for all aspects of financial and management accounting.

It is unlikely that anybody under the age of 30 will have the necessary experience to meet the high demands of this post.

In addition to the attractive salary, the remuneration package will include an Executive-type car, pension scheme, BUPA membership and profit-sharing scheme.

Please write giving details of your career to date, quoting reference 63/6823 on both your letter and envelope, listing any companies to whom you do not wish your application forwarded, to:

Rosemary Elk, Director, Riley Advertising (Midlands & North) Limited, Riley House, Castle Bromwich Hall, Birmingham B36 9DX.

**Riley**  
Confidential Reply Service  
A member of the Sun Group

## Chief Accountant

London

From £15,000 + car

As a profitable and expanding International Group (t/o £10m) we require a Chief Accountant to assume responsibility for the financial and management accounting functions of our U.K. trading companies.

Reporting to the Group Financial Director, the person appointed will be directly responsible for the preparation of divisional management accounts together with the day-to-day running of a small accounts section and would be required to liaise with divisional managers in the review of results and in the preparation of budgets. Familiarisation with computerised accounting systems and the ability to meet strict deadlines as well as to motivate a small support staff are essential.

The successful candidate is likely to be aged 25 to 35, preferably a Qualified Accountant, with several years' commercial experience. There will be considerable opportunities for the person appointed to assume additional responsibilities as a result of the Group's anticipated growth.

Benefits include a non-contributory pension scheme (following a qualifying period).

A c.v. containing details of experience and present salary should be sent in confidence to Box A8988, Financial Times, 10 Cannon Street, London EC4P 4BY.

## FINANCIAL / OPERATIONS CONTROLLER

CENTRAL LONDON

c. £20,000

Our client is an expanding company, acting as financial and commercial managers and operators for numerous ship-owning, chartering and trading enterprises engaged in worldwide shipping contracts.

It is essential that the company recruits a skilled Financial and Operations Controller to its highly specialised team to sustain its growing overall administrative product geared to the needs of its clients.

The constantly fluctuating market demands

that the successful applicant will be highly commercial, a skilled negotiator and fully versed in ship management, owning, finance and banking. He or she will be primarily responsible to Principals and will be a qualified accountant.

Only those with a proven track record should apply in confidence with full c.v. to Nicholas Hilton, Moore, Stephens & Co., St. Paul's House, Warwick Lane, London EC4P 4BN.

**MS**

**MOORE, STEPHENS & CO.**

# Accountancy Appointments

## Auditing Analysts

The Morgan Bank is committed to excellence. We constantly seek to improve upon our own high standards, setting new levels of achievement in the financial world. Our auditing function takes a central role in the analysis of our business risk, and the creation and maintenance of more effective and efficient strategies, policies and procedures. Through the analysis of existing systems on paper and in practice, venturing into every area of our operations, auditing goes beyond primary accounting to serve as an internal business and systems consultancy.

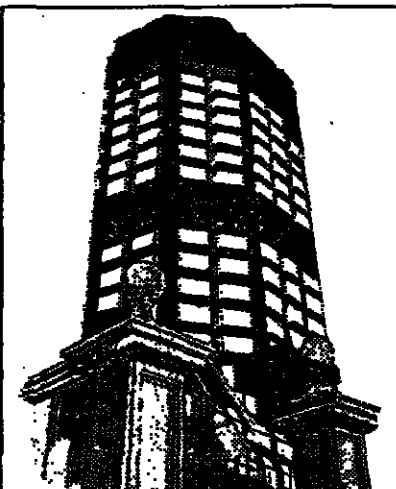
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We propose to publish the list in our issue of Thursday, February 28, which will also contain several pages of advertisements under the heading of "Newly Qualified Accountancy Appointments". The advertising rate will be £37.00 per single column centimetre. Special positions are available by arrangement at premium rates of £44.00 per sec. Newly Qualified Accountants, especially Chartered, are never easy to recruit—don't miss this opportunity!

We will also be including in this feature a

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## THE ARTS

Miniatures, Fitzwilliam Museum/David Piper

## Out of blind darkness

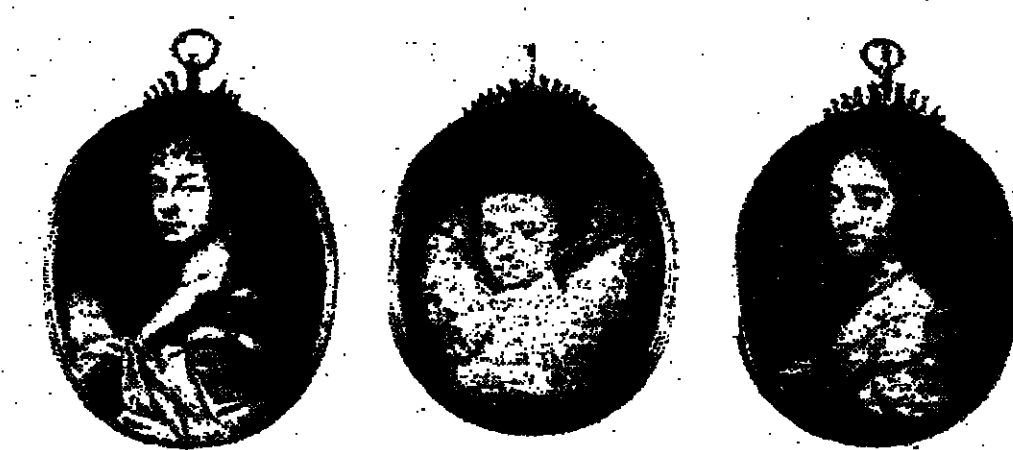
Two of the branches of painting in which the achievement of artists in Britain has so often been praised is the most difficult, for the average museum visitor to see at their best: the masterpieces, especially in landscape, of the 18th and 19th centuries, and the portrait miniaturists. Both are especially vulnerable to overexposure to light, though it is of course only by courtesy of light that they can be seen.

Normally they are kept in the safe darkness of museum storage, to be consulted only by arrangement or exposed in brief temporary exhibitions and then shut away again—or, if they are on permanent exhibition, then reduced by low light levels that the eye almost has to grope for them in the dark. So it must be, if they are to survive for the fortunate and persistent few who manage to see them in the recesses of the print rooms not open to the public.

Fortunately, British watercolourists were prolific. Here and there are always to be found temporary shows of work of the highest quality but they may not be the ones you really wanted to see. Such a show is now on (till March 31) at the Fitzwilliam Museum in Cambridge: a selection from their rich holdings to illustrate specifically the continual love affair of British artists (and their clients) with Italy. It includes first-rate work by J. R. Cozens, Wilson, Turner, Bonington, Sargent—even Ben Nicholson. This is an excellent example of the way curators can make the best of the almost countless treasures for the public's pleasure and has been selected with sensitively critical discrimination and also with wit.

However, the real, unrepeatable opportunity at the moment at the Fitzwilliam, for some visitors must be the almost complete display of the museum's collection of portrait miniatures, shown in light levels above those permissible for these fragile objects if shown openly year in, year out. Yet it is their brilliance that you could be forgiven for believing they can see you. As the Fitzwilliam holdings of British miniatures are second in importance only to those in the national collection, at the Victoria and Albert Museum, anyone fascinated by this elusive art should snatch at the moment offered (only until February 24); once it is over, the miniatures, or the best of them, will doubt in due course reappear in their normal setting, glowing faintly in the mandatory penumbra down below.

"British," one says now, although the beginnings of the



Miniatures by Samuel Cooper (left) and Isaac Oliver of unknown women, and right, Lady Margaret Ley by Cooper, on show in Cambridge

modern portrait miniature were shaped in this country by two immigrant foreigners: the Netherlander Horenbout and the great Holbein himself, who is said to have learnt the technique from Horenbout, probably in the late 1520s. Horenbout's famous miniature of the young Henry VIII is at the Fitzwilliam, showing him almost charmingly plump, far from that gross image in which Holbein was to fix him for posterity a decade later. The greatest of the Elizabethan portrait miniaturists, the Englishman Nicholas Hilliard, held Holbein's example "ever the best," yet distilled from the dense veracities beloved by Holbein delicate conceits that were both jewels and somehow also convincing essences of personal individuality, like-nesses. His younger contemporary, Isaac Oliver, sustained the brilliance but adopted a more conventional modelling in light and shade. By half a century on, Van Dyck had set a rather different standard, though no miniaturist himself. In his life scale portraits he resounded the staid, stumpy individual topography of his sitters' faces (sometimes, it must be admitted, a bit flattened) with the newly relaxed elegance, the flowing silks and satins, of Charles I's court.

Van Dyck's truest followers in the second half of the 17th century were miniaturists, rather than the life-size painters, notably Hoskins and Samuel Cooper. Hoskins was known as the "Van Dyck in little," but it was Cooper who had an unmatched ability to produce (almost in the theatrical sense) characteristically make the work of most of his contemporaries seem frozen by comparison. Within an oval no more than two or three inches, showing often no more than the head and shoulders, he recorded individuality in vivid life and idiosyncrasy. His equivalent in prose was John Aubrey of the Brief Lives, but Cooper creates the impression too of fully

rounded, complete characters, such varying quality. Something about the character of a sitter may offset the shortcomings of his or her artist. So, for example, with Colonel George Marlow about 1820, artist anon. (British School), and the result, as the catalogue notes correctly, "not a distinguished work." Yet there the colonel very much is. In full military dress, with decorations, he looks out at posterity slightly bashful at finding himself encompassed in a heart-shaped gold locket not quite in the best of taste; he looks touchingly vulnerable.

There are also the freaks, notably the superb fashion for devoting a miniature to the delineation of a human eye; as "window of the soul" no doubt, mounted as a brooch, or even on a ring, looking out at posterity with a stare of possessed. But it is of course the masterpieces that most compel the visitor's wandering eye, capturing alive those faces from the past. They look out in confidence that proved inevitably in the end to be misplaced, yet seem mostly untroubled, their dissolution an unimaginable event, crystallised into living jewels.

The showing of the miniatures thus has been prompted by the publication of a lavishly produced catalogue of the collection of miniatures (Cambridge University Press, £45), compiled by the museum's honorary keeper of miniatures, Robert Payne-Powell. It is fully illustrated and nicely aided by the work of entry, a labour of love no less than of learning. It has one inexplicable omission for such a work of reference. There are no indexes, although there are check lists for them. Never mind; you can always provide your own, and learn a lot while so doing. The representation of foreign schools is relatively slight, and the catalogue is strengthened, for this showing, by the loan of the well-known collection of the late Bernard Falk.

Most of the great names are represented in the Fitzwilliam's range, and there are masterpieces by Smart and Cosway no less than those by Hilliard and Oliver, Hoskins and Cooper. But one of the perhaps slightly perverse pleasures of seeing the whole collection thus arrayed (and beautifully so) is that it embraces works of

unwilling, into his world. He did not agree at all with his idea of the court painter of Schumann's C major Fantasy: over the top in its wildness, with passion but without passionate control, capricious to the point of mania—yet it was undeniably and genuinely inventive, shot through with a dark, private resonance that was also very compelling. An unerring emphasis on the long line, the longer progression, begun with the first movement and sustained through to the end of the last, undoubtedly flattered some tender details on its way, but the energy alone had a kind of magnificence, its own manic consumption.

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## Me and My Girl/Adelphi

Michael Coveney

In the wake of Mr Cinders, the tale of innocent ordinary lad makes good among his true aristocratic peers receives a sharp increase of resources in this wholly delightful revival of Lapino Lane's 1937 long-running hit.

It carries a double threat as a tourist attraction: for foreigners in its irrepressible comic exploitation of the class war as modulated through a series of skirmishes of accent and pronunciation (the book and lyrics are by L. Arthur Rose and Douglas Furber); for Londoners in its sharp and nostalgic evocation of a popular heritage in the score of Noel Gay, with his like "The Lambeth Walk" (a show-stopping Act 1 finale) and the title number here bolstered with three other songs including the cheerful second set opener "The Sun Has Got His Hat On."

Nonetheless, the show really succeeds because of an absolutely inspired performance by Robert Lindsay, one of our finest and most versatile young actors, and thanks to a sleekly efficient, beautifully designed Leicester Haymarket production by Mike Ockrent.

The first of Martin John's satisfying designs is the facade of a Georgian porticoed mansion which materialises as the well-drilled chorus anticipate weekend in the country. The end of the number we have met a line of comically differentiated types; the facade has revolved as the interior; the discovery of a Cockney heir to an aristocratic fortune, Lindsay is seen, shoulders hunched, through the front door. It is an opening of sheer economy and style and the stage is then clear for Mr Lindsay to embark on his adventure.

Like all great performers, he

has the knack of making you feel utterly secure even when embroiled in a complicated activity. Within a minute he sprays ambiguous sign language in the direction of the rubicund cove with an ear trumpet, springing card tricks, shimmying and dodging like a boxer, emitting vegetable stall cries in the middle of quite normal conversation.

Mr Lindsay is both stylish and engaging, not all that common a pairing of qualities, but one that indicates a star. The restored 17th baron, painfully bow-legged after his first hunt accident to the kitchen to discover a solid display of po-faced condescension led by Richard Caddick's unbending butler.

Next comes the rapacious Lady Jaqueline (Susanah Fellows) dangling her legs and clasping his hand to her bosom on the sofa. The entranced Bill disengages himself only to walk into demands to sort out a pair of supplicating farmers who, on thinking hands, produce a hammer and sickle) and to learn how to speak proper to important imaginary guests. This surreal process of education climaxes in a scene, similar to Offenbach's in *La Grande Duchesse*, when the portraits of family worthies come to life in the hilariously staged "Song of Hareford."

Mr Ockrent's one error is to perpetrate a Gene Kelly-like ballet by the lamp-post in Lambeth containing a cumbersome homage to *Singin' in the Rain*. It is well executed, this, with the ingenious choreography, as throughout, by Gillian Gregory. But although Mr Lindsay's personality proper, the conception is grating. Nor does the finale elucidate to Robert Lindsay, the best new musical comedy star to emerge since Michael Crawford.



Robert Lindsay and Emma Thompson

Eliza-like transformation and stays put with the relatives. Roy Macready as a prancing solicitor are continuously and inventively funny. The sound system needs some attention, the musical direction of Chris Walker and Ian Hughes very little. But the evening belongs to Robert Lindsay, the best new musical comedy star to emerge since Michael Crawford.

Unlike Mr Lindsay, Ms Thompson is a comparative newcomer and, despite a limited voice, she makes a good fist of Sally, in a notably strong cast. Frank Thornton and Ursula Smith (saddled with a feeble penultimate number) are excel-

## The Stone Guest/Opéra-Comique, Paris

Max Loppert

One of the happiest experiences of an opera-goer's life is the revival of a rarely, especially one of sanctified historical importance, in which the familiar judgments of history books are to some degree contradicted. By borrowing from the Puccini Scala a production of Dargomizhsky's *Stone Guest* for a round of performances at the Opéra-Comique, and by giving the work in a single, undivided musical and dramatic unity, the Paris Opéra is currently offering its audiences just such an experience.

Dargomizhsky and his senior contemporary Glinka provided the inspiration for the wave of Russian nationalist composers of the late 19th century, a wave that reached its crest in Musorgsky's *Boris*. The *Stone Guest* was a last of his operas (it was incomplete, and the version given after his death,

in 1872, bears the finishing touches of Cui and Rimsky Korsakov). In it, the ideal of "melodic recitative," of scenes shaped according to the dictates of the text rather than broken by the artificial divisions of the Puccini play of the same name is closely adhered to, since Dargomizhsky's aim of "tuning" it into continuous melody, rather than of breaking it up according to traditional musical needs, is carried through with visionary strictness.

The unique position of the work is generally agreed upon. So, it seems, is its artistic thinness, its melodic dullness, its orchestral anonymity. The Opéra-Comique performance brings with it the salutary reminder that music which looks bare and inanimate in private score study can course with unpredictable life in its

proper theatrical environment. It is undeniable that not all the opera surges with the excitement that fills its most noted passages — those in which the intonation and then the appearance of the Commander's statue send the whole-tone scale rushing up and down through the musical fabric.

But even a non-Russian listener attending an original-language performance could measure how plentiful are the chances allowed to the vivid actor and eloquent deliverer of words by the deceptively unadorned vocal lines. Only in the scene for Laura (mezzo), one of Don Juan's flames, in which the general rule of the work is relaxed for her strophic song, does Dargomizhsky approach some of the colour and vitality for which Glinka's works are still greatly prized. But, in propor-

tion to the abilities of the Opéra-Comique cast, the work became a gripping theatrical experience; the fact that the three acts were played without interval, and that one hardly minded, though that in the whole the abilities had been well gauged.

The beam role is in fact Leporello, as the Czech bass Sergej Kopack (Covet Garden's 1982 Prince Grémio), a darkly sonorous singer, made clear. The voice parts of Juan (tenor), Dona Anna (soprano) in Puschkin she is the Commander's widow, and Laura lie in the centre of their respective voice ranges; it is by means of sophisticated skills rather than singer's show that they are brought to life and the American Allen Cathcart, the Frenchwoman Hélène Garretti and the Romanian Eva Saurava (a handsome face and figure) had been well schooled in the necessary arts. The simple, in an ugly but serviceable single set, was by Otar Krejca, the conductor Jean-Claude Casadesu. The whole thing evinced a plainness and devotion to the task at hand that are by no means always the virtues of Parisian operatic undertakings.

## London showing of El Greco's 'Toledo'

One of El Greco's best-known paintings, *View of Toledo*, is on loan to the National Gallery from the Metropolitan Museum in New York. The loan is in exchange for the National Gallery's painting *St. George* by Caravaggio, which has been lent to the exhibition "The Age of Caravaggio, 1590-1610," which will be shown in New York and Naples.

*View of Toledo* is on show in Room 41 until mid-June.

## Alexeyev/Elizabeth Hall

Dominic Gill

Dmitri Alexeyev's piano recital in the Elizabeth Hall was not as satisfying as his recital in the Wigmore Hall last year. Then, his manner and expressive stance fit the Wigmore exactly; last night he seemed to be straining to fit the empty space, and the result was too often mannered instead of intimate, exaggerated instead of grand.

That is not to say Alexeyev did not still find beautiful and original things on almost every page he played; but the proportion, the pacing, the exact measure were missing. After a sparkling selection of Prokofiev's *Visions fugitives* — brilliant, but ever so slightly

self-conscious in its point-making — he played a Schumann's A minor sonata (op 42 D465), begun fractionally, but crucially, slower than the usual, familiar *moderato*: one felt that at a faster tempo his individual and highly infected reading would have seemed less suffocating, less densely crowded with expressive detail. Much that was arresting: the very slow *Andante*, with a marvellous, lady wistful spring to its tread; the greatly heightened late-romantic colouring of the scherzo, more Brahmsian than Schubertian, but never vulgar. Sometimes also the command, and the intensity of the conviction were great enough to lead

us, even unwilling, into his world. He did not agree at all with his idea of the court painter of Schumann's C major Fantasy: over the top in its wildness, with passion but without passionate control, capricious to the point of mania—yet it was undeniably and genuinely inventive, shot through with a dark, private resonance that was also very compelling. An unerring emphasis on the long line, the longer progression, begun with the first movement and sustained through to the end of the last, undoubtedly flattered some tender details on its way, but the energy alone had a kind of magnificence, its own manic consumption.

## Bach and Handel celebrations

The English Bach Festival is holding three concerts this week in the Banqueting Hall, Whitehall, to mark the tercentenary of the births of Bach and Handel.

Wednesday's Bach programme will be his concertos for two, three and four harpsichords, on Thursday the London Baroque players will perform Handel concertos, and on Friday there will be a banquet for Handel's birthday with music and dances from Handel's operas performed in 18th century court costume. Tickets are available from the English Bach Festival Trust, 15 Eaton Place, London SW1.

## Pasionaria/Newcastle Playhouse

Martin Hoyle

"You politicals — you think you have all the virtues," said the mad woman to La Pasionaria; and the same might be said to her co-creator, Pam Gems, in this musical about the formidable Dolores Ibarruri. Now 88, the Communist has returned to a democratic Spain after long exile in Russia. The play takes us up to her pre-Civil War speech in the Spanish Parliament, when, as Deputy for the Asturias, she demands three times the democratic Spain (it was incomplete, and the version given after his death,

little more than a walking set of political maxims. The middle-class couple who employ the young Dolores as a maid are grotesque doll-like caricatures: they squeal and rage like a Punch and Judy show. With opponents who are cartoon figures and a heroine who is a political mouthpiece, the play is as gripping as a recent dramatised documentary for schools radio.

Despite Denise Black's incisive and intelligent analysis of the colour and vitality for which Glinka's works are still greatly prized. But, in propor-

echoes of Spain that recall Latin America more than Iberian Peninsula. A three-piece band, guitar, percussion and a variety of reeds, underpin the Gems and Sand lyrics, poetic rather than singable. One song begins with "Mist over the hills" and greater political theatre springs to mind. Brechtian clarity is missed. Act 1 ends with the advent of the Republic, whose main impact, to judge by Act 2, is in the distribution of land to the peasants and the abolition of the aristocracy. Sue Dunderdale's stylish direction cannot escape the final effect of disjointed plodding, though the Tynewydd Theatre Company does it proud.

## Arts Guide

## Exhibitions

## Netherlands

Utrecht, Central Museum. Rare silver of the Golden Age. The Van Vianen family of Utrecht provided the country's leading silversmiths for much of the 17th century. The 80 objects from London, Vienna, Leipzig, Berlin, Paris and Amsterdam inevitably focus on the work of Adam and Paulus Van Vianen, whose introduction of the auricular style of silver brought about a break with the past. Ornate, yet graceful cups and ewers contrast with superbly chased tazas and plaques depicting mythological and biblical scenes in low relief. The dazzling display is complemented by 17th-century paintings and drawings in which the Van Vianens' creations featured as sumptuous accessories. Ends Feb 10 (closed Mon).

Amsterdam, The Rijksmuseum opens its centenary year with a close look at the Last Supper. Twenty sketches and studies, 15 by Leonardo, accompany an immense photographic reproduction of the ailing mural, while detailed photographs chronicle the restorers' latest efforts to reverse the erosion. Ends March 3 (closed Mon).

Amsterdam, Stedelijk Museum. La Grande Parade (named after the painting by Léger) is a feast of highlights in international painting after 1940. Forty artists are represented with 250 works loaned from all over the world. The show is designed as an encounter between the late creations of patriarchs like Matisse, Pi-

casso and Braque and works by the outstanding representatives of subsequent generations (De Kooning, Bacon, Pollock, Giacometti, Rothko and many others). They, for once, take second place, leaving the art to speak for itself. On the ground floor is an impressive gallery of portraits of the artists exhibited. Ends April 15.

Amsterdam, Van Gogh Museum. A large selection from the holdings of the city's Stedelijk Museum provides a comprehensive survey of the Dutch identity in art since 1945: from Cobra and the Informal Group, via Zero and conceptual art, to the New Realists and the exuberant expressionism of the emerging generation. Ends April 15. (The permanent Van Gogh exhibition has moved to the top two floors for the duration).

Dordrecht, Dordrecht Museum. A varied and delightful selection of drawings and watercolours from the museum's collection illustrating the development of the graphic arts in Dordrecht from 1700 to 1860. Ends Feb 24 (closed Mon).

Amsterdam, Historical Museum. A show of 19th-century topical prints which met a popular demand for political comment. Illustrations commemorating important events in Dutch history, and souvenirs of royal occasions. Ends March 3 (Print room closed Sun, Mon).

## Paris

Hans Holbein the Younger. (1497-1533): Thanks to the acqui-

sitions by Louis XIV, the Louvre boasts one of the richest and rarest collections of the court painter of Henry VIII. Five of his masterpieces, portraits of Erasmus and Anne of Cleves among others, retrace his artistic development, accompanied by several drawings of equally prime importance. The exhibition is completed by paintings from the royal collections thought, mistakenly, to be by Holbein. Louvre, Pavillon de Flore, Porte Janine (260 2628). Closed Tue. Ends April 15.

Déjà: His portrait of Diego Martelli and his astonishing Bureau des Colonies, with his Caran 18 to be seen for the first and last time page by page, from the highlights of a vast exhibition of the master's sculptures, paintings, lithographs, Centre Culturel du Marais, 20-26 Rue des Francs-Bourgeois (273 8320), Monday from 10am till 7pm. Ends March 3.

Impressionism and the French Landscape. The exhibition, conceived to coincide with the Los Angeles Olympics, treats the Impressionist's favourite subject matter from an unusual angle. The 125 paintings by the great names of the movement and by Manet and the Post-Impressionists, are divided according to themes. Rural countryside forms one group and the means of transport another, as do urban landscapes and the maritime universe. All show how the artists interpreted the traditional image of France and the modern one which developed in the wake of industrial progress. Grand Palais (260 2628). Closed Tue. Ends April 22.

## ITALY

Naples, Museo di Capodimonte. Naples in the 17th Century: for lovers of Baroque. An enormous exhibition of paintings, marbles, silver and furniture dating from a period when the city was the second in Europe after Paris. Ends April 14.

Milan, Castello Sforzesco: L'Altezza dell'Umanesimo — 120 opera costumes chosen from the 50,000 in La Scala's storehouse. A visual opera history of the last 60 years. All the costumes are original except the first on show: a replica of the black, satin dress with bustle in which Maria Callas sang in *La Traviata* at La Scala in 1955. Closed and Feb.

Herculaneum (Naples) Villa Poppaea: An exhibition entitled *Terrae Motus* — of modern paintings which are the beginnings of a new contemporary art centre here works by Warhol, Pistoletto, Beyer, Mappe-thorpe, Twombly and Haring. Until April.

## WEST GERMANY

Berlin, Akademie der Künste, 10 Hansaeweg: 130 paintings and 70 drawings from between 1945 and 1964 by Ruppert Geiger, the German painter. Ends March 17.

Frankfurt, Frankfurter Kunstverein, 44 Markt: Italian art between 1910 and 1990 offers by 80 paintings and sculptures by roughly 50 artists, among them Claudio Bontade, Carlo Morandi, Modigliani and Manzoni. Ends April 8.

## LONDON

The Royal Academy: Marc Chagall — a full retrospective (organised by the Philadelphia Museum of Art, to which it travels later in the year) of the work of one of the most popular masters of modernism, still at work in his 90th year and last survivor of the artists' Paris of its great period before the first world war.

Chagall, for all his popularity, has remained a maverick artist, idiosyncratic and independent, and hard to categorise. We now see, however, that he has always been a good artist, and at times, most notably in that first time in Paris after 1910, a great one. The work of his extreme old age, moreover, does him more than credit, representing not falling off in its technical command or imaginative authority, but simply a statement of the poetic images and ideas that have always haunted him and he has made his own — the soaring and floating lovers, the clowns and musicians, the flowers and trees, and that strange, colourful domestic bestiary of cocks and hens, goats, cows and asses.

## LONDON

Hammer Museum, Gloucestershire: More than 120 oil paintings on paper 1840 to 1870 by Joseph Boyd. This is the first time these works have been shown to the public. Ends March 31.

Hannover, Kestner Gesellschaft, 18 Wernickestrasse: A retrospective of Marc Chagall's works on paper from 1907 to 1984 has roughly 200 drawings, gouaches and watercolours. This is the only German venue of the touring exhibition. Ends April 6.

Worms, Forum des Landesmuseums, 44 Markt: Italian art between 1910 and 1990 offers by 80 paintings and sculptures by roughly 50 artists, among them Claudio Bontade, Carlo Morandi, Modigliani and Manzoni. Ends April 8.

## CHICAGO

Art Institute: 62 great architectural drawings cover the last five centuries in this show lent by the Royal Institute of British Architects. Ends Mar 31.

## TOKYO

Great Kabuki Actors in Ukiyo-E: This exhibition marks the Kabuki convention of awarding exceptional actors with names of honour. Only 12 actors in the last 300 years have merited the title Danjuro. To celebrate the forthcoming accession of Ukiyo-E to the title Danjuro XII, these paintings of previous incumbents show not only the significance of the title but the close ties between Kabuki and art even today. Riccar Art Museum, Ginza, Ends Feb 24.

Noh Masks and Costumes: 20 Noh masks and 16 exquisite costumes at test to the grandeur and power of this 700-year-old theatre form. Okura Shokoku Museum, at Hotel Okura, Ends Feb 24.

Pre-Baphaelites and their Age: 70 works of Rossetti, Burne-Jones, Millais and others, mainly from the Forbes Magazine collection. This first-ever exhibition of Pre-Baphaelites in Japan reflects the growing interest in Japan in British Art. Isean Department Store, Shinjuku. Ends Feb 24.

## WASHINGTON

National Museum of American Art: 49 works by five 19th century black artists highlight a show of a little-known area of American art. It reminds the world of Joshua Johnson,



## FINANCIAL TIMES

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Thursday February 14 1985

## Political test for S. Korea

CAN South Korea match its undoubted economic success with a corresponding degree of political maturity? That is the question posed by the result of this week's elections for a national assembly in which a significant new force emerged in opposition to the military-backed government of President Chun Doo Hwan.

South Koreans voted in record numbers in what was seen as the first real, if limited, test for the ruling Democratic Justice Party, for President Chun and for the country's military who remain the ultimate arbiters of power.

The test was limited in the sense that the national assembly, under the present constitutional arrangements, has limited powers. The opposition will not be able directly to influence national policy. It was real, however, because nearly 85 per cent of the nation's voters turned out, and 35 per cent of them voted for a change in the government.

Under the complicated voting arrangements for the assembly, a number of seats are apportioned on a first-past-the-post basis, a substantial number automatically go to the party with the highest percentage of the popular vote and those remaining are allotted on a system of proportional representation.

This arrangement is designed to ensure that the ruling party, which, on this occasion, captured 35 per cent of the vote, has a majority in the 276-seat legislature.

## Challenge

The New Korea Democratic Party, which won full-blooded democracy, polled nearly 30 per cent of the popular vote, giving it 67 seats. This placed it ahead of the existing opposition Democratic Korea Party which polled 20 per cent of the popular vote and gets 35 seats.

The Democratic Korea Party (DKP) has until now been regarded as something of a political opposition, created by President Chun and the military to satisfy demands both within the country and from abroad for a move towards a more democratic form of government. However, emboldened by this week's elections, many DKP members are expected to agitate for an

## Reforming UK secrets law

AS WE remarked on Tuesday, the jury came very well out of the Ponting case by effectively deciding that the law is an ass. Mr Ponting may have been technically guilty under Section 2 of the Official Secrets Act of 1911, but the jury decided that the use of the Section was ridiculous in this case.

Successive governments have agreed over the years that the 1911 Act was hastily composed, scarcely debated at the time and ought to be repealed. But, beyond an array of commissions and white papers, they have done little about it. It will be a very great pity if the present administration now funks the obvious opportunity for reform.

There are three main issues. The first and most ephemeral is that the Government has given the impression of being less than totally forthcoming about the circumstances surrounding the sinking of the Belgrano during the Falklands war. That was what led to the Ponting case. There is nothing new about such behaviour: all governments tend to be evasive if they think they can get away with it. Mrs Thatcher's team has a chance to set the record straight in the debate in the House of Commons next Monday. If it continues to fudge—and it has nothing much to be ashamed of except its incompetent handling of information—it should be rightly humiliated.

## Reports

The second issue is Section 2. From the Fulton Report on the Civil Service in the late 1960s onwards, it has been widely accepted that there is too much unnecessary secrecy in Britain. Fulton recommended an inquiry to reduce it, including a review of the 1911 Act. That, in turn, led to the Franks Report which said that Section 2 should be repealed and replaced by an Official Information Act with narrower and more specific provisions. It would be tough on information that needs to be protected, and open on the rest.

More than a decade after Franks almost nothing has been done. Section 2 remains in force. It makes it an offence for any person holding office under Her Majesty to communicate without authority to any person any information which he has obtained

because of his official position or because of his position to receive such information.

The only possible defence of the Section is that it is so extreme that one would expect governments to use it sparingly, if at all. Successive administrations, however, have succumbed to the temptation, and Mrs Thatcher's would look just as petty if Mr Ponting had been convicted rather than acquitted. The only way to remove the temptation is to abolish the Section.

There may be several approaches—for instance, a new code of ethics for public servants. But the general principle was put well enough in the Labour Party Manifesto of October 1974 which promised to replace the Official Secrets Act by a measure to put the burden on public authorities to justify withholding information. If present Ministers are not up to that, the House of Commons should get busy.

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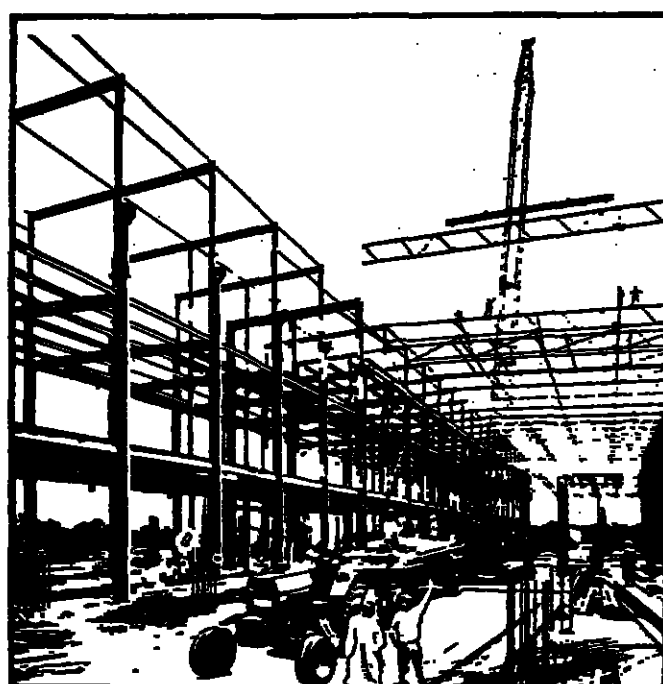
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## PLANT BUILDERS AND THE RECESSION

## Lean years for the mega-projects

By Ian Rodger



The problem is not enough projects to go round.

FROM Alaska to Nigeria, from Brazil to Papua New Guinea, the beginnings of giant pipelines, refineries, steelworks and other mega-projects lie rusting on the ground or fading from engineers' drawing boards, victims of recession or the build-up crisis in the developing countries.

Project cancellations may be causing a bit of embarrassment in the countries concerned, but for the world's big plant builders, such as Bechtel and Fluor of the U.S. and Davy of Britain, they are creating huge problems.

Demand for their design, engineering and project management services has dropped by 40-50 per cent since the 1981 peak of about 100m man-hours. Tens of thousands of workers, mainly highly skilled engineers, have been laid off from design offices throughout North America and Europe, and profit margins have been all but eliminated as companies battle ferociously for the few bits of business available.

Worse, even after three years of recession, no one can see any major new stimulus to business. "I don't think we will ever see another greenfield oil refinery project," says one large U.S. plant builder.

Most plant builders would agree that he is being too pessimistic, but they agree that the medium-term outlook is poor.

"I wouldn't say we will never see mega-projects again, but certainly not for the next five years or so," says Mr Allan Gormly, managing director of John Brown, the British group active in pharmaceutical and offshore plant building.

If he is right, then there is still considerable shakeout to come. Many plant builders continue to defer rationalisation plans in the hope that a fresh surge of demand will emerge in some sector or area. Given the heavy indebtedness of most developing countries and the mature state of basic industries in the developed countries, that seems unlikely. But it is understandable that a plant builder would hold such a view.

For the past 40 years, plant building has grown and prospered almost without interruption by marching, like gipsies, from one sector to another to offer their engineering services. Some companies date from the turn of the century, but the industry really got its start in the 1920s with the oil and refining and petrochemicals. The amount of engineering needed in designing and building plants.

Until then, oil and chemical companies had to build their own plants. But the prospect of hiring huge engineering staffs which would only be needed for short periods made them turn increasingly to outside contractors. Later, similar trends occurred in the steel, cement, pharmaceutical and other process industries.

In the 1940s and 1950s, the big demand on plant builders was for oil refineries in Europe and North America. In the

1960s, the emphasis shifted to huge petrochemical plants, but the first oil crisis in 1973 brought many projects to a halt. However, the ever-flexible builders immediately flocked to the oil rich and other ambitious developing countries and soon had bulging order books to manage their various basic infrastructure projects. There were also big nuclear power programmes in some industrialised countries and, more recently in the U.S., orders for synthetic fuel plants.

All these markets came tumbling down in 1982 under the combined impact of recession, opposition to nuclear technology and liquidity problems in the developing countries. Plant builders suffered ever since. Davy's profits plunged from £20.4m in the year to March 1982 to only £7.5m in 1983-84. Net income of Foster Wheeler, the large U.S. group, fell from \$64.3m in 1981 to \$4.2m in 1982, while that of Fluor tumbled from \$159m in 1981 to only \$1m last year.

Even the Japanese plant builders are being affected. Chiyoda Chemical is expecting net profits in the current year to be around ¥500m (¥17.5m) compared with ¥24.4bn last year.

When the slump hit, the plant builders' instinctive response was to look around for a new boom area. And some are still hanging on to highly costly engineering staffs in the hope that China or some other growth area will provide substantial new work.

Plant builders are always reluctant to cut manpower, especially their engineers. As one company official explains, "The engineers are the lifeblood of the business. If you lose them, you lose the business." Dr Duilio Greppi, president of Italy's Snamprogetti, says chillingly, "If a company has laid off 50 per cent of its staff, it has half disappeared."

## TOP INTERNATIONAL CONTRACTORS

	1983 contracts (\$m)	Foreign	Total
1 Bechtel Group, Inc., San Francisco, Calif., U.S.	7,894.0	12,810.0	
2 Kellogg Rust, Inc., Houston, Tex., U.S.	5,000.0	8,500.0	
3 The Parsons Corp., Pasadena, Calif., U.S.	4,160.7	6,677.7	
4 Daewoo Const. Ind. Co., Ltd., Seoul, Korea	3,611.0	3,644.2	
5 Foster Wheeler Corp., Livingston, N.J., U.S.	2,103.0	2,900.0	
6 Day Corp., plc, London, England	2,083.1	2,178.0	
7 SADEMI COGEP SpA, Milan, Italy	2,003.0	2,021.0	
8 Philipp Holzmann AG, Frankfurt/Main W. Ger.	1,755.5	1,457.1	
9 Lummus Crest, Inc., Bloomfield, N.J., U.S.	1,720.0	2,460.0	
10 IMPREST SpA, Milan Italy	1,652.0	1,805.2	
11 Eni Const. & Industry Co. Inc., Istanbul, Turkey	1,500.0	1,849.0	
12 SAE-Société Auxiliare d'Entreprises, Paris, France	1,446.0	2,307.0	
13 Hitachi Zosen Corp., Tokyo, Japan	1,351.0	1,801.0	
14 Fluor Corp., Irvine, Calif., U.S.	1,193.1	2,405.1	
15 SCREG-Soc. Chimique Roubinière et d'Ent. Gen., France	1,119.0	2,359.0	
16 Hyundai Engg. & Const. Co., Ltd., Seoul, Korea	1,109.0	1,404.2	
17 Bouygues, Clamart, France	1,000.0	2,320.0	
18 Spie Batignolles, Puteaux, France	1,092.3	1,825.2	
19 Ballast-Nedam Groep NV, Amsterdam, Holland	1,031.0	1,233.0	
20 C.F. Braun & Co., Alhambra, Calif., U.S. (4)	1,025.0	1,150.0	
21 Chiyoda Chemical Engng. & Const. Co., Ltd., Tokyo, Japan	991.0	1,218.0	
22 Snamprogetti SpA, Milan, Italy	950.0	1,550.0	
23 George Wimpey plc, London, England	930.0	1,259.0	
24 Daewoo Const. Ind. Co., Seoul, Korea	871.3	1,246.8	
25 DUMEZ, Nanterre, France	870.0	983.3	

Source: Engineering News-Record International Construction Week

Mr Charles Cannon, deputy chairman of Fluor, says the company, which has laid off 10,000 of its 26,000 workforce in the past three years, tried to make "vertical cuts, so you do not lose skill. You aim to keep key personnel, but I think you lose the capability of filling a large volume of work."

Others have made similar-sized cuts. Bechtel, for example, has reduced its non-manual workforce from 44,000 to under 32,000 in the last two years. Davy has cut its 20,000 workforce by more than half, with

large factories or stocks of raw materials or work in progress. Nor is there much potential for rationalisation through mergers and acquisitions. At a time of depressed demand, no one is eager to acquire an additional army of engineers.

There have been some significant acquisitions and mergers in the sector, notably Davy's \$110m acquisition of McKee of the U.S. in 1978. Enserch of the U.S. bid for Davy in 1980 but was rebuffed by the UK Monopolies Commission. It then acquired Humphreys and

fertilisers, offshore work and pipelines.

Companies are also diversifying geographically. Those with easy access to Eastern European countries, like the Austrians and Italians, are working hard in those areas. Voest-Alpine of Austria has just won a \$100m (\$400m) contract, its largest ever, to build a new plant for making steel cord for tyres at Shlobin in Byelorussia.

John Brown of Britain is optimistic about winning major pharmaceutical plant contracts from the Russians following the supplying of the controversial gas turbines for the Siberian gas pipeline.

Others are focusing on the Far East and, in particular, on China. Kellogg, for example, has major projects in Taiwan, South Korea and Indonesia, and has just set up three joint ventures in China. The company is one of the best established in China, having already carried out 20 projects, mainly on ammonia, urea and other petrochemical plants.

Also, a few markets in the industrialised countries remain fairly buoyant. Mr Gormly of John Brown says the demand for small pharmaceutical plants with complex process control systems—so-called "high-value" drugs, such as cephalosporins, remains strong.

"We think it's better to go after these things than join the cut-throat competition for the very large plants around," he says. There are people who have been chasing the large petrochemical complex in Nigeria for the past five years and they will still be chasing it five years from now, in my view.

Another area that remains strong, despite current oil prices, is the offshore oil development market, attracting a number of new competitors. Trafalgar House of Britain, for example, has built up its fabrication capacity in recent years.

notably through the purchase of the Scott Lithgow shipyard from British Shipbuilders last year.

"But for the most part, plant builders are having to be satisfied with a lot of small contracts to modernise, refurbish or automate existing plants in the industrialised countries. That is not necessarily a bad thing. As Mr Lucien Sajou, managing director of Technip, says, "doing modernisation projects is a way to keep up with technological developments."

As the shape of the market changes, so do some of the competitive factors. A few years ago builders and their governments dreamed up increasingly ingenious packages of soft loans and aid to win contracts in the developing countries. Now ingenuity in financing is less important because few developing countries can qualify for any kind of a loan. For similar reasons, skill at countertrading is becoming less important.

Now the emphasis is on technological strength and a proven track record. Builders say that customers want to be sure that their projects will be done on time and within budget. "If you want to get turnkey projects, you have to be good technically and have a good project manager," says Dr Klaus Voest, board member of Voest responsible for the plant building division.

Some builders even go so far as to invest in demonstration plants to prove their technological prowess in a given sector. Bechtel, for example, has invested \$30m in a joint venture project in California to convert coal into synthetic gas and then to electricity.

But the problem remains that there are not, for the moment, enough projects to go around. Builders say that overall demand has recovered a bit from the depths of 1982 but they do not see any near-term recovery to the level of activity of three years ago.

That said, they are unanimous that strong demand will return at some point and mega-projects will get going again. "The appetite of people in the developing countries for things is not going to go away," Mr Gormly says. "And all of these countries want to substitute local production for imports."

But that begs the question of when the developing countries will be able to afford to buy plants again. Today, even those countries with energy export potential have difficulty getting projects underway. Nigeria's liquefied natural gas project, for example, is likely to be stalled for several years because there is no demand for LNG.

Thus, for the next few years, the prospect in the industry is for poor margins and probably some casualties among the weaker plant builders. Buyers are driving us very hard now to get the best deals they can," one U.S. builder says. "But if they drive enough of us out of business, then they will be scrambling when demand comes back."

## 'I don't think we will ever see another greenfield oil refinery project'

most of the layoffs being in the U.S. offices. Badger, a U.S. company, closed its London office in 1983, and there are rumours of further European office closures by other American companies.

"Some of our competitors still face some difficult decisions," Mr Cannon predicts. "European and Japanese contractors have not been as hard hit as the Americans, mainly because they were not so heavily involved in nuclear power plant and synthetic fuel projects. But Europe has seen the most important bankruptcy in the sector, that of Creusot-Loire of France last year."

Another French company, Techint, is negotiating a financial restructuring package. Apart from job cuts and office closures, there is little a contractor can do to cut costs. The nature of the industry is such that companies do not have

Glasgow in 1983. Another set of moves saw Wheelabrator Frye take over M.W. Kellogg in 1980 and subsequently merge with Signal Companies, which owns UOP, in 1983.

However, these and many smaller acquisitions are usually motivated by builders' efforts to widen their technological portfolios or improve market penetration in a given area. For example, McKee brought Davy a lot of food and pharmaceutical technology and a significant market share in the Americas.

Diversification is now seen as one of the main ways that hard pressed plant builders can keep busy. Fluor, for example, is managing the installation of a telephone system for the U.S. Department of Defense and is becoming active in mass transit and water treatment projects. Snamprogetti, originally a refinery builder, has diversified since 1976 into chemicals,

## Birch's Shoe tree

Philip Birch, chairman of Ward White, has an unusual background for a man overseeing the company's transformation from shoe manufacturer to High Street retailer. "I am essentially an accountant and an engineer," he cheerfully acknowledged yesterday when launching a £93m takeover bid for Foster Brothers Clothing. "I am not a trained shopkeeper."

But the industrial and financial background, coupled with his Liverpoolian affability and directness, have stood him in good stead over the past five years as he has tried to convince the City that Ward White's rapid, acquisitive expansion is soundly based.

Aged 52, Birch left school at 14 and trained as an engineer and then as an accountant with English Electric in Liverpool. Unilever followed, and then in 1967, while working for a City firm of consultants, he was given the task of helping the ailing Northampton shoe manufacturer, John White.

The company was impressed, and two years later he became managing director. He oversaw the merger with George Ward in 1972, but, in common with other shoe makers, spent the rest of the decade fighting a losing battle against foreign competition.

Four years ago, around the time he took over as chairman, Birch decided that the thing to do, short of dying, was to go into retailing.

The result has been remarkable. Nine businesses including Halfords, have been bought so far at a cost of over £100m. Birch has a management organisation, and the fact that, when on the acquisitions trail, it "always looks at the financial picture first. If a deal goes past that hurdle, then we look at the trading concept."

His main relaxation is his family—he has seven children from two marriages, ranging in age from 29 years to six months—and tennis.

## Men and Matters

Birch had a trial for Everton football club as a youth and still closely follows Liverpool's performance. "The defeat of Arsenal on Tuesday," he says, "tongue firmly in cheek," has to be a good omen for the Foster bid.

## Film clip

The search is on for a chief executive for the British Screen Finance Corporation, the new Government-backed private sector film financing organisation.

Candidates will need creative talent, sound judgment—and nimble political footwork to hold the ring between the four investors: Thorn EMI, Rank, Channel 4, and the Videogramme Association; and the Department of Trade and Industry.

Trouble is that head-hunters, Alexander Hughes, has seen the annual budget for the private replacement of the National Film Finance Corporation will be only £3m a year. And low and medium budget films will be the order of the day.

"The person who takes the job will probably be doing it for reasons other than the money," it adds optimistically.

## Out-goings

Will the last person to leave Alexander Howden please turn out the lights, say the ways in the City's Lime Street. A new wave of departures is taking place from one of Lloyd's most controversial members. Richard

Page, chief executive of Howden, resigned in December. Now Ron Beradi, chief financial officer, has also resigned and John Newton, public relations officer, is leaving to join Kingsway Public Relations.

All three men came on to Howden's London scene at the end of 1982, charged with the delicate responsibility by Howden's American owners, Alexander and Alexander, of clearing up the mess after one of the City's most serious financial scandals.

Page resigned to become president and chief executive officer at Fred S. James, another large insurance broking group, which Beradi, too, is now joining.

Howden's parent Alexander & Alexander is attempting an ambitious merger with Canadian insurance broker, Reed Stenhouse which could lead to other departures. Meanwhile, Newton is taking the Howden



"Valentines—or more letters from Mr Kinnead?"

public relations account with him to Kingsway, where the group's tarnished image will continue to be burnished.

## Tootling home

Three hours before Entrad's offer document for Tootal was issued yesterday afternoon in London, Abe Goldberg, the Australian company's chief executive and motivating force, left Heathrow for Sydney en route to his home and family in Melbourne.

He was not abandoning the fight for the British textile giant, nor seeking to avoid the limelight. He had simply discovered a cheaper and faster way of returning home.

Goldberg had intended to return on the daily Qantas flagship, but this London with down under. "Then I discovered British Airways had a special Concorde flight to Sydney to bring back passengers disembarking from the QE2 round-the-world cruise. And since the flight is cheaper than first class on Qantas it's too good to miss. I'll be home in 16 hours instead of 26—more time for the family."

Not that London or Manchester, home of Tootal, has seen the last of either Goldberg or Rod Hartley, his chief executive and a former Tootal director. Both will be back stalking their prey within 10 days.

Win or lose I would not be surprised to see their names attached to an American company before long. Goldberg has lots of ambitions outside Australia.

A colleague innocently on holiday in Istanbul last week was told, "We know why you are here. You are going to make an article on Sir Who."

Observer

## BASE LENDING RATES

A.B.N. Bank	14 %	C. Hoare & Co.	14 %
Allied Irish Bank	14 %	Hong Kong & Shanghai	14 %
Henry Ansbacher	14 %	Johnson Matthey Bkrs.	14 %
Amro Bank	14 %	Kingsley & Co. Ltd.	14 %
Arco Trust Ltd.	14 %	Lloyds Bank	14 %
Associates Cap. Corp.	14 %	Edward Manson & Co.	14 %
Banco de Bilbao	14 %	Meghraj & Sons Ltd.	14 %
Bank Hapoalim	14 %	Midland Bank	14 %
BCCI	14 %	Morgan Grenfell	14 %
Bank of Ireland	14 %	Mount Credit Corp. Ltd.	14 %
Bank of Cyprus	14 %	National Bk. of Kuwait	14 %
Bank of India	14 %	National Girobank	14 %
Bank of Scotland	14 %	National Westminster	14 %
Banque Belge Ltd.	14 %	Northern Bank Ltd.	14 %
Barclays Bank	14 %	Norwich Gen. Trust	14 %
Beneficial Trust Ltd.	14 %	People's Tst. & Sav. Ltd.	14 %
Brit. Bank of Mid. East	14 %	Provincial Trust Ltd.	14 %
Brooklyn Shipley	14 %	R. Raphael & Sons	14 %
CL Bank Nederland	14 %	P. S. Refson	14 %
Canada Perm't Trust	14 %	Roxburgh & Guarantee	14 %
Cayzer Ltd.	14 %	Royal Bank of Scotland	14 %
Cedar Holdings	14 %	Royal Trust Co. Canada	14 %
Charterhouse Japhet	14 %	J. Henry Schröder Wiers	14 %
Choulatons	14 %	Standard Chartered	14 %
Citibank NA	14 %	Trade Dev. Bank	14 %
Citibank Savings	14 %	TCB	14 %
Clydesdale Bank	14 %	Trustee Savings Bank	14 %
C. E. Coates & Co. Ltd.	14 %	United Bank of Kuwait	14 %
Commi. Bk. N. East	14 %	United Mizrahi Bank	14 %
Consolidated Credits	14 %	Westpac Banking Corp.	14 %
Co-operative Bank	14 %	Whiteaway Ltd.	14 %
The Cyprus Popular Bk.	14 %	Williams & Glyn's	14 %
Dunbar & Co. Ltd.	14 %	Windsor Secs. Ltd.	14 %
Duncan Lawrie	14 %	Yorkshire Bank	14 %
E. T. Trust	14 %		
Exeter Trust Ltd.	14 %		
First Nat. Fin. Corp.	14 %		
First Nat. Secs. Ltd.	14 %		
Robert Fleming & Co.	14 %		
Robert Fraser & Ptns.	14 %		
Grindlays Bank	14 %		
Guinness Mahon	14 %		
Hambros Bank	14 %		
Heritable & Gen. Trust	14 %		
Hill Samuel	14 %		



## ECONOMIC VIEWPOINT

## The case against a 'special case'

By Samuel Brittan

ONE of the greatest advantages of sectional interest groups is that their spokesmen are bound to have more detailed knowledge of their own sector than the general economist or commentator.

But just for these reasons, the non-specialist can never throw in the towel. One sectional interest support of particular topical importance is the international Multi-Fibre Arrangement (MFA), which restricts the increase of imports of the most sensitive textiles and clothing from the developing into the developed countries to an effective ceiling of 1 to 2 per cent per annum.

The present MFA is due to expire in July, 1986. A review has to be made of its operations by Gatt by July 1985. Soon after Easter the EEC, which negotiates as a unit on trade policy, will have to discuss its attitude.

Within the EEC, the UK's attitude could well be crucial, because of the country's pivotal position between the relatively liberal Germans and the traditional protectionist French and Italians.

Decisions on the MFA are likely to have key importance for world trade. Textiles are more heavily protected internationally than any other sector apart from agriculture; and the industry has been given decades to adjust to import competition.

Even now, developed countries import more textiles and clothing from each other than they do from the lds. On the other hand, these products account for one-quarter of the lds exports of manufactures, compared with less than 6 per cent for developed countries.

The import quotas go largely to Hong Kong, Taiwan and Korea; and the worst sufferers are the poorest newcomers among the lds.

If there is no major textile liberalisation in the coming renegotiations, it is difficult to see how the new Gatt round of multilateral trade negotiations, for which President Reagan has called, can achieve results worth mentioning.

Because of the wider implications of the MFA, the British Government to at least examine the future of the MFA than might have been expected, and the Department of Trade

and Industry commissioned Prof Z. A. Silberman of Imperial College — one of the few leading economists who have specialised in industrial policy and who is far from a doctrinaire free trader — to make a report on the effects of the MFA on the UK economy.

The strongest argument for free trade is the basic one that the consumer should make his or her own decisions on whether to buy home or imported products; and that for a given level of capital flows there is usually an exchange rate at which sufficient exports can be sold to pay for the imports. A country that uses world markets to the full will normally have a higher national income than one that aims for any given degree of self-sufficiency.

Inevitably, estimates of the gains in particular cases will be more speculative than the general case for free trade. Because Prof Silberman has very honestly emphasised the large margins of uncertainty in his own estimates, his report has been challenged by textile industry spokesmen. It seems to me, on the contrary, that he has leaved over backwards in favour of the domestic industry on doubtful points.

His central finding is that the abolition of the MFA would reduce UK import prices of textiles and clothing by 10 to 15 per cent, UK ex-factory prices by 5 per cent, and retail prices by 5 per cent. The gain to consumers is valued at £500m per annum (at 1983 prices).

The 10 per cent reduction in import prices could well be on the low side.

It is also difficult to see the justification for halving the effect on retail prices of the 10 per cent fall in import prices.

Moreover, the UK clothing industry, while it will have to face greater competition, will benefit from freer access to textile supplies and opportunities to buy at lower cost.

Employment in the UK industry is likely to fall whatever happens to the MFA. It has already fallen since 1972 by nearly 50 per cent in textiles and 60 per cent in clothing. In 1983 there were 486,000 workers employed in textiles, clothing and household textiles;

## WORLD TEXTILES TRADE

Exporters	1982 (\$m)	Importers	1982 (\$m)
Germany (Fed Rep)	5.48	Germany (Fed Rep)	4.81
France	5.09	France	3.43
Italy	4.81	Italy	3.34
U.S.	2.77	Hong Kong	2.77
Belgium-Luxembourg	2.72	U.S.	2.85
Japan	1.75	Canada	2.12
China (1981)	2.45	Soviet Union	2.00
China	2.20	Belgium-Luxembourg	1.75
UK	2.02	Netherlands	1.61
Netherlands	1.78	Japan	1.61
Taiwan	1.75	Canada	1.13
Switzerland	1.37	Australia	1.11
India (1980)	1.14	Austria	0.94
Austria	1.02	Singapore	0.88
Pakistan	0.93	Switzerland	0.86
Above countries as a percentage of world exports	73%	Above countries as a percentage of world imports	61%

† Includes imports for re-export

Source: The Silberman Report

## WORLD CLOTHING TRADE

Exporters	1982 (\$m)	Importers	1982 (\$m)
Hong Kong	4.72	U.S.	2.79
Italy	4.41	Germany (Fed Rep)	4.71
Korea (1981)	3.84	Soviet Union	2.68
Taiwan	2.90	UK	2.62
Germany (Fed Rep)	2.45	France	2.60
China	2.20	Netherlands	2.13
France	1.82	Japan	1.83
UK	1.47	Belgium-Luxembourg	1.44
U.S.	0.99	Switzerland	1.39
Belgium-Luxembourg	0.75	Sweden	1.06
Romania	0.71	Hong Kong (1980)	1.06
Netherlands	0.69	Canada	0.84
Finland	0.65	Austria	0.78
Portugal	0.45	Italy	0.68
Yugoslavia	0.41	Norway	0.44
Above countries as a percentage of world exports	71%	Above countries as a percentage of world imports	84%

\* Derived from imports of developed countries: Hong Kong and Singapore

Source: The Silberman Report

amounting to 9 per cent of manufacturing and 2 per cent of total employment.

According to Cambridge Econometrics from whom Prof Silberman commissioned the studies, textile and clothing employment will in any case fall by the late 1980s by another 50 to 60 per cent, or 250,000. This fall stems partly from an expected drop in output, but much more from an expected sharp rise in gross output per hour.

The latter may itself be connected with protection. A Trade policy research group study: 'Costs of Protecting Jobs in Textiles, 1. Gough Square, London EC4A, drawing on U.S. and German experience, suggests that labour-saving investment is a characteristic response by industries enjoying protection, of uncertain extent and duration from low wage imports. Thus the jobs which protection is designed to save may in any case disappear.

Be that as it may, the Cambridge Econometrics projections suggest that a 10 per cent fall in textile import prices, resulting from the end of the MFA, will reduce employment by only another 10,000, in the 1980s, taking the peak effect.

So anxious is Prof Silberman to be fair that he supplements Cambridge Econometrics by a Canadian study of the effects of lower prices on supplies, which if applied to the UK, might suggest a 24,000 fall in employment in relation to the present labour force, and he then advances some arguments for doubling the number to about 50,000. Not merely can one be sceptical of the doubling; it might be more reasonable to apply the relationships to the reduced labour force of the 1980s than to present employment.

But there is another side. If UK textile imports rise, UK exports will have to increase as well to pay for them. The export gain might be brought about both through developing countries having more foreign exchange to spend and through a depreciation of the import-exchange rate.

Cambridge Econometrics have a more optimistic view of export gains. This is based on the lower overall level of UK prices, induced by cheaper textiles, feeding through into wages and thus resulting both in more competitiveness and in higher real consumer income.

Having been sceptical of this kind of model in the past, I am not going to jump aboard it to make a debating point. The most neutral and natural assumption is that over time, the gain in export jobs would roughly equal the job loss in the textile sector, whether the latter was 10,000 or 50,000. It is, however, reasonable to add that a lower overall price level would mean more jobs under anything like the present official financial strategy.

One moral is that macro-economic assumptions crucially affect micro-economic inquiries; and the two forms of analysis need to be intertwined. But it is nevertheless possible to go a good way on the micro-economics alone. On Prof Silberman's figures, the loss to consumers from protection amounts to over £10,000 pa per textile

job saved, even on the very highest, extreme assumptions about the employment effects and before taking into account jobs gained in other industries. This sum is more than the average value added (and a fortiori, more than average earnings) in textiles.

The literal payment of compensation might not be practical or equitable in relation to other workers losing jobs for reasons unconnected with trade liberalisation. At the very least, some redrawing of the boundaries for regional aid would be advisable; and perhaps some special attempts to attract other work for women part-time workers, who are particularly important in textiles.

But to retreat behind MFA barriers out of sympathy for those incurring the costs of change — or more likely out of deference to their MPs — leads in Prof Silberman's words, "in the direction of avoiding change and flexibility and of gradually weakening the economy in consequence of this."

Professor Silberman does not provide a cut-and-dried reform plan. The logic of his report would point to a larger increase in quotas in the first few years of the new MFA, leading up to their complete abolition by the 1990s.

The best quid pro quo for the textile industry would be the elimination of controls, high tariffs and restrictions which many of the developing countries — especially Taiwan and South Korea — maintain on their own textile imports. Developed countries also restrict imports from each other outside the MFA framework, but they may be more difficult to negotiate away.

If the domestic textile industry asks why it should be singled out for liberalisation, one can point to the amount of past protection. But a better answer is not to single it out, but make the phased elimination of the MFA part of the great trade-off for which I have frequently argued, in which all the special privileges and distortions, fiscal, tax and regulatory, whichever class or region of the country they affected, were all phased out together.

The grand slam might be more politically successful than the case-by-case approach if the issues were put to the test.

## Lombard

## Lack of vision in Cambridge

By Christopher Lorenz

IT SEEMS churlish to challenge the idea that small is beautiful in business. After all, one of the most promising developments in Europe since the late 1970s has been the belated recognition that economic regeneration depends heavily on the creation of enterprises, especially in high technology.

Yet this newly ingrained conventional wisdom is in need of qualification. Far too little thought has yet been given to whether, and how, this flowering of enterprise can, as in the U.S., bloom into a large number of plants capable of surviving in the much tougher environment of international adulthood.

With all the lack of debate on this issue, it is as if the Europeans believed it was enough for a thousand seedlings to grow inside the new venture greenhouses of Cambridge, Munich, Grenoble, and all Europe's other nascent Route 128s and Silicon Valleys. They seem not to realise that if the real Boston and San Francisco effects are to be emulated in Europe, many of the seedlings will need to become sturdy plants capable of surviving in the much tougher environment of international adulthood.

The traditional European barriers to business growth are well recognised: fragmented markets, excessive government regulation, inflexible labour markets, lack of finance, and inadequate entrepreneurial drive. Yet with changes in government policies, more realism on the part of most trade unions, and a flowering of financial markets, many of these barriers are being lowered. This is especially true in Britain, where the explosion of venture capital and the creation of the Unlisted Securities Market have filled most of the previous financing gaps.

With further alleviation of Government red tape in sight, the over-riding barrier to achieving threshold status from a British base is now the skill of the managers themselves. Going international, running a rapidly changing product line, and managing an increasingly complex organisation are all managerial challenges of the

highest order — as Acorn has found to its cost.

The narrowness of the managerial horizons of many small British companies is brought home by this week's consultancy report on 'The Cambridge Phenomenon' — the remarkable springing-up of several hundred high-tech companies around Cambridge University during the past six years.

A fascinating study of all the factors which have created this boom, it nevertheless makes gloomy reading. The authors say they were struck by how many Cambridge companies are consciously restricting their growth to a level of between 50 and 200 employees. They think few could grow into large international businesses, but consider that "it seems to be a particular American skill to be able to mobilise all the requisite resources to grow a new technology enterprise into an enormous, fully integrated company in a short time."

Therein lies the rub. From the point of view of the individual entrepreneur who wants to continue to manage informally it is perfectly legitimate to limit his or her company's growth, although in an increasingly international marketplace this can be dangerous. But for the national economy it is a missed opportunity, and a loss of potential wealth and income.

The consultants are also concerned that what they term "the country's strategic economic interests" may not be best served by the extent to which Cambridge companies have already begun to be taken over by American, rather than British, big business. "It is a matter for concern that the UK that major national companies have so far apparently been unable to play this role," they argue.

On both fronts, the Cambridge study indicts the lack of vision being displayed by managers of indigenous companies, both large and small. It is not surprising that Britain lacks not only its Apples and Wangs, but also its revitalised giants.

\* Available from Segal Quince and Partners, 42 Castle Street, Cambridge CB3 0AJ, £16.40 including postage.

## Monetary control

From Professor D. Wood

Sir—The Chancellor and the Treasury in turning to the problem of real wages are perhaps seeking a new policy avenue in the light of growing difficulties with monetary control.

The need to do this arises because target rates of monetary growth, the focus of economic policy in recent years, have only a tenuous connection with the relationships and predictions in the Quantity Theory. After several years of missed targets and base drift they have now at all and in 1985 we appear to be faced with monetary conditions far more lax than those applying in 1979.

MI/M3/PSL2/Ind-gdp 1979 0.177 0.234 0.641 10% 1984 0.192 0.403 0.688 5% In this situation monetary targets, even if achieved, appear to bear little relationship to underlying monetary conditions. The need for the monetary conditions themselves appear to be closely related to inflationary pressure, thank goodness!

In moving to real wages as an issue, the Chancellor seems to be relying on the same absence of direct policy control and the same obscurity in the beneficial consequences to give him a run for his money. Others though, I am surprised that lower real wages are expected to delay capital substitution and hence help unemployment when capital goods, more labour intensive than final goods, are when corporate sector cash flows (the main beneficiary of lower wages) are the principal determinant of investment.

(Professor) Douglas Wood, Manchester Business School, Booth Street West, Manchester.

## Exchange rates

From Mr G. Kramers

Sir—Samuel Brittan writes (February 11) under the heading "Don't go by the dollar rates" that it is wrong to judge the behaviour of exchange rate but he ignores the Euro-dollar markets.

Although the US Administration has always disclaimed responsibility for the Euro-dollar market it exists and interest payments which are payable in dollars must have a considerable effect on the sterling/dollar exchange rate. If European countries earn a surplus on their trade with the UK then the surplus can be converted from sterling into dollars in order to service the dollar denominated debt.

Mr Brittan should get together with Anatole Kaletsky (February 7) to estimate the total of the outstanding debt

## Letters to the Editor

denominated in dollars which has been negotiated through the Eurodollar market and then estimate the annual interest payable on that debt.

The figures will help to explain why the dollar is strong and why sterling is weaker than the German mark and most other European currencies.

G. H. Kramers, Portingdale Lodge, Portingdale Lane, Mill Hill, NW7.

## Sassenach repulsed

From Mr D. Fettes

Sir—I was interested to read of Barry Riley's concern (February 7) over the purchase of 34 per cent in Bank of Scotland by Standard Life. He states that he has failed to track down any statement on paper giving the reasons why Standard Life has made an investment of £155m in a banking institution. The financial services sector of our market has over the last decade become increasingly more sophisticated. The institutions have made substantial inroads into all aspects of financial services from investment through insurance broking to banking. It is evident that the next decade will see an acceleration of this sophistication and any institution which wishes to survive in this market must expand the services it offers to the public.

Most of the institutions, including the banks and building societies have seen this need and have taken steps to fulfil it. We now see the banks with major insurance broking facilities and the building societies are in a position to offer cheque facilities to investors.

It has, however, been interesting also to note that the only institutions which have not taken steps to expand their services have been the life insurance companies. They have traditionally offered life insurance policies, some of which are linked to investments, and in certain cases loan facilities. In the terms of our future market this is a very narrow range of facilities which will in many instances exclude possible business in the future.

I would therefore suggest that it is inevitable that an insurance company should purchase a bank, the lead having been set by Hambro Life which purchased Ombers last year. Inevitably such an invest-

## Penalties of motherhood

From Mrs A. Hardie

Sir—I was interested in the article "The penalties of motherhood" (January 31), which suggested that the income foregone by a woman who has two children may be £46,000 to £49,000, even if she continues to work. Reflection suggests that the loss of real income must be much less than this, because the additional costs of holding a well-paid, high status job do not appear to have been allowed for.

A woman who works in this sort of job, say in a multi-national company in central London, must spend far more on fares, lunches, clothes, shoes and hairdressing than a woman who works part-time in a less demanding job, in her local area. The former could easily spend £8 to £10 more per week on fares, and will often go out for lunch with colleagues, and must maintain a smart appearance for presenting work to senior management, meeting clients, attending business lunches, going to conferences and travelling at home or abroad. The extra costs could easily come to £20 to £25 a week, or £56,000 over 36 working years. Also, running her home will cost more, in payments to other people to do cleaning, gardening or decorating, in greater reliance on convenience foods and in a tendency to throw things away rather than repair them. Once these other aspects are allowed for, it seems unlikely that the loss of income from having children is anywhere as great as suggested in the article.

As a mother in full-time work, however, I do welcome the suggestion that the after-tax cost of child care should be reduced. At the very least, I would propose that a working mother, who employs someone full-time to look after her child, should be entitled to claim tax relief on the employers' National Insurance contributions. After all, a company does not pay employer's NI contributions out

of taxed income, so why should an individual employer have to do so? Alexandra B. Hardie (Mrs), Department of Economics, University of Exeter, Amory Buildings, Rennes Drive, Exeter, Devon.

## Accounting for software

From Mr A. Benjamin

Sir—Lex has raised an interesting point in relation to software accounting (February 7). He maintains that software is too uncertain in its marketability to allow its development costs to be capitalised, as brokers and the U.S. Accounting Standards Committee now believe can be done.

The nature of software development is similar to other product development although its value is difficult to assess, mainly because of fast changing markets. Unlike, for example, a jumbo jet where development costs can be capitalised because "it will eventually be sold." There is a distinction and Lex is right to resist putting uncertainty into asset values for investment purposes.

Yet one has an uncomfortable feeling that from the standpoint of assessing a company's future, writing off brain-power because of an auditor's uncertainty might lead to two unwelcome conditions. The first relates to raising capital, whereby the assets are potentially undervalued and the second is that investment judgments are only seen as being tactical. That may be true for some investors, but if it becomes true for all, then we are lost.

Strategic investments must attempt to value the future revenue streams and (yes) the potential social benefits of software research and development. To do this, perhaps a separate value system should be developed and used. One where a test can be made of the direction and the strength of the market analysis relating to the research and development.

One can see the problems here with regard to confidentiality and inside information. But to write it off totally, cannot be right either. We accept directors' valuations of stocks without too much bother and few auditors can genuinely certify an inventory's net realisable value in the market. High cost and obsolescence applies to a growing number of goods so that software is no different. There must be a better way. Researchers notice too, and are not motivated to see their year's work written off as having no value.

Alan A. Benjamin, CAP Group, 233 High Holborn, W.C.1.

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# FINANCIAL TIMES

Thursday February 14 1985

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## Labour wins plea for wider debate on secrets

By Margaret van Hattem,  
Political Correspondent,  
in London

THE OPPOSITION Labour Party in Britain has succeeded in its attempt to widen a proposed Westminster debate on the sinking of the Argentine cruiser General Belgrano into the wider issue of the trial of Mr Clive Ponting, the civil servant who was cleared this week of leaking official documents on the Belgrano affair.

Labour and the Social Democratic Party/Liberal Alliance yesterday challenged Mrs Margaret Thatcher, Prime Minister, in the House of Commons, to open the case for the Government in the debate which will take place next Monday. They are urging her to clarify ministerial involvement in the decision to prosecute Mr Ponting under a section of the Official Secrets Act. They also claim that parliament was misled over the sinking of the ship during the Falklands war.

Mr Ponting was cleared unanimously by a jury on Monday of passing documents to Mr Tam Dalyell, a Labour MP who has been a persistent critic of the Thatcher Government over the Belgrano affair.

Mrs Thatcher did not appear last night likely to take up the challenge of opening the debate. There were strong protests at a shadow Cabinet meeting last night over indications that Mr Leon Brittan, the Home Secretary, and Mr Michael Heseltine, the Defence Secretary, are scheduled to lead for the Government in the debate.

As letters continued to fly between Downing Street and Westminster yesterday, the leaders of the Alliance parties joined Mr Neil Kinnock, the Labour leader, in pressing Mrs Thatcher to give full details of ministerial involvement in the prosecution of Mr Ponting.

Mr Kinnock, in reply to a second letter from Mrs Thatcher on Tuesday night, refused once again to retract his statement that he did not believe her denial of involvement in the decision to prosecute.

He would not do so, he insisted, until parliament had been given "full and adequate" explanation of how the decision had been authorised when Mr Ponting had said, while under oath, that he "had been given to understand that he would not be prosecuted but allowed to resign."

Dr David Owen, the SDP leader, and Mr David Steel, the Liberal leader, while accepting Mrs Thatcher's denial in the Commons on Tuesday that she was involved in the decision to prosecute, attempted to shift the focus of the growing row away from the process of the prosecution to the wider issue of ministerial attempts to mislead parliament over the sinking of the Belgrano.

This, said Mr Steel, was only a side issue. "What the House and the public are entitled to know is who authorised the whole series of misleading statements about the sinking of the Belgrano."

"The continued efforts to mislead parliament were exposed in the trial, and it is on this that the debate on Monday should focus."

Mr Bernard Weatherill, the speaker (chairman), resisted concerted attempts by Tory backbenchers yesterday to persuade him to alter his ruling on Tuesday that Mr Kinnock was not out of order in saying he did not believe the Prime Minister.

The ruling, Mr Weatherill insisted, was correct and in no way incompatible with precedents cited by Tory MPs.

Mr Heseltine insisted that he was not involved in the Ponting prosecution until after the matter was referred to the law officers. "I was in no way part of the decision; nor in any way did I influence the decision of the law officers," he said.

See precedent, Page 6; Editorial comment, Page 22

## Brussels set to veto UK scheme for textile aid

By ANTHONY MORETON, TEXTILES CORRESPONDENT, IN LONDON

THE EUROPEAN Commission in Brussels is expected today to veto Britain's £20m (\$21.6m) aid scheme for its textile industry.

The plan, announced in the 1984 budget last March, was aimed at medium-sized and small concerns in textiles, clothing and footwear and was to have been spread over four years.

It immediately fell foul of the Commission's competition directorate (DG4) and its director general, Mr Manfred Caspari.

The directorate was supported by the commissioner, Mr Frans Andriessen, when the commission changed at the start of this year the new commissioner, Ireland's Mr Peter Sutherland, sent the matter back to the directorate for review.

DG4 repeated, however, that it was seeking to abolish state aids and stood by its view that the Brit-

ish scheme fell outside the limits of what might be done.

The Commission has been taking an increasingly tougher line towards state aids towards the textile industries of Europe despite the severe knocks these have received since the recession began in 1979.

Most of the Commission's activities up to now have been against national plans, such as the British and French, for industry in general. Its latest line of attack appears to be broadening into an attack on aids to specific companies.

The action against France, Italy and Belgium was only taken after the industry has lost at least 100,000 workers a year for the past 10 years and now employs fewer than 2.5m.

The Commission took a particularly strong line against France's 1982 textile plan and forced its with-

drawal because it was said to offer "unfair assistance" to the sector.

It also took positive steps to get Belgium to withdraw measures considered to be against its competition policy and attempted to crack down on Italy's back-door aids to industry.

Each country had paid out large sums to their industries in support schemes. The British plan has been vetoed before a penny has been spent.

The French already have an alternative scheme to make FF1.5bn (\$150m) available in soft loans to the textile industry this year. No such plans appear to exist in London even though the EEC veto has been signalled for at least six months.

Exemption for Sweden 'ineffective,' Page 4; Case against protectionism, Page 23

## German steelmakers seek strict policing of subsidies cut-off

By PETER BRUCE IN BONN

THE WEST German steel industry served notice yesterday that it seriously doubts whether the European Commission can stop state subsidies being paid to steel producers in the Community by its December 31 1985 deadline.

Herr Rupprecht Vondran, director of the German Iron and Steel Association, insisted that the German steel producers and, he hoped, the Bonn Government, intended to stand strongly for the maintenance of the deadline but released details of retaliation which the German steel industry planned to take if subsidies continued to be paid out in the EEC next year.

The plans, the mere existence of which is a measure of the unease among German producers, include: ● Calling for cuts of 1m tonnes in rolled steel production capacity for every extra DM 1bn (\$303.9m) received by a European producer next year.

● Demanding the extension to West German producers of an extra 475,000 tonnes of rolled steel production quota for rolled steel for every extra DM 1bn paid out to competitors in the EEC.

● Seeking stricter Commission supervision over the pricing policies (and activities) of producers still receiving subsidies next year in order to prevent them being able to cut prices at the same time.

● Demanding tax concessions from Bonn should the German Government fail to hold the Commission to its deadline.

Herr Vondran also pointed out that without German acquiescence the deadline could not be legally altered. Urging Bonn not to compromise, he warned that if subsidies were paid out anyway the German producers would resort to the European Court.

Herr Vondran's comments come just ahead of a meeting in Rome tomorrow of EEC ministers responsible for steel, and can be taken as an attempt to stiffen the resolve of Herr Martin Bangemann, Bonn's Economics Minister.

Although the ministers are meeting primarily to discuss a topping up of subsidies to Italy, France, Belgium and Luxembourg for this year, the December deadline is so close, and beginning to look so improbable, that fears about next year are bound to feature in the talks.

The main German fear, shared by the British and the Dutch, is that the Italian and French steel industries will not meet the deadline. Italy has asked for an extra DM 5.3bn to be paid out at this late stage and the French want an extra DM 3.5bn.

In return for permitting these subsidies the Commission usually demands production capacity cuts

as part of its four-year-old crisis regime designed to slim the industry down and return it to competitiveness.

The Germans believe, however, that even with the capacity cuts made in Italy and France, their industries will not be able to stand alone by the end of the year. A sum of DM 5.3bn to Italy would push subsidies to steel in that country to DM 15.2bn this year alone, almost matching turnover at Finisider, the Italian state producer, in 1983.

It would be almost impossible, it is said, to spend that much money in the next 10 months. Germany's producers are being paid out only DM 1.1bn this year.

Failure to meet the deadline is likely to test the brittle unity among EEC producers to the limit, especially on prices. Signs of this are already beginning to emerge with the Italians showing only mild enthusiasm for price increases which the Germans and British want to make in the next few months.

Hopes among the German producers that Herr Bangemann might be able to threaten other negotiations among EEC partners if the steel deadline is not adhered to are also thought to be optimistic, particularly as Bonn is already out on a limb over proposed grain price cuts in the Community this year.

## W. German groups win more contracts with China

By John Davies  
in Frankfurt

WEST GERMAN electrical engineering companies are building up their business with China as part of the national momentum in trading relations between the two countries.

In big new projects, Siemens and AEG are to supply and install electrical equipment for a wide-strip hot rolling steel mill to be built at Baoshan. The business is worth about DM 300m (\$30m) for Siemens and DM 100m for AEG.

A contract for the Baoshan project, to cost about DM 1.4bn, was won recently by a consortium led by Siemens and AEG, a member of the Gutehoffnungshütte engineering group. Japanese companies were also strongly in the running for the contract, which had been shelved for several years.

Schloemann-Siemag said yesterday that the suppliers were not involved in any financing or counter-trade deal with China. They would receive cash.

The Baoshan mill, with a capacity of 4.2m tonnes a year, is due to start production in 1988.

Another electrical project worth DM 190m is to be carried out in China by Siemens and Brown Boveri, the Swiss-West German electrical group. They will deliver equipment to be used with a high-voltage direct current transmission line, which is to carry power about 1,000 km to Shanghai from hydro-electric power stations on the Changjiang river from 1988.

Siemens said yesterday that the latest projects were by far the largest on the company's current order books from China. With the Chinese building up their industrial infrastructure, Siemens was picking up a steadily rising number of deals there, the company said.

West Germany's annual exports to China have been fluctuating between DM 2bn and DM 2.7bn over the past six years. It has a trade surplus with China although imports have been steadily rising and are now well over DM 2bn a year.

With China striving to build up its economy with Western know-how, West German and Chinese trade officials expect that their total trade will more than double by 1990.

A select group of senior industrialists accompanied Chancellor Helmut Kohl on a visit to China last year, and many business deals are being pursued or negotiated with the Chinese at the moment.

## THE LEX COLUMN

## Deeper purpose at Dee?

If in doubt, buy dollars was yesterday's line, and the only doubt strong enough to put dealers off was the fear of central bank intervention. Early rumours of this steadied the D-Mark and pound, but as soon as New York traders saw the Bundesbank had sold just \$9.4m at the fixing, they reckoned they would have an easy ride to DM 3.30 and beyond. At the moment, intervention without concert or conviction looks like money down the drain.

### Booker/Dee

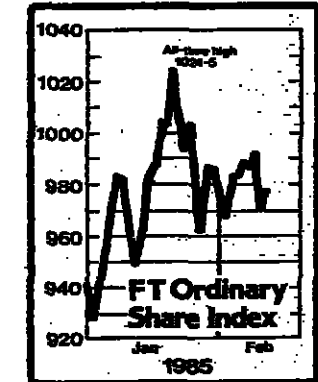
Dee Corporation has renewed its offer for Booker McConnell in the strangest of circumstances. To launch an offer which Dee has had a full three weeks to consider at the inhospitable hour of 7pm is odd enough in itself; but for Dee to leave it hopelessly unclear whether it actually wants to buy the Booker business is downright bizarre.

Last night's terms bore the unmistakable hallmark of Morgan Grenfell, which is establishing quite a reputation for excessively sophisticated takeover tactics. The equity offer has been pitched right on the Booker share price, with the cash alternative trailing miles behind as an awkward concession to the takeover rule book.

Dee's advisers might just about be able to argue that the equity terms represent a genuine offer for Booker, were it not for the accompanying statement that Dee reserves the right to sell Booker shares in the market. Whether this approach is designed to depress the Booker price and so facilitate the paper offer - a tactic adopted by Avana with mixed results in the past - or whether Dee is genuinely as happy to sell out at a profit as to pursue the bid is a mystery. Either way, the terms presented last night will quite properly be rejected by Booker as camouflage for some deeper purpose.

When Dee launched its initial offer for Booker, it was able to present a respectable case for the takeover on the grounds of superior management. Since then, however, Booker has largely put its house in order, while Dee has taken on the additional management burden of International Stores. And the market may now be less tempted by the prospect of taking Dee paper, which is not exactly a scarce commodity any more.

So this time Dee will face a real challenge. It cannot afford to offer much more without diluting its own earnings and swamping the market with new paper. It may of course be hoping to winkle out a counter-bidder by setting an effective floor price at this early stage. But if Dee really is serious about taking over Booker, then making an ambiguous offer long after the market has closed is no way to set about the matter.



FT Ordinary Share Index

another buyer is about to snap those up.  
Fosters will, no doubt, argue that Ward White has struck at just the time it was coming to terms with a more aggressive retailing environment. It is still, however, having difficulties with Natco in the U.S. and its return on both sales and capital employed is well adrift of Ward White.

The predator will only have to make a modest £10m from Fosters next year to prevent dilution in earnings per share, while its shareholders will enjoy an uplift in asset backing.

The question is whether Ward White is in a position to double its retail outlets with this excursion into new territory so soon after taking over Halfords.

### Ward White/Fosters

Ward White's offer for the Foster Brothers mens wear chain is a much more straightforward affair, but it is bold even by the standards of a group which in a few years has buried its origins as a shoe manufacturer in a flurry of retailing acquisitions.

Even before Ward White earned City approval with last year's excursion into motor accessories with Halfords, it had its eye on Fosters and yesterday's bid was timed perfectly even down to the stock market's more cheerful mood.

Having consistently performed worse than the market since the turn of the 1980s, Fosters enjoys a reputation no more sparkling than its workaday mens wear. Profits have been hurt by a substantial refurbishment of stores of which Ward White seems heartily to approve and could well be set to enjoy.

At yesterday's closing, Ward White share price - down 7p to 218p - the bid values Fosters at 182p or share. An exit price/earnings ratio of just under 18 does not look mean in relation to the sector and Ward White is offering a hefty premium to net asset value.

A good portion of Fosters' property portfolio, at £25m in the last report and accounts, is valued at 1974 prices. The very modest premium in Fosters' share price, which closed yesterday 48p up at 182p, does not suggest the market thinks

The stock market and BOC did not end 1984 on exactly the best of terms. The group's equity underperformed the market by roughly a third in the course of the year and every one of BOC's quarterly announcements produced a fall in the share price. For a group which prides itself on investor relations, it was all rather embarrassing.

So far 1985 has been a different story. Meetings in the City have helped to perk up the rating and yesterday's first quarter statement lifted the share price another 12p to 304p. Profit estimates of £160m pre-tax for the full year are rapidly being replaced by figures of £175m and more.

Yesterday's results for the three months to December showed a 47 per cent rise in pre-tax profits to £38m and provided all the evidence of a tough attack on costs that the City had been looking for. The carbon electrode business in the U.S. is still losing money, thanks to the strength of the dollar, but BOC has mobilised some capacity and cut overheads out elsewhere, with the result that carbon and carbide is now running at break-even overall.

The medical equipment business has received similar treatment and is now back on track, while the U.S. welding operations have been reduced to a size which renders them pretty innocuous in group terms. If the problems of last year have indeed been laid to rest, then BOC has every reason to expect a further rating. Profits of £175m, based at 32 per cent, would leave the shares on a multiple of just over 11 times, which in today's market is hardly extravagant.

## Strasbourg plea on terrorism

By Quentin Peel in Strasbourg

EUROPEAN MPs yesterday called for a European Court to try terrorists, formation of joint European anti-terrorist squads and an EEC-wide system of identity cards as part of the battle to combat the growth of terrorism.

A whole range of ideas to step up co-operation were proposed by the MEPs as they condemned their respective governments for a failure to act more swiftly and coherently to fight the recent wave of violence, assassinations and bomb attacks in the Community.

They welcomed the plan for an informal meeting of European justice ministers, agreed by foreign ministers in Rome, on Tuesday. But they called for further measures to ensure the extradition of terrorists between member states, their arrests and their conviction.

Sig Roberto Formigoni, chairman of the European Parliament's political committee and an Italian Christian Democrat led the calls with a proposal for a European court, or at least judicial co-operation and the establishment of a centre for pooling the study and information about terrorist movements.

## Setback for hopes on UK coal talks

By JOHN LLOYD AND PHILIP BASSETT IN LONDON

PROSPECTS of a renewed round of negotiations between Britain's National Coal Board and the miners' union looked slimmer than ever last night as the latest Trades Union Congress (TUC) initiative to restart talks seemed set to falter.

Though the search led by Mr Norman Willis, TUC general secretary, for a formula to restart discussions is still continuing, the TUC's efforts are becoming marked by increasing desperation, and may even fail completely later this week.

This emerged as: ● Officials of the pit deputies' union Nacods met Mr Peter Walker, Energy Secretary, to press for more talks on the coal dispute.

● Leaders of South Wales miners called on the leadership of the National Union of Mineworkers (NUM) to mount a special delegate conference to "discuss the situation in the coalfields."

● NUM leaders in Yorkshire decided to comply with a High Court ruling ordering the ending of mass picketing in the area.

The TUC is continuing to try to thrash out a form of words which could meet the coal board's demand that the union focus primarily on the closure of uneconomic pits in any new round of negotiations. TUC officials were in contact

yesterday with Mr Arthur Scargill, NUM president, after direct talks on Tuesday evening between the TUC and the coal board, led by Mr Ian MacGregor, its chairman.

Little progress seems to have been made in the discussions. Mr Scargill is understood to have accepted one suggestion by the TUC that the union should acknowledge the management's responsibility for effective management under the industry's Nationalisation Act, but Mr Scargill is believed to be still refusing to accept the NCB's final right to decide on a pit's future after an independent assessment.

The TUC's attempts come as the Government and the coal board are becoming increasingly convinced that a negotiated settlement should only be concluded on the board's terms and that an end to the strike without an agreement is acceptable. Another 243 miners abandoned the strike yesterday morning.

In the meeting between the Nacods union and Mr Walker, the Energy Secretary, there were apparently no new initiatives. The Government said afterwards that Nacods had been given the reassurance it wanted as far as its own settlement with the board last autumn was concerned.

## Seoul opposition surges

Continued from Page 1

the assembly. The NKDP will receive 67 seats. Mr Nam Jaes-Hae, a senior member of the DJP, said the election was a "setback" for the party, which would be forced to reconsider its political programme and its approach to the people.

The NKDP campaigned on a platform of harsh criticism of the government. Party leaders openly questioned the government's legitimacy and called for an end to military rule in the country. Mr Chun who came to power after a military coup in 1980 was openly attacked as a military dictator by some candidates. Mr Kim, on the other hand, was treated as a hero. The appeal

evidently paid off with the electoral result.

The success of the NKDP was all the more impressive because of the party's organisational weaknesses. The party was formally inaugurated less than a month ago, and is led principally by politicians released from a political blacklist at the end of last November.

The vote swept into office many comparatively unknown candidates on the strength of the party's platform and reputation as a genuine opposition party. This surprised many observers, who expected only the party's more well known candidates to be successful.

## Dee in new bid for UK food group

By Alexander Nicoll in London

DEE CORPORATION, the British supermarket group headed by Mr Alec Monk, last night launched a £228m (\$254m) bid for Booker McConnell, the agribusiness and food distribution group, after keeping its target and the City of London guessing until within hours of a midnight deadline.

Dee had until yesterday to re-launch last June's bid, three weeks after receiving clearance from the Monopolies Commission. If it had not done so, takeover rules would have barred it from making a new offer until June.

Mr Monk, who had allowed suspense to build by saying nothing about his intentions after getting the Commission's go-ahead, heightened it still further in revealing the terms of the new bid. Not only is it pitched at Booker's current market price - with no bid premium - but Dee also disclosed that it had sold some of its holding of Booker shares.

Mr Jonathan Taylor, Booker managing director, responded: "This is clearly not a serious bid for Booker McConnell. It is either a device to extend the period for considering his options, or else it is an ingenious, technical, gimmicky way to sell shares."

Terms of the offer are 125 Dee shares, which closed yesterday at 208p, down 1p, for 100 Booker shares, or 100 Dee shares plus £50 of loan stock for 100 Booker shares. The offer value Booker shares at 280p and 258p respectively, virtually the same as Booker's closing price yesterday of 259p, up 1p.

There is also a cash alternative of 191p per share - made only because Dee was required to make a cash offer at the highest price it had paid for Booker shares.

Dee said it had sold 4.88m Booker shares recently, reducing its stake to 20m or 16 per cent of Booker's equity. It added that "if at any time Dee considers that the market price of Booker McConnell shares is unrealistic, Dee may continue to sell shares in the market."

See Lex

## World Weather

	C	F		C	F		C	F		C	F
Algeria	18	64	Denmark	8	46	Malaysia	28	82	Switzerland	1	34
Algeria	18	64	France	10	50	Mexico	28	82	Taiwan	1	34
Algeria	18	64	Germany	10	50	Norway	10	50	Thailand	1	34
Algeria	18	64	Italy	10	50	Poland	10	50	Turkey	1	34
Algeria	18	64	Spain	10	50	Portugal	10	50	U.S.A.	1	34
Algeria	18	64	U.K.	10	50	Romania	10	50	Canada	1	34
Algeria	18	64	Belgium	10	50	Soviet Union	10	50	U.S.A.	1	34
Algeria	18	64	Netherlands	10	50	China	10	50	U.S.A.	1	34
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Algeria	18	64	Ireland	10	50	East Timor	10	50	U.S.A.	1	34
Algeria	18	64	Sweden	10	50	East Timor	10	50	U.S.A.	1	34
Algeria	18	64	Finland	10	50	East Timor	10	50	U.S.A.	1	34
Algeria	18	64	Denmark	10	50	East Timor	10	50	U.S.A.	1	34
Algeria	18	64	France	10	50	East Timor	10	50	U.S.A.	1	34
Algeria	18	64	Germany	10	50	East Timor	10	50	U.S.A.	1	34
Algeria	18	64	Italy	10	50	East Timor	10	50	U.S.A.	1	34
Algeria	18	64	Spain	10	50	East Timor	10	50	U.S.A.	1	34
Algeria	18	64	U.K.	10	50	East Timor	10	50	U.S.A.	1	34
Algeria	18										



Thursday February 14 1985

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SCOTLAND

## Rigorous restructuring lifts Atlas-Copco 144%

BY KEVIN DONE, NORDIC CORRESPONDENT, IN STOCKHOLM

ATLAS-COPCO, the Swedish compressors, mining and construction equipment manufacturer, has climbed out of a deep two-year recession and boosted its profits by 144 per cent last year.

The group's profitability was helped by an 8 per cent increase in sales volume. Turnover jumped by 12 per cent to SKr 8.1bn (\$882m) compared with SKr 7.4bn in 1983.

Its 1984 results announced yesterday also reflect the benefits of a rigorous restructuring programme which has included the closure of 11 plants and a reduction of the workforce by around 20 per cent in the last three years.

Atlas-Copco profits after financial items jumped to SKr 575m last year compared with SKr 245m in 1983. The return on capital employed rose to 16.7 per cent from 12.3 per cent in 1983.

At the beginning of the 1980s Atlas-Copco was one of Sweden's most profitable engineering companies, but along with its main international

competitors such as Ingersoll Rand and Dresser, Atlas-Copco was hit hard by the deep recession in 1982 and 1983. The volume of its sales slumped by 18 per cent over two years.

Its profit declined from SKr 570m in 1981 to SKr 235m in 1983 and it was forced to halve its dividend from SKr 6 to SKr 3 a share.

Helped by last year's recovery, the dividend is to be increased for 1984 to SKr 4.50 a share.

Some 92 per cent of Atlas-Copco sales came from markets outside Sweden last year, and some two thirds of its production is located outside the country.

New orders booked last year rose by 16 per cent to SKr 8.5bn from SKr 7.3bn in 1983, and the company is forecasting a further increase in profits during 1985. The main increase in new orders came from the U.S. and South-east Asia.

The group expects to benefit in 1985 from a continuing high level of capital investment in industry. "Ma-

chinery investments which are important for the group are normally made late in the business cycle. The mining industry is also expected to continue investing," said the company.

The firm's share of the group's profits came from its Air Power division, which has its largest plant in Antwerp, Belgium. Air Power contributed SKr 390m, up from SKr 190m in 1983, or 66 per cent of group profits from 47 per cent of group sales.

The MCT (mining and construction technique) division moved out of loss and achieved a small profit of SKr 35m compared with a deficit a year earlier of SKr 37m, but sales were virtually unchanged at SKr 3.2bn.

Profitability in this sector has been depressed by continuing substantial losses at the Java tunnel boring equipment subsidiary in the U.S. The operation is to be closed and reallocated to a sub-contractor in Norway.

## Icahn bid for Phillips blocked by court

By Our Financial Staff

AN OKLAHOMA state judge has granted a temporary restraining order blocking the partial tender offer for Phillips Petroleum by Mr Carl Icahn, the Wall Street financier.

The order is the second to be issued by an Oklahoma state court barring the tender offer for 70m Phillips shares at \$60 each.

If successful the offer, which was raised from \$57 a share on Tuesday, would give Mr Icahn nearly half of Phillips' 154.8m shares. He would then attempt to complete the takeover by swapping \$50 nominal of a new debt security for each remaining share.

The latest order stems from a suit by five Phillips shareholders. It charges Mr Icahn with manipulating the market with "false and misleading statements".

A hearing on the plaintiffs' request for a preliminary injunction barring the tender offer is set for Wednesday.

The second restraining order was granted earlier on Tuesday by a state judge in Pryor, Oklahoma. A hearing was also scheduled for yesterday, in that court.

The order was granted to three Phillips jobbers, Downing Oil and Propane, Benton Oil of Texas and Brock Oil of Delaware.

## Pre-tax charge affects Bally

By Our Financial Staff

BALLY Manufacturing, the Chicago-based amusement and leisure group, suffered a \$114.8m fourth-quarter net loss because of a \$169m pre-tax charge to reduce its investment in coin-operated video games.

The charge is higher than the \$150m estimated in December, reflecting "refinements in accounting and loss estimates." The fourth-quarter loss, equivalent to \$4.40 a share, compares with a \$12.2m or 46 cents deficit in the 1983 period.

For the year Bally reported a net loss of \$100.4m or \$3.60 a share compared with profits of \$3.2m or 20 cents. Revenues rose from \$1.18bn to \$1.35bn in the year.

## Allis-Chalmers warns of heavy write-offs

BY TERRY DODSWORTH IN NEW YORK

ALLIS-CHALMERS, the U.S. farm and process equipment manufacturer, warned yesterday that it may have to take substantial write-offs if it concludes negotiations on the proposed sale of some of its assets.

The Milwaukee-based group, which has been seriously hit by the financial crisis in U.S. farming, said that charges associated with a divestiture would cause a "very substantial additional decrease in net worth." The write-offs might be incorporated into its 1984 accounts.

Allis's statement accompanied its results for the fourth quarter, when the company showed a \$13.2m provision for the cost of closures and reorganisations. This charge, the

company said, reflected the problems in the agricultural machinery division, which is the subject of negotiations with several other manufacturers.

In 1984, Allis showed a net loss of \$103m, or \$8.03 a share, against a deficit in the previous year of \$142.2m, or \$11.04 a share. Sales reached \$1.33bn against \$1.3bn.

In the fourth quarter, Allis had a net loss of \$60m or \$4.27 a share, compared with a loss of \$29.7m or \$2.45 a share, while sales slipped to \$329.5m from \$347.8m.

Mr Wendell Bueche, group president, said that while competitive price discounting in the agricultural

equipment business remained severe, sales in the group's larger process equipment division were "essentially flat." However, the company had experienced a 13 per cent increase in incoming orders for process machinery associated with air quality control, fluids handling and processing of solid materials and minerals.

Mr Bueche added that talks were continuing with the company's lenders on a relaxation of certain lender covenants. These state that net worth should not be allowed to fall below \$250m. A refinancing plan would be presented to lenders before the expiration date of the agreement, Mr Bueche said.

## InterNorth net income boosted by Belco

By William Hall in New York

INTERNORTH, the U.S. pipeline and energy group, increased its net income from continuing operations by 16.2 per cent to \$296.8m in 1984, primarily because it had the benefit of a full year's earnings of Belco Petroleum, which it acquired for \$706m in mid-1983.

In the final quarter of 1984, however, InterNorth's income from continuing operations fell from \$91.2m or \$1.79 a share to \$77.3m or \$1.49, partly because of warmer weather which hit the earnings of its gas businesses.

Annual revenues jumped by 57 per cent to \$7.5bn in 1984. A large part of the increase resulted from extensive crude oil gathering and trading activities. In the fourth quarter, revenues more than doubled from \$1.45bn to \$3.05bn.

Mr Sam Segnar, chief executive, said the improvement in the company's performance in 1984 also reflected the strength of its Northern Petrochemical business. He noted that the improvement occurred despite a 13 cents a share charge against earnings in connection with the termination of the \$3.5bn ETSI coal-slurry pipeline project.

InterNorth had a 29.5 per cent stake in the project, which was to have carried 20m to 25m tons a year of coal in slurry from Wyoming.

## Republic shows loss in quarter

By Our Financial Staff

REPUBLIC Airlines, the domestic U.S. carrier, followed the trend in the industry and slid back into loss in the fourth quarter of 1984. After staging a recovery in the preceding two quarters, there was net loss for the final three months of \$10m, or 30 cents a share, against a profit of \$4m, or 10 cents, a year earlier.

This left the company, which has one of the most extensive route networks, showing a profit for the full year of \$29.5m, or 76 cents, compared with a \$111m, or \$5.28, loss for 1983. Turnover for the year reached \$1.55bn, up from \$1.51bn, but was down in the final quarter at \$337.6m, against \$386.4m.

## Hiram Walker lifts profit in fourth quarter

By Bernard Simon in Toronto

HIRAM WALKER Resources, the Canadian distilling and energy group, lifted net income to C\$108m (\$81.2m) or C\$1.19 a share in the three months to December 31 1984, from C\$79m or 85 cents a share a year earlier.

The company ascribed the sharp increase to improvements in each of its main operating divisions.

A favourable product mix, selling price increases and the higher U.S. dollar contributed to increased profits from distilled spirits. Sales of spirits rose from C\$343m to C\$390m.

Oil and gas income was boosted by higher output and prices. Production of crude oil and liquids advanced by 8.2 per cent to an average of 34,500 barrels a day in the first quarter of the current fiscal year. Although the volume of gas sold declined, operating income rose as a result of non-recurring costs charged in the first quarter.

## Strong dollar forces up IBM UK prices

By Jason Crisp in London

BRITAIN'S largest computer supplier, IBM (UK), has put up the price of a number of its products by 6 to 9 per cent, largely due to the strength of the U.S. dollar.

Earlier this week its U.S. parent company, IBM, warned that it would be very difficult to show any earnings growth in the first quarter of 1985 because of the strength of the dollar and the cost of introducing new products.

The price rises in Britain follow similar increases in Italy in December and France earlier this month. The British increases came into effect last Tuesday.

Last year turnover at IBM (UK) rose 40 per cent to £2.35bn (\$2.58bn) with pre-tax profits up by 27 per cent to £325m, according to provisional results. The company said the fall in sterling against other European currencies had reduced margins at IBM (UK).

The main price increases are for the top range of the IBM personal computer and the System 34 and 38 small computers. IBM pointed out that it was the first time it had made a general price increase since September 1982. The increases apply only to the purchase price of hardware and not to software, rental or service.

Mr Tony Cleaver, general manager, said: "These changes average less than 4 per cent across the IBM product range as a whole, a fraction of the increase in national indices over the same period. With the steady flow of IBM product announcements, the trend in price/performance ratios has been strongly favourable to our customers, and we expect that to continue."

The recently launched IBM PC-AT, which is the most powerful version of the highly successful personal computer, has been increased by 9 per cent to around \$4,100.

## Ward White bids £91m for Foster

By Our Financial Staff

WARD WHITE, the fast-growing UK shoe retailer, yesterday launched a £91m (\$108m) takeover bid for Foster Brothers Clothing, a mens wear chain.

The bid - immediately described by Foster Brothers as "unsolicited and opportunistic" - comes just two months after Ward White's agreed acquisition of Halfords, the motor accessories retailer, from Burnham for £52m.

Foster Brothers, whose shops include the Millets camping and leisurewear chain, and Dormie, the evening dress hire company, has about 650 retail outlets in Britain. During the past two years it has been carrying out a major refurbishing of its stores.

BY CARLA RAPOPORT IN LONDON

HEINZ, the U.S. food group, is planning to invest £80m (\$86m) in its production facilities and reduce its UK workforce by 25 per cent over the next five years.

The moves, which will mean the loss of 1,220 jobs, are intended to boost the company's competitiveness against the growing own-label business in the UK.

The job cuts will all fall in Wigan, Lancashire, where Heinz is the largest private employer. About 45 per cent of Heinz's Wigan workforce will be shed under the five-year scheme, on a voluntary basis. The capital investment programme

will update the group's packaging, labelling and filling facilities as well as allow for more flexible working hours.

Heinz has long been brand leader in the baked beans, soups and tinned pasta markets in the UK. In recent years, however, it has suffered from slippage in market share or overall market size in these sectors.

At the same time, the own-label business in supermarkets has been prospering. In the last 10 years, own-label brands' share of packaged grocery goods has grown from 20 per cent to 28 per cent. In the

£175m-a-year baked beans market, supermarket brands are believed to hold about a third of the total, which is not far short of Heinz's own market share.

"We have recognised that we have to be more competitive in the marketplace," said a Heinz executive yesterday. "We are in the business of promoting our own brand. In this regard, our main competitor is not other labels, but the own-label products."

The company's Kitt Green, Wigan, facility was built in 1959. The group has another facility in Harlesden, North London, which will be unaffected by the job cuts.

## Ward White bids £91m for Foster

BY MARTIN DICKSON IN LONDON

WARD WHITE, the fast-growing UK shoe retailer, yesterday launched a £91m (\$108m) takeover bid for Foster Brothers Clothing, a mens wear chain.

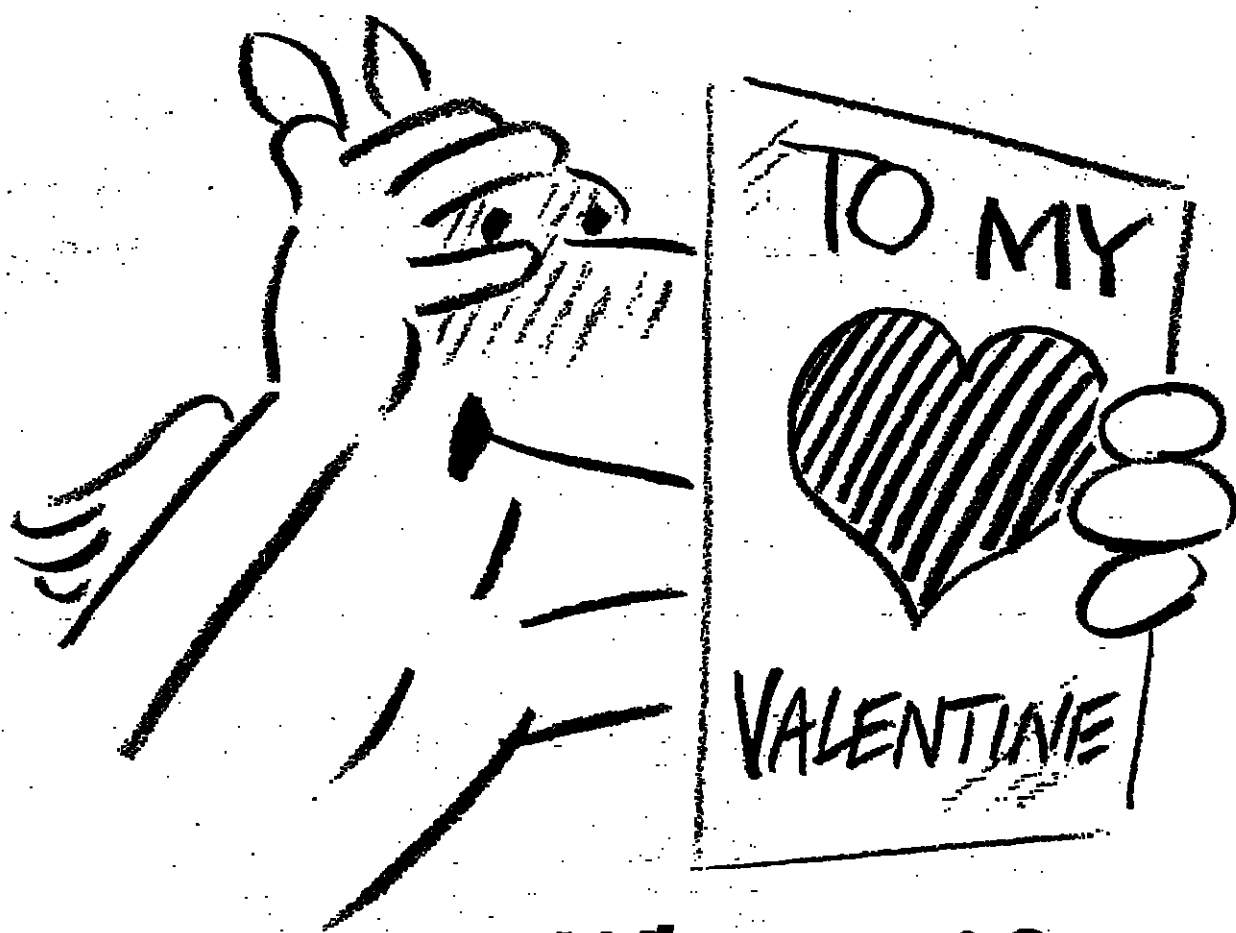
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Foster Brothers, whose shops include the Millets camping and leisurewear chain, and Dormie, the evening dress hire company, has about 650 retail outlets in Britain. During the past two years it has been carrying out a major refurbishing of its stores.

Ward White, which has transformed itself over the past five years from a shoe manufacturing company into a diversified retail chain through a series of acquisitions, has some 900 retail outlets in the UK, U.S. and Scandinavia.

Lex, Page 24; UK shoe industry, Page 30



## Own up. Who sent it?

It might have been any one of the thousands of new customers who have moved to Midland since Christmas because they like Free Banking. (Or one of our existing customers).

It might have been any one of our Griffin Savers who get extra interest as well as a free sports bag, free dictionary, free geometry set and free Griffin file just for opening their account with £10.

It might be someone who opened a Saver Plus Account because they like extra interest as well as 24-hour access to their savings.

It might be someone who snapped up a great bargain in the January sales with a Save and Borrow Account cheque. It might be...

Anyway, you made him blush.



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**\$1,732,000,000**

arranged by

**YAMAICHI INTERNATIONAL (EUROPE) LIMITED**

in January 1985

The above principal amount of swaps was arranged by the undersigned in January 1985 in a number of different currencies and bases for clients throughout the world.

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Yamaichi International (Europe) Limited  
74-76 Finsbury Pavement,  
London EC2A 1JD

Telephone: 01-628 2271  
Telex: 887414

## NOTICE OF REDEMPTION

To Holders of

## SUNITOMO METAL INDUSTRIES, LTD.

Shimizu-Kanba-Kogyo-Kabushiki Kaisha

6% Convertible Debentures

Due March 31, 1985

(The "Debentures")

NOTICE IS HEREBY GIVEN that Eighty Five Thousand Dollars (\$85,000) principal amount of the Debentures and bearing the following serial numbers have been drawn for redemption for account of the Shimizu-Kanba-Kogyo Kaisha, together with interest accrued to the date.

DEBENTURES IN DENOMINATION OF \$1,000 EACH

Serial No.	Serial No.	Serial No.	Serial No.
13147	29148	29249	29350
13148	29149	29250	29351
13149	29150	29251	29352
13150	29151	29252	29353
13151	29152	29253	29354
13152	29153	29254	29355
13153	29154	29255	29356
13154	29155	29256	29357
13155	29156	29257	29358
13156	29157	29258	29359
13157	29158	29259	29360
13158	29159	29260	29361
13159	29160	29261	29362
13160	29161	29262	29363
13161	29162	29263	29364
13162	29163	29264	29365
13163	29164	29265	29366
13164	29165	29266	29367
13165	29166	29267	29368
13166	29167	29268	29369
13167	29168	29269	29370
13168	29169	29270	29371
13169	29170	29271	29372
13170	29171	29272	29373
13171	29172	29273	29374
13172	29173	29274	29375
13173	29174	29275	29376
13174	29175	29276	29377
13175	29176	29277	29378
13176	29177	29278	29379
13177	29178	29279	29380
13178	29179	29280	29381
13179	29180	29281	29382
13180	29181	29282	29383
13181	29182	29283	29384
13182	29183	29284	29385
13183	29184	29285	29386
13184	29185	29286	29387
13185	29186	29287	29388
13186	29187	29288	29389
13187	29188	29289	29390
13188	29189	29290	29391
13189	29190	29291	29392
13190	29191	29292	29393
13191	29192	29293	29394
13192	29193	29294	29395
13193	29194	29295	29396
13194	29195	29296	29397
13195	29196	29297	29398
13196	29197	29298	29399
13197	29198	29299	29400
13198	29199	29300	

Holders of the above debentures should present and surrender them for redemption on or after March 31, 1985, with all coupons pertaining thereto maturing after that date at the principal office of any of the following Paying Agents:

The Bank of Tokyo Trust Company  
in New York  
The Sunlight Bank, Limited in Hong Kong  
The Sunlight Bank, Limited in London  
Deutsche Bank Aktiengesellschaft in Frankfurt/Main  
The Bank of Japan, Ltd. in London  
The Bank of Japan, Ltd. in Tokyo  
The Industrial Bank of Japan, Limited in Tokyo  
Swiss Bank Corporation in Zurich  
Swiss Bank Corporation in London  
Swiss Bank Corporation in Basel

From and after March 31, 1985, interest on the debentures as called for redemption will cease to accrue.

HOLDERS OF DEBENTURES SO CALLED FOR REDEMPTION MAY CONTINUE TO CONVERT SUCH DEBENTURES INTO COMMON STOCK OF THE COMPANY BY WHICH SUCH CONVERSION RIGHTS WILL EXIST UNTIL THE CLOSE OF BUSINESS ON MARCH 31, 1985. THE CURRENT MARKET PRICE AT WHICH SUCH DEBENTURES MAY BE CONVERTED INTO COMMON STOCK IS \$1.15 PER SHARE OF COMMON STOCK.

SUNITOMO METAL INDUSTRIES, LTD.  
By: The Bank of Tokyo Trust Company as Trustee

Date: February 14, 1985

## NOTICE TO HOLDERS OF

## BEST DENKI CO., LTD.

(Kabushiki Kaisha Best Denki)

5% Per Cent Convertible

Bonds Due 1987

Pursuant to Clause (12) and (13) of the Trust Deed dated 24th March, 1982 under which the above Bonds were issued, notice is hereby given as follows:

1. On February 2, 1985, the Board of Directors of the Company resolved to make a free distribution of shares of the Common Stock to shareholders of record as of February 28, 1985, in Japan, at the rate of 0.1 new share for each share held.

2. Accordingly, the conversion price at which the above Bonds may be converted into shares of Common Stock of the Company will be adjusted effective immediately after such record date. The conversion price in effect prior to such adjustment is Yen 1,140.20 per share of Common Stock, and the adjusted conversion price is Yen 1,086.50 per share of Common Stock.

BEST DENKI CO., LTD.  
By: The Bank of Tokyo Trust Company as Trustee

Date: February 14, 1985

## Granville &amp; Co. Limited

Member of The National Association of Security Dealers and Investment Managers

27/28 Lovat Lane London EC3A 8EB Telephone 01-621 1212

## Over-the-Counter Market

High	Low	Company	Price	Change	Gross Yield	F/E	Fully
144	123	Ass. Brit. Ind. Ord.	142	—	6.6	4.4	7.9
151	135	Ass. Brit. Ind. CULS.	150	—	10.0	8.8	—
77	51	Airsprung Group	53	—	6.4	12.1	5.9
42	26	Armstrong & Rhodes	37	—	2.9	7.8	4.6
141	108	Bardon Hill	141	—	3.4	2.4	14.2
58	42	Bay Technologies	48	—	3.5	7.3	5.6
251	170	CCL 1190 Conv. Pref.	170	—	12.0	7.1	—
152	110	Carborundum Ord.	122	+2	16.7	13.8	—
86	84	Carborundum 7.5pc Pl.	85	—	10.7	12.4	—
103	43	Cindico Group	43S	—	6.5	11.0	5.8
73	51	Deborah Services	59	—	1.1	11.8	15.5
286	182	Frank Horrell	285	+5	8.8	3.8	10.3
257	170	Frank Horrell Pr.Ord.57	257	—	4.3	13.4	—
32	20	Frederick Parker	32	—	—	—	7.1
53	33	George Blair	53	—	2.7	9.8	7.9
50	27	Ind. Precision Castings	29	—	15.0	8.0	7.4
218	185	Isla Group	185	—	4.9	4.8	4.9
124	104	Jackson Group	105	+1	13.7	5.0	9.8
285	212	James Barrough	276	—	12.3	14.3	—
55	33	James Barrough Spd.	35nd	—	5.0	5.7	8.3
87	71	John Howard & Co.	87	—	15.0	15.8	—
168	100	Lingaphone Ord.	168	+2	3.8	0.8	43.5
100	83	Lingaphone 10.5pc	804	—	8.0	13.5	—
604	300	Mifilhouse Holding NV	604	—	5.7	16.4	3.8
120	31	Robert Jenkins	37	—	—	—	17.7
80	28	Scrutton "A"	31	—	4.3	1.2	21.0
82	61	Torday & Carlisle	78	-1	7.5	8.0	9.3
444	370	Trevian Holdings	370	—	17.4	7.7	6.4
22	17	Unilock Holdings	25	—	—	—	10.7
38	81	Walter Alexander	84	+1	—	—	—
347	224	W. S. Yeates	224	—	—	—	—

Prices and details on services now available on Prestel, page 48146

## GENBEL INVESTMENTS LIMITED

(Incorporated in the Republic of South Africa)



## INTERIM RESULTS FOR THE SIX MONTHS ENDED 31 DECEMBER 1984

	Six months to 31.12.1984	Six months to 31.12.1983	Twelve months to 30.6.1984
Income before taxation—Rm	34.2	33.8	59.2
Taxation—Rm	(1.0)	(0.5)	(1.9)
Preference Dividend—Rm	(0.4)	(0.4)	(0.8)
Surplus on realisation of investments (net)—Rm	1.3	2.0	5.1
Written-off investments—Rm	—	—	(2.6)
Income after taxation—Rm	34.2	34.9	59.0
Ordinary shares in issue (000's)	32,336	32,336	32,336
Earnings per share—cents	106	108	181
Including investment transactions ...	102	102	175
Excluding investment transactions ...	65	65	150
Dividends per share—cents	31.12.1984	31.12.1983	
Investments at market value/directors' valuation—Rm	1,008	921	
Net asset value (cents per share) ...	3,077	2,785	

NOTES  
No adjustments to the provision for writing down investments have been made in the above figures at 31 December 1984 as the provision required is calculated at the company's financial year-end and is related to market prices ruling at that date.

On 31 January 1985 Genbel Finance BV, a wholly-owned subsidiary of this company, successfully issued DM 100,000,000 of 9% bearer bonds at an issue price of 99.5%. It is intended that the proceeds of this issue will be used for investment in the mining and natural resources fields in North America and elsewhere in the world outside South Africa. The bonds have a life of six years.

Interim dividend declared on 12 February 1985—Payable on 28 March 1985.  
Amount per share 65 cents—Currency conversion 18 March 1985.

Copies of the full interim report may be obtained from  
the office of the London Secretaries, 30 Ely Place, London EC1N 6UA

## INTERNATIONAL COMPANIES and FINANCE

## Major capital boost for top Danish bank

BY OUR FINANCIAL STAFF

COPENHAGEN Handelsbank, one of the biggest banks in Denmark, yesterday unveiled a substantial capital raising programme involving a rights issue, a placing of new shares and a big increase in subordinated loan capital.

The share placing, which is earmarked for international stock markets as well as the Copenhagen bourse, will involve DKK 945m of nominal capital, which yesterday had a stock market value of around DKK 720m.

The rights issue will raise around DKK 280m for the bank. The shares are being offered on a one-for-four basis at DKK 105 each. The shares changed hands yesterday at DKK 284.

Finally, Copenhagen Handelsbank proposes to step up its subordinated capital to DKK 2.5bn, an increase of DKK 800m.

Profits before depreciation and provisions last year rose to DKK 820m from DKK 446— but as a result of a rapid decline in portfolio credits the bank's net profits emerged at DKK 439m, against DKK 1.3bn.

The net profit figures for 1984 include DKK 290m in extraordinary income which resulted from the disposal of shares in London and Zurich banks.

The dividend is being held at 15 per cent. The year-end balance sheet stood at DKK 97.7bn, against DKK 85.1bn at the end of 1983.

Handelsbank was expected to decide shortly to pull out of Nordic American Banking Corporation in New York, where it plans to open its own bank, Mr Bent Hansen, the chief general banker, said yesterday.

## Polaroid hit by strength of dollar

By Terry Dodsworth in New York

POLAROID, the U.S. photographic group, suffered a sharp fall in earnings last year to 25.7m or 83 cents per share against \$1.61 a share in 1983.

The company blamed the decline on several factors, including higher expenses associated with new products, the "dramatic" strength of the U.S. dollar, and difficulties in its magnetic business, which was hit by competitive pricing pressures.

In the fourth quarter, earnings slipped to \$10.3m or 33 cents a share, from \$14.2m or \$1.41. This decline, however, was entirely due to non-recurring items in the 1983 quarter, when the company took a gain of \$5m for the early retirement of debt, and a further \$14.5m

## Goodyear profits up on better demand

BY TERRY DODSWORTH IN NEW YORK

GOODYEAR, the world's largest tyre manufacturer, benefited from a broad-based upturn in demand in most of its main product areas last year, increasing its net profits to \$411m or \$3.87 a share from \$305.6m or \$3.06.

In the fourth quarter, earnings slipped to \$105m or 99 cents a share, from \$142m or \$1.41. This decline, however, was entirely due to non-recurring items in the 1983 quarter, when the company took a gain of \$5m for the early retirement of debt, and a further \$14.5m

## VW Brazil in profit

VW DO BRAZIL, a subsidiary of the West German motor group, returned to profit in 1984 after suffering substantial losses in the four preceding years.

VW do Brazil had a profit equal to DM 45m (\$13.4m) after a comparable 1983 loss of DM 102m in 1983. Sales were DM 3.7bn, unchanged from 1983.

## Dutch insurer proposes rights and share split

BY LAURA RAUN IN AMSTERDAM

NATIONALE-NEDERLANDEN, the largest insurance company in the Netherlands, plans a rights issue and share split in a move to raise capital for debt repayment and possible acquisitions.

The issue price for the one-for-10 rights will be announced on February 21 while the four-for-one share split is planned for March 8.

The move will raise around F1 20m in new nominal capital. With Nationale-Nederlanden shares changing hands yesterday at F1 273, this amount of nominal capital had a market value of some F1 548m (\$140m).

The insurer has been looking to acquire a non-life insurance company in the U.S. for some time. Nationale-Nederlanden also would like to pay off some debt with which recent acquisitions, notably Amfas, were financed.

Amfas was the third largest insurance company in the Netherlands before its takeover and had posted notable losses in recent years. Nationale-Nederlanden paid about F1341m for Amfas.

Nationale-Nederlanden has said it expects its 1984 earnings to exceed the F1 470m profit posted in 1983. Revenues are expected to climb 25 per cent to above F1 16bn.

But new orders in connection with the European Airbus programme helped lift the order book by 11 per cent to DM 9.8bn at the end of 1984. Orders are expected to rise to DM 12.5bn, Herr Dingesfeld

Herr Dingesfeld, deputy chairman who is acting chief

DM 2.5bn, Herr Dingesfeld

## PLM lifts net profits by 37%

By Our Nordic Correspondent

PLM, the Swedish packaging group, increased profits by 37 per cent last year to SKr 210.5m (\$22.5m) from SKr 153.6m in 1983, despite a rise of only 3 per cent in group turnover.

Sales totalled SKr 3.37bn, compared with SKr 3.26bn in 1983, some 58 per cent of turnover coming from markets outside Sweden.

Having restructured several parts of the group, PLM has enjoyed a gradual improvement in profitability, with the return on capital employed rising from 9.2 per cent in 1981 to 16.8 per cent in 1984.

PLM has obtained dispensation from a government-imposed dividend freeze and is to increase its dividend to SKr 5.40 per share from SKr 5 in 1983, the maximum permitted.

PLM has started production from its new can factory in West Berlin— jointly owned with Ball of the U.S.— and output is expected to reach 600m cans during 1985, with a seven-day-a-week operation.

It has also taken a 25 per cent stake in a \$15m pilot plant to be built in the U.S. with Metal Box of the UK and Sorell Plastics, a subsidiary of Dorsey Corporation, for the manufacture of a new type of plastic beverage container.

Production is expected to begin during the second half of 1985. Introductory market research is being undertaken by Coca-Cola in the U.S.

## Japanese deal for Hoffmann

By Our Zurich Correspondent

HOFFMANN-La Roche, the Swiss chemicals group, has set up a joint venture subsidiary together with the Japanese concern Nippon Formula Feed.

The new company, to be known as Nutricec, is to operate a plant for the production of vitamin pre-mix additives for cattle feed at the Futatabi facility of the Swiss group's Japanese subsidiary, Nippon Roche.

The plant is intended to come on stream in December with a capacity of 500 tonnes a month.

## \$19m IBH claim on GM

MADRID — The receiver of

IBH Holdings, the bankrupt West German construction equipment group, has filed a claim for DM 62.5m (\$19m) against a former shareholder, General Motors.

He said the claim was to recover the amount of four capital increases made by GM between 1980 and 1982.

Although GM, which had a 19.6 per cent stake in IBH, paid the capital increases in cash, the funds were later channelled back to the U.S. company by prior agreement.

## VONTOBEL EUROBOONDINDICES

WEIGHTED AVERAGE YIELDS

PER 12 FEBRUARY 1985

	Today	INDEX	Yield	Yield
		Last week	High	Low
US\$ Eurobonds	11.16	11.22	11.38	10.98
DM (Foreign Bond Issues)	7.46	7.46	7.46	7.01
HFP (Bearer Notes)	7.21	6.94	7.22	6.93
Can\$ Eurobonds	12.43	12.26	12.46	12.21

Bank J. Vontobel & Co Ltd, Zurich — Tel: 010 471 488 7111

Weekly net asset value

Tokyo Pacific Holdings N.V.

on 11th February 1985, U.S.\$96.86

Listed on the Amsterdam Stock Exchange

Information: Pierson, Holding &amp; Pierson N.V.

Haringracht 214, 1016 BS Amsterdam.

## VAN NELLE HOLDING N.V.

has purchased  
from Nabisco Inc.  
all outstanding shares in

## DE ERVEN DE WED. J. VAN NELLE B.V.

advisor to the purchaser:  
PIERSON, HELDRING & PIERSON N.V.

equity financing arranged by:  
PIERSON, HELDRING & PIERSON N.V.  
ALGEMENE BANK NEDERLAND N.V.

debt financing provided by:  
ALGEMENE BANK NEDERLAND N.V.  
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**U.S. \$100,000,000**

**Telefonaktiebolaget LM Ericsson**

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The Nikko Securities Co., (Europe) Ltd. • Nomura International Limited

Post-Och Kreditbanken, PKBanken • Salomon Brothers International Limited

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January 1985

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Algemene Bank Nederland N.V. • Bank of Tokyo International Limited

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Barclays Bank Group • Berliner Handels- und Frankfurter Bank

Commerzbank Aktiengesellschaft • County Bank Limited

Fuji International Finance Limited • Mitsubishi Finance International Limited

Morgan Guaranty Ltd • The Nikko Securities Co., (Europe) Ltd.

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Yamatane Securities (Europe) Ltd.



January 1985

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**HER MAJESTY THE QUEEN  
IN RIGHT OF NEW ZEALAND**

**U.S. \$1,500,000,000**

**REVOLVING CREDIT,  
SHORT-TERM ADVANCES AND NOTE ISSUE FACILITY**

Co-ordinated by

**CITICORP CAPITAL MARKETS GROUP**

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November, 1984



**MerchantsBank of Boston**  
is pleased to announce the merger of  
*David Allsopp and Associates N.V.*  
with its wholly-owned subsidiary  
**McKinley Square Securities Corp.**

The combined companies will be known as  
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January, 1985.

This announcement appears as a matter of record only.



**KRUGER INC.**

has acquired, through a wholly owned subsidiary,  
**BOWATER NEWFOUNDLAND LIMITED**  
hereafter renamed  
**CORNER BROOK PULP AND PAPER LIMITED**  
and arranged a credit facility of  
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JANUARY 1985

## INTL. COMPANIES & FINANCE

### HK Land abandons plans to sell Excelsior Hotel

BY DAVID DODWELL IN HONG KONG

HONGKONG LAND, the deeply indebted property company, has dropped its plans to sell the Excelsior Hotel in Hong Kong after the highest bid "did not meet our disposal criteria." Hongkong Land is understood to have put a minimum price tag on the hotel of HK\$800m (US\$102m).

Since announcing early in October that it planned to sell the hotel, Hongkong Land has disposed of its controlling stake in the utility company Hong Kong Electric for HK\$2.9bn. This reduced group debt to less than HK\$12bn and cut HK\$300m from its annual debt servicing bill.

At the time of the deal, Mr Simon Keswick, Hongkong Land's chairman, said: "The company is no longer under siege." He suggested the group would no longer be a forced seller of the Excelsior. This was reiterated yesterday, when the

group said its "disposal criteria" had been "sharpened" since the Hong Kong Electric sale.

The 13-year-old hotel, Hongkong Land's second largest in the territory, has 951 rooms. It is owned through the group's subsidiary, Mandarin Oriental Hotels, whose flagship hotel, the Mandarin in Hong Kong, is among the most prestigious in the world. The Excelsior has implicitly been for sale since the group outlined last year a policy to expand on the basis of one hotel in every major city location.

Mr David Davies, Hongkong Land's managing director, said yesterday: "We put the Excelsior on the market because it is not a high priority in terms of our strategic or corporate plan. We are nevertheless happy to keep it," as tourism in Hong Kong is booming, and this particular hotel is highly profitable.

### Increased interest hits earnings at Sappi

By Jim Jones in Johannesburg

SAPPI, one of South Africa's largest manufacturers of paper, increased turnover to R888m (\$355m) in 1984 from R554m in the preceding year with the help of a marked improvement in domestic selling prices in the second half.

Mr Eugene van As, the managing director, says that prices were static during the first half and this contributed to a fall in an interim profit. Second-half price increases reversed the trend, however, and full-year operating profits before interest and tax rose to R88.2m from R84.5m.

Mr van As says that production of a new newspaper machine was interrupted by continuing construction at the Ngodwana mill in the Eastern Transvaal.

A new pulp mill which produces bleached and unbleached Kraft pulp and is the second phase of the Ngodwana mill's expansion, is currently undergoing high-volume trials. The third phase of the expansion, the Kraft linerboard machine, is scheduled to start production towards the end of March 1985.

The company's interest bill increased substantially in 1984 to R55.6m from R15.5m. The rise is attributed in part to higher interest rates and higher debt with completion of sections of the Ngodwana expansion. In addition, interest on those new sections of the Ngodwana mill which have been brought on stream are no longer being capitalised.

Earnings per share slipped to 197 cents from 222 cents, but the dividend total has been maintained at 60 cents a share with an unchanged final payment of 61 cents. Mr van As says he is pessimistic about prospects for 1985 and says that there is little hope of a material improvement in Sappi's results unless the South African economy improves.

### KLSE puts off time bargaining

BY WONG SULONG IN KUALA LUMPUR

THE KUALA Lumpur Stock Exchange has decided to postpone for the second time, and now indefinitely, the introduction of time bargaining or settlement trading to allow a closer examination of the implications.

Brokers say its introduction would apparently have contradicted Section 41 of the Securities Industry Act 1983 which deals with short selling.

At the annual meeting last December KLSE members gave their approval to the introduction of settlement trading, then seen as a much needed boost to the lethargic trading on the floor. It was scheduled to start on January 15, but was postponed for one month.

Under the proposal, traders would have been allowed to buy or sell anytime after the

15th of each month and settle their contracts on the 14th of the following month.

However, those selling shares would have been obliged to have possession of the shares before they could dispose of them, implying that short selling would be prohibited. Further, traders would not have been allowed to contrive, or offset, their deals in between settlement days.

Brokers say these two rulings would have kept speculation to the minimum, reducing the purpose of settlement trading.

They say that unless the problems of short selling and restrictions on settlement trading are resolved, Malaysian traders might prefer to do their settlement trading deals in Singapore, which does not have

such restrictions.

QAF, a food-related company with links to Brunei's royal family, has announced two related agreements to gain control of Eurofood (Singapore), an investment holding company with a majority interest in a local coldstore facility, AP-DJ reports from Singapore.

The company has agreed to buy 2.9m shares, or 59.5 per cent of Eurofood from Nordic Cold Storage, an Irish company, for S\$2.8m (US\$1.24m).

Eurofood's other two shareholders, Almedals and Mr Sigg, reports from Singapore, have given QAF an option to buy the remaining Eurofood shares at the same 95 cents a share price, plus an annually compounded interest rate of 8 per cent. The option is valid for 35 months after QAF buys Nordic's stake.

### Shanghai may have stock market within two years

SHANGHAI—A stock market may be established in Shanghai within two years, according to Sheng Baizhang, vice-president of the Shanghai Investment and Trust Corporation.

The proposal is being considered by the central government and Shanghai authorities. But many details, including staff training and the establishment of a legal framework, have still to be worked out.

Ming Zhicheng, deputy director of the Shanghai Municipal Economic Commission, also said the proposal was under study, but declined to say when an

exchange could be set up.

Foreign bankers attending a conference here on China's oil industry said the Bank of China is considering stock markets in the special economic zones of Shenzhen and Zhuhai.

An initial offering last month of 100,000, 50-yuan shares in Shanghai's Yangzhong Industrial, which sells photocopying and printing services, sold out on the first day.

Several Chinese companies have issue shares. Investors get annual dividends, but cannot trade shares on an exchange. Reuter

### Saudi creditors of Deak Perera could lose \$6m

DANNAM, SAUDI ARABIA—Hundreds of expatriate workers in Saudi Arabia—mostly U.S. citizens—face losses of millions of dollars deposited with a non-bank foreign currency and precious metals trader before it filed bankruptcy papers in the U.S. late last year.

Saudi-based creditors of Deak Perera International Banking of Stamford, Connecticut, said that some 1,000 current and repatriated foreign workers stand to lose as much as \$6m

in checking accounts and certificates of deposit.

The U.S.-registered company, also known as Depebanco, filed for protection from creditors under Chapter 11 of the U.S. bankruptcy code on December 6, along with Deak and Co., its parent company, and Deak Perera Wall Street.

Depebanco's representative in Saudi Arabia was Al-Hoty Investments, a Saudi-owned subsidiary of the Al-Hoty establishment AP-DJ.

### Turkish-Egyptian bank venture

BY TONY WALKER IN CAIRO

ARAB INVESTMENT BANK of Egypt and Is Bank, one of Turkey's largest commercial banks, have agreed to establish a joint venture bank with U.S.\$20m of capital.

Dr Fouad Hashem, chairman of the Arab Investment Bank, said yesterday that the new Turkish-Egyptian bank would engage in trade financing and

promote joint ventures between the two countries. Two-way trade between Egypt and Turkey was about \$130m last year.

The Egyptian side will have a 60 per cent share in the new venture. Dr Hashem said his bank was also considering joint venture arrangements with a bank in Jordan and the Gulf.

### N. AMERICAN QUARTERLY RESULTS

ANCHOR HOLDINGS Glasses, containers				HOUSEHOLD INTERNATIONAL Merchandising, finance and manufacturing			
Fourth quarter	1984	1983		Fourth quarter	1984	1983	
Revenue	18.4m	16.4m		Revenue	2.5m	2.3m	
Net profit	25.4m	7.4m		Net profit	62	57	
Op. net per share	2.85	0.74		Op. net per share	1.12	1.04	
Year				Year			
Revenue	71.2m	67m		Revenue	8.8m	7.7m	
Net profit	18.8m	4.3m		Net profit	24.1m	20.4m	
Op. net per share	1.80	0.40		Op. net per share	4.10	3.68	
Loss				Loss			
BELL & HOWELL Business eqpt.				BUNNY OIL Oil and gas refining			
Fourth quarter	1984	1983		Fourth quarter	1984	1983	
Revenue	182.8m	184.3m		Revenue	63	63	
Op. net profit	7.7m	8.9m		Op. net profit	33.1m	15.1m	
Op. net per share	0.73	0.80		Op. net per share	0.28	0.29	
Year				Year			
Revenue	712.5m	678.5m		Revenue	1,582m	1,450m	
Op. net profit	28.4m	34.6m		Op. net profit	99m	47.8m	
Op. net per share	2.83	2.16		Op. net per share	1.10	0.60	
Loss				Loss			
CANADIAN TRUSTCO MORTGAGE Trust				McDERMOTT INTL. Marine construction, power eqpt.			
Fourth quarter	1984	1983		Third quarter	1984-85	1983-84	
Revenue	20.9m	19.3m		Revenue	823.9m	747.2m	
Net profit	6.91	0.81		Net profit	48.8m	34.5m	
Op. net per share	0.91	0.10		Op. net per share	1.15	0.81	
Year				Year			
Revenue	117.7m	10.18m		Revenue	2,540m	2,277m	
Net profit	74.3m	6.6m		Net profit	73.7m	51.1m	
Op. net per share	5.11	2.70		Op. net per share	1.68	1.39	
Loss				Loss			
CHAMPION SPARK PLUGS Spark plugs, spray eqpt.				HARRISOTT Hotels and food services			
Fourth quarter	1984	1983		Fourth quarter	1984	1983	
Revenue	210.4m	210.5m		Revenue	1.12m	91.1m	
Op. net profit	7.3m	12m		Op. net profit	42.7m	31.8m	
Op. net per share	0.21	0.31		Op. net per share	1.80	1.14	
Year				Year			
Revenue	818.4m	783.3m		Revenue	3,520m	2,880m	
Op. net profit	27.8m	26.8m		Op. net profit	135.2m	108.4m	
Op. net per share	0.71	0.70		Op. net per share	0.81	0.80	
Loss				Loss			
COMPUTERVISION CAD/CAM systems				MALCO CHEMICAL Service chemicals			
Fourth quarter	1984	1983		Fourth quarter	1984	1983	
Revenue	163.3m	111.8m		Revenue	162.5m	157.1m	
Net profit	14.3m	16.4m		Net profit	17.5m	17.5m	
Op. net per share	0.52	0.52		Op. net per share	0.45	0.44	
Year				Year			
Revenue	558.3m	400m		Revenue	694.5m	616.7m	
Net profit	41.4m	35.2m		Net profit	70.3m	71m	
Op. net per share	1.44	1.24		Op. net per share	1.04	1.04	
Loss				Loss			
ELI LILLY Drugs, chemicals & cosmetics				NEW YORK TIMES Diversified media business			
Fourth quarter	1984	1983		Fourth quarter	1984	1983	
Revenue	777.3m	783.1m		Revenue	336.8m	286.1m	
Net profit	117.8m	115.8m		Net profit	27.8m	20.3m	
Op. net per share	1.64	1.52		Op. net per share	0.70	0.51	
Year				Year			
Revenue	3,111m	3,030m		Revenue	1,250m	1,090m	
Net profit	481.2m	457.4m		Net profit	100.2m	79.2m	
Op. net per share	6.73	6.57		Op. net per share	2.53	2.02	
Loss				Loss			
ENGELHARD Precision metals miller				HARRISOTT Hotels and food services			
Fourth quarter	1984	1983		Fourth quarter	1984	1983	
Revenue	642.3m	472.8m		Revenue	1.12m	91.1m	
Net profit	17.7m	20.3m		Op. net profit	42.7m	31.8m	
Op. net per share	0.60	0.75		Op. net per share	1.80	1.14	
Year				Year			
Revenue	2,25m	2.1m		Revenue	3,520m	2,880m	
Net profit	48.2m	73.5m		Op. net profit	135.2m	108.4m	
Op. net per share	1.72	2.70		Op. net per share	0.81	0.80	
Loss				Loss			
W. W. GRANGER Electric motors distributor				SOUTHERN Electric utility			
Fourth quarter	1984	1983		Fourth quarter	1984	1983	
Revenue	263.1m	232m		Revenue	1,455m	1,330m	
Net profit	18.6m	16.5m		Net profit	155.2m	165m	
Op. net per share	1.28	1.07		Op. net per share	0.82	0.71	
Year				Year			
Revenue	1,080m	880.1m		Revenue	6,120m	5,620m	
Net profit	88.3m	51.7m		Net profit	770.7m	592.5m	
Op. net per share	4.78	3.12		Op. net per share	3.00	2.70	
Loss				Loss			
HOLIDAY INNS Hotels				TRAVELERS Insurance			
Fourth quarter	1984	1983		Fourth quarter	1984	1983	
Revenue	498.5m	390m		Revenue	1.2m	1.0m	
Net profit	30.5m	15.4m		Op. net profit	120.7m	107.7m	
Op. net per share	0.62	0.42		Op. net per share	1.20	1.00	
Year				Year			
Revenue	1,700m	1,590m		Revenue	31.5m	12m	
Net profit	124.4m	54.4m		Op. net profit	345.1m	322.5m	
Op. net per share	3.30	0.92		Op. net per share	6.71	4.85	
Loss				Loss			

U.S.\$ 20,000,000



**Central-European International Bank Ltd.**  
(Incorporated as a joint stock company in Hungary)

**Floating Rate Notes 1990**

Extendable at the Noteholder's option to August 1992 and thereafter to August 1994

In accordance with the provisions of the Agent Bank Agreement between Central-European International Bank Ltd. and Arab Banking Corporation - Daus & Co. GmbH dated July 17th, 1984, notice is hereby given that the Rate of Interest has been fixed at 9 1/4% p.a. and that the interest payable on the relevant Interest Payment Date, August 13, 1985 against Coupon No. 2 in respect of U.S.\$ 10,000 nominal amount of Notes will be U.S.\$ 490.21 and in respect of U.S.\$ 25,000 nominal amount of Notes will be U.S.\$ 1,225.52.

London, February 14, 1985

By: Arab Banking Corporation - Daus & Co. GmbH, Agent Bank

## INTL. COMPANIES &amp; FINANCE

## Family exodus leaves future of Knorr Bremse in balance

BY PETER BRUCE IN BONN

MECHANICAL ENGINEERING is a near religion in West Germany. It is more than just engineering, or widget making. Clinch a DM 50m reinsurance deal in New York and you will be lucky to get a mention in dispatches. But sell DM 50m worth of piston rings or injection moulding machines in the office next door and you are a hero.

If mechanical engineering was the driving force behind the German economic miracle after the last world war, the real credit goes not only to the Thyssens, Krupp, and Klockners but to literally hundreds of privately, or family owned plants that seem to have been producing high quality ball bearings, machine tools, diesels, and cranes for ever.

Knorr Bremse is typical. Founded in Berlin in 1905 by Georg Knorr, an engineer, and salesman friend, Johannes Vielmutter, to make brakes for locomotives, the group rapidly won both a reputation for innovation and a leading position in the market.

Herr Vielmutter had control of the company by the beginning of World War One. He drew up a will giving 48 per cent of Knorr Bremse to each of his grandchildren, Joachim Vielmutter and his elder sister, Liselott von Bandemer, with instructions that her shares be returned to Joachim's first son by the time he was 38.

Nothing unusual about that. It was simply that the family business had to be protected. Knorr Bremse was still growing anyway, and had taken control of one of the first diesel engine plants in the country, Motorenwerke Mannheim (MWM), founded by Karl Benz in 1926.

Joachim never had a son. Liselott a good deal older than him, did. Jens von Bandemer, now 48, is, by all accounts, a quiet, even introverted man whose basic antipathy towards the commercial world has lain dormant through business school at Fontainebleau and nearly 20 years with Knorr Bremse.

Uncle Joachim may have spotted something, however, because after being released by the Allies after World War Two in 1947, by which time the group's headquarters had had

to be moved to Munich, he apparently displayed little interest in sharing group management with his nephew, who had taken over his mother's 48 per cent stake.

By then Herr Vielmutter had formed powerful banking allies. Like most successful German family businesses, Knorr Bremse developed a cosy relationship with its *hausbank*, in this case, Deutsche Bank.

Senior Deutsche Bank directors sat on the Knorr Bremse supervisory board.

Herr Vielmutter and Deutsche Bank clearly had few difficulties during the period of German

to agricultural equipment producers, who have also been in trouble for the past three or four years.

The Deutsche Bank board members apparently tried to persuade Herr Vielmutter to find a partner for MWM. Perhaps MaK, a Krupp diesel subsidiary not represented in the engine ranges MWM produced? Herr Vielmutter did not like the deal offered. A potential partnership with a Dutch engineering group came to nothing. In the late seventies Volkswagen offered to buy engines for its (then) new Brazilian subsidiary from Knorr

nearly 10 per cent down in 1982, and this seems only to have increased the difficulties between nephew and uncle. Dr. Wilfried Guth, speaker (effectively chief executive) of the Deutsche Bank also left. "Knorr Bremse is a perfect example of the powerlessness of bankers on the supervisory boards of family businesses whose (family) members are at war," he is quoted as saying. Quite suddenly, in December 1984, Herr Vielmutter decided to step down. Jens would buy his 48 per cent share of the business by the end of March in return for a titular leadership role for his uncle. Knorr was even beginning to talk of recovery by then, with turnover rising by 8 per cent for 1984 to around D M1.5bn, and further improvements expected.

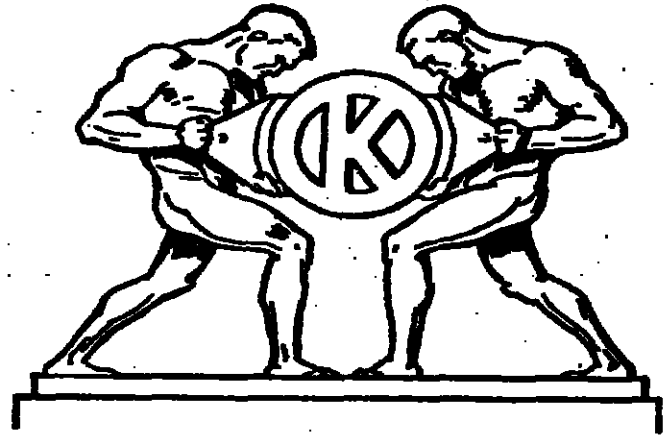
Herr Von Bandemer, however, was about to prove that families are fickle things. On January 14 he announced that what the banks had for so long wanted — separation of management and capital — was about to be handed to them on a plate. In short, he was leaving too.

It turns out that Herr Von Bandemer, who began to dabble with eastern religions five years ago began a liaison with an obscure Christian sect near Würzburg in 1982. He plans to flee or sell Knorr Bremse and join the sect to the delight of its prophetess.

One cannot live with both materialism and religion," he has since said, a new found creed that probably confirms all his uncle's worst fears. "I want nothing to do with the arms industry."

Whether his promise to donate his personal wealth to the sect includes the proceeds from a sale of Knorr Bremse is not clear. Selling the group should not be difficult however. MWM, excluding its foreign works, is being taken off his hands by Klockner Humboldt Deutz (KHD), leaving behind a core of brakes and component businesses that analysts believe are basically healthy.

That may not be the end of the story, however. Herr Vielmutter still has his 48 per cent stake in Knorr Bremse and six weeks in which to change his mind about giving it up.



economic recovery. Knorr Bremse, using MWM, expanded into diesel production in Brazil, Spain and the U.S. Today the group employs 10,000 people worldwide, on a turnover of some DM 1.2bn (\$460m), more than half of which is accounted for by MWM.

But while the group's prowess in brake systems for, by now, both locomotive and commercial and industrial vehicles was almost unrivalled, MWM began to show fundamental signs of weakness. It made a loss in 1971 and although this was repaired through both product and cost rationalisation, it quickly slipped back into the red.

A major supplier of heavy ships diesels, its fortunes began to decline with the German shipbuilding industry. Along with losing main ship diesel business, it has also lost ground in standby engines. A third of MWM's turnover is also understood to come from sales

Bremse's Brazilian works, and held out the possibility of eventually taking engines from the German works as well in return for guarantees of investment in production by Knorr Bremse. They were turned down.

Jens Von Bandemer, had, until the early eighties, been content to keep his counsel on the MWM board. But when Krupp came back into the picture again, this time with a much stricter proposal (to buy 61 per cent of MWM) and were turned down by his uncle, he began to rebel.

MWM is understood to have incurred losses of some DM 10m in 1979-80, and at least one senior manager resigned after MaK had been shown the door. In 1981, Dr Robert Ehret, a member of the Deutsche Bank Board, and now on the BASF supervisory board, did the same thing. Sales continued to fall. The DM 1.37bn turnover of 1983 was

This announcement appears as a matter of record only.

## B.A.T Capital Corporation

U.S.\$120,000,000

Commercial Paper Standby Facility

Guaranteed by



B.A.T INDUSTRIES

B.A.T Industries p.l.c.

Lead Managed by

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Provided by

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U.S.\$30,000,000

Short Term Facility

Provided by

The Royal Bank of Canada

Agent Bank



THE ROYAL BANK OF CANADA

February 1985

This advertisement complies with the requirements of the Council of The Stock Exchange.

## Province of Nova Scotia

Canadian \$100,000,000

11% per cent. Bonds due 1995

Issue price 100% per cent.

The following have agreed to subscribe or procure subscribers for the Bonds:

Orion Royal Bank Limited

Algemene Bank Nederland N.V.

Banque Paribas

Commerzbank Aktiengesellschaft

Deutsche Bank Aktiengesellschaft

Kreditbank N.V.

Merrill Lynch International &amp; Co.

The Nikko Securities Co., (Europe) Ltd.

Salomon Brothers International Limited

Union Bank of Switzerland (Securities) Limited

Bank of Tokyo International Limited

CIBC Limited

Crédit Commercial de France

Hambros Bank Limited

McLeod Young Weir International Limited

Morgan Guaranty Ltd.

Nomura International Limited

Swiss Bank Corporation International Limited

S. G. Warburg and Co. Ltd.

Westdeutsche Landesbank Girozentrale

The Bonds, in the denomination of Canadian \$1,000 and Canadian \$10,000 have been admitted to the Official List by the Council of The Stock Exchange subject only to the issue of the temporary global Bond.

The Bonds will bear interest at 11% per cent. per annum, payable annually in arrears on 20th February, the first payment being made on 20th February, 1986.

Particulars of the Bonds and the Province of Nova Scotia are available in the Extra Statistical Service. Copies of the listing particulars relating to the Bonds may be obtained during usual business hours up to and including 18th February, 1985 from the Company Announcements Office of The Stock Exchange and up to and including 28th February, 1985 from:

Orion Royal Bank Limited  
1 London Wall  
London EC2Y 5JXR. Nivison & Co.  
25 Austin Friars  
London EC2N 2JB

14th February, 1985



## BANK OF GREECE

US \$250,000,000  
Floating Rate Notes due 1987

Holders of Floating Rate Notes of the above issue are hereby notified that for the Interest Period from 13th February, 1985 to 13th August, 1985 the following information is relevant:

1. Rate of Interest: 9 3/4 % per annum
2. Interest Amount payable on Interest Payment Date:  
US\$ 490.21  
per US\$ 10,000.00 nominal or  
US\$ 12,255.21  
per US\$ 250,000.00 nominal
3. Interest Payment Date: 13th August, 1985

Agent Bank

Bank of America International Limited

## The Toronto Dominion Bank

U.S. \$100,000,000

Floating Rate Debentures  
February 1992

For the six months 14th February 1985 to 14th August 1985 the Debentures will carry an interest rate of 9 3/4 % per annum. The relevant interest payment date will be 14th August 1985 and the amount of interest payable on each coupon will be U.S. \$480.78.

Agent Bank

Midland Bank plc

All of these securities having been sold, this announcement appears as a matter of record only.

New Issue / February, 1985



\$200,000,000

Kingdom of Sweden

The Bonds are unconditional, direct and general obligations of Sweden for the payment and performance of which the full faith and credit of Sweden is pledged.

12% Bonds Due 2010

Salomon Brothers Inc

The First Boston Corporation

Merrill Lynch Capital Markets

Post- och Kreditbanken, PKbanken

Enskilda Securities

Skandinaviska Enskilda Limited

Svenska Handelsbanken

Goldman, Sachs &amp; Co.

ABD Securities Corporation

Dillon, Read &amp; Co. Inc.

EuroPartners Securities Corporation

Kidder, Peabody &amp; Co.

Prudential-Bache

Smith Barney, Harris Upham &amp; Co.

UBS Securities Inc.

Arnhold and S. Bleichroeder, Inc.

Banque Nationale de Paris

Hambros Bank

The Nikko Securities Co.

Sogen Securities Corporation

Westdeutsche Landesbank Girozentrale

Samuel Montagu &amp; Co.

Nippon Kangyo Kakumaru International, Inc.

Lehman Brothers

Bear, Stearns &amp; Co.

Donaldson, Lufkin &amp; Jenrette

Lazard Frères &amp; Co.

Wertheim &amp; Co., Inc.

Daiwa Securities America Inc.

Kleinwort, Benson

Morgan Stanley &amp; Co.

Morgan Grenfell &amp; Co.

Orion Royal Bank

Sparbankernas Bank

Yamaichi International (America), Inc.

New Japan Securities International Inc.

Sanyo Securities America Inc.

Morgan Stanley &amp; Co.

Deutsche Bank Capital

Drexel Burnham Lambert

E. F. Hutton &amp; Company Inc.

PaineWebber

L. F. Rothschild, Unterberg, Towbin

Swiss Bank Corporation International

Dean Witter Reynolds Inc.

Nomura Securities International, Inc.

Robert Fleming

Morgan Grenfell &amp; Co.

Orion Royal Bank

Sparbankernas Bank

Yamaichi International (America), Inc.

New Japan Securities International Inc.

Sanyo Securities America Inc.



## UK COMPANY NEWS

## Good result from gases lifts BOC profits by 47%

IN THE first quarter to end December 31 1984, the BOC Group has hit the top end of the £33m-£38m profit range expected by City analysts. Adjusting for a £5.6m profit on sale of investment, the profit before tax has advanced from £25.8m to £38m, equal to a rise of 47 per cent.

There was a strong performance worldwide from industrial gases, the problems of the U.S. medical equipment business have been redressed and by the end of 1984 the health care division had resumed its previous trend of profitability.

But the carbon electrode business was unprofitable because of the continued strength of the dollar, and this has affected the total performance of the carbon and carbide business.

The directors' mood for the current year was one of optimism. Against a background of strong demand for products they were expecting earnings to show a further increase in the current year. They were persisting with the restructuring of those businesses that had performed below par. The financial position was strong, they said, and the group could continue to fund a large capital programme with only modest increases in debt.

In the first quarter of the current year turnover rose by £107m to £552.8m, net of related companies £50.4m (£73.8m), and



Mr Richard Giordano, chairman

trading profit moved ahead from £44m to £51.4m including related companies £3.7m (£4.2m). Depreciation charges were £52.4m (£41.3m) of which £11.5m (£11m) is attributable to replacement cost basis.

A regional split of the profit shows Europe contributed £14.7m (£12.2m), Africa £5.6m (£6.4m), the Americas £27.5m (£12.9m), and Asia/Pacific £14m (£11.4m). Discontinued businesses

accounted for £300,000 (£100,000). Interest charges were up from £18.2m to £23.4m. Tax takes £14.4m (£5.5m) and minorities £27m (£3.5m), to leave the net attributable profit at £19.8m (£18.8m). Earnings are shown at 5.15p (484p) and fully diluted 4.7p (443p).

The tax charge includes £10.9m (£200,000) for overseas. Last year's provision was abnormally low because of a large contribution from the sale of U.S. tax benefits. Furthermore, the rate for the 1984 quarter is above that expected for the year as a whole. CCA profit before tax was £42.9m (£29.3m).

The 1983 quarter profit has been adjusted from that originally reported regarding the surplus on the sale of part of the investment in the Oxford Instruments Group. In the year-end accounts the surplus was re-treated as an extraordinary item.

For the year ended September 30 1984 the group turned in a pre-tax profit of £138m and paid a total dividend of 7.7p. At the end of December net assets employed totalled £2,395m, compared with £2,255m on September 30. Shareholders' funds stood at £1,255m (£1,255m) and net borrowings and finance leases at £964.5m (£798.6m). Working capital had risen to £421m (£398.7m) excluding bank balances and short term loans.

See Lex

## Westland tells of more delays in India

By Gordon Cramb

Shareholders in Westland were told at the annual meeting yesterday that it had encountered further delays in finalising a £60m Indian contract for the sale of 21 of its Westland 30 helicopters, while it was continuing to press the British Government for clarity on its plans for future defence orders.

In addition, a delay had occurred in talks scheduled with Saudi Arabia aimed at compensating Westland for the cancellation of a 1978 contract. The company estimates it has lost £150m on the deal.

The AGM, Westland's 50th, also marked the retirement of Lord Aldington, its chairman. He said he had hoped to visit Saudi Arabia 10 days ago but that Sir Basil Blackwell, his successor, "hopes to be invited to go out there to continue negotiations in the course of the next few months."

In the UK, he said, Westland has been "fighting strenuously for more orders, and especially for the Westland 30 as the choice for the replacement of the RAF's Wessex and Puma helicopters." This did not amount to seeking a rescue or bailout, however, as had been suggested.

In the interim, the company was able to announce yesterday a Royal Navy instruction to proceed in building nine more of the older Sea King helicopters, worth £30m.

Delivery of these will be in 1986 and 1987, and thus will close a three-year gap in production expected after next year. Present market conditions prompted a £14m exceptional charge in its accounts for the year to September 1984, as announced.

The Indian contract, with that country's Oil and Natural Gas Corporation, had been expected to become effective early in 1985.

"We have proceeded with our production plans in accordance with the requirements given to us in India," he added. "The holiday in negotiations, we believe, is due to events unrelated to us."

## Anthony Moreton examines the UK shoe industry

## Manufacturers feeling the pinch

Ward White's £93.7m bid for Foster Brothers Clothing is a perfect example of the way in which shoe manufacturers are having to come to terms with falling markets and find alternative outlets for their talents.

Ward White was once a leading Northampton-based manufacturer with a chain of High Street shoe shops. But the 80 plants it had in 1972 have been cut to five as it has concentrated on the production of safety shoes, footwear for the services and some lesser-known brand names such as Rogues and Portlands.

Its shops, concentrated heavily around London, Manchester and in South Wales, have sold increasing numbers of shoes made in Italy and Brazil rather than in traditional British centres such as Northampton and Norwich.

Five years ago, faced with a grim manufacturing outlook, it decided on a radical change of strategy, designed to turn it into a retailing company—first of shoes and more recently of other goods, such as motor accessories.

The bid for Foster Brothers continues with that philosophy. Foster is a clothes chain, heavily oriented towards men's wear, rather than some 500 shops under the Foster name, which until recently have had a very old-fashioned look about them, the group includes Millers clothing and leisure wear, Adams children's wear, Dormie hire clothes and nearly 300 stores in the U.S.

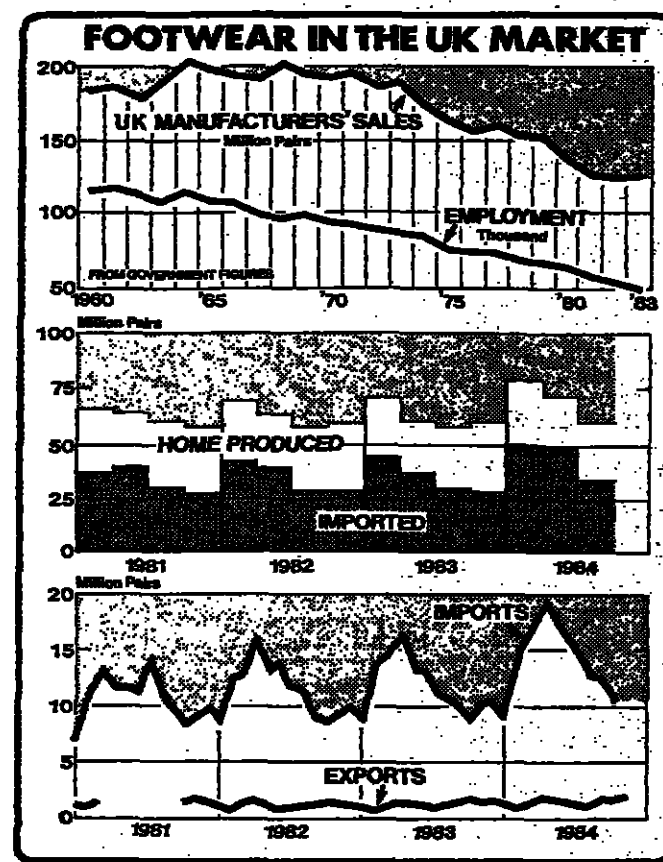
The bid for shoe manufacturers generally to look for alternative businesses has been intensified by fears that the Chancellor might hit the industry in his Budget on March 19, by putting VAT on children's shoes, and over likely trading this spring. Although the industry has had two reasonably good years, with production rising for the first time in 1983 for six years, the outlook is not happy.

"One of the problems," according to Mr. Michael Feldman, director of the British Footwear Manufacturers' Federation, "is that all the retailers overstocked in the second half of last year and they have reacted by stopping buying from home suppliers in particular."

Another problem, especially for the manufacturer, is margins. "Production volume last year was very satisfactory," Mr. Geoffrey Marshall, group managing director of Bally (UK) says, "largely because of a buoyant home market."

But margins were very difficult indeed and there are a huge number of question marks over this year. Interest rates are one and exchange rates are another.

Both the overstocking and the fears of the Chancellor's Budget on March 19 are the mon theme—VAT. Last year's



Budget change in VAT regulations gave importers seven months grace before they had to pay VAT at the time of arrival rather than within three months. A flood of shoes came in—imports were up 17 per cent over the year—to beat the deadline.

Now the industry is concerned that VAT could be imposed on children's shoes in this year's Budget. If it is retailers will almost certainly trade down by seeking cheaper shoes.

The obvious sources for these are low-cost suppliers in southern Europe or the Far East. The problem of imports is one that exercises the industry severely. A record 60 per cent of the shoes sold in Britain last

year came from abroad, but not all from cheap sources. Cheap shoes have even percolated through to Marks and Spencer, traditional ally of the British manufacturer. Now an important retailer with a 5 per cent of the £2bn-a-year retail market it is selling plain jelly shoes, so-called because they are made from clear, coloured PVC from Brazil at £4.99 a pair.

There is an additional fear that cheap imports will grow even more strongly this year if the U.S. takes discriminatory action against Brazil. The U.S. International Trade Commission is investigating whether to levy quotas on the Brazilians. If it

issuing about 41.7m shoes, 37.6 per cent of the enlarged capital.

To provide the cash alternative, Morgan Grenfell is offering to buy or fund buyers at 204p per share for the Ward White shares to which Foster shareholders would be entitled.

Ward White already holds 470,000 or 1 per cent of Foster's equity.

Full acceptance of the offer would result in Ward White

does, the Latin Americans will have to divert their shoes to Europe.

However, Mr. Marshall believes that a more worrying factor than imports is the effect of high interest rates on retail demand.

"One of our great concerns is the problem of credit control among our smaller customers. This is not a problem to which Mr. Monty Sunray has to pay a great deal of attention."

His company, Fionas Footwear, is one of those which is virtually unknown to the High Street buyer, but which still has an important share of the market. It is a supplier of own label brands to Marks and Spencer and other major retailers.

"The great fear of the industry is overstocking," Mr. Sunray says, "though this is not a problem in dealing with Marks and Spencer. Such high stock control over stocks."

"Behind this fear, the underlying problem facing so much of the industry is that it invests too little."

"We are spending £4.4m on expanding our plant at Bridgend in South Wales and we continued to invest in new equipment throughout the depression. It is the only answer to counter foreign goods."

"Too many British companies only invest in the good times. You have to spend all the time," Fionas Footwear has, as a result of this policy, managed to increase its employment to around 500 in three factories in South Wales, and expects to add a further 150-200 workers when the new investment comes on stream in mid-1985.

This makes it a large employer in the industry—one factory in seven employs fewer than 100 people. It indicates how important Marks & Spencer has become as a retail point for shoes.

The High Street is dominated by British Shoe Corporation, which controls most of the best-known names in the industry: Tally & Skinner, Freeman Harvey & Willis, Time Form, Dolefs, Manfield and Roland Cartier. Its profits from shoe sales alone are £7m and its turnover accounted for about a quarter of High Street sales last year.

Other groups, such as Stead and Simpson, Stylo or Olivero, have their own share of the market. But they have their attractions, as the recent bid by British Land for Shoe has shown.

Shoe sales do not change dramatically, though, and after the merger mania of the 1980s, when British Shoe grabbed up every outlet available till the point came where it became a statutory monopoly, spending has not changed dramatically either.

In the last year, however, it has gone up, after remaining virtually static for years. The "trade is now hoping" that the Chancellor will cut the rate of growth in the Budget.

## New crisis threatens Espley

By MICHAEL CASSELL, PROPERTY CORRESPONDENT

THE survival of Espley Trust, the property group formerly run by Mr. Ronald Shuck, was thrown into doubt yesterday following a demand by trustees for the repayment of £7.3m-worth of loan stock. Shares in Espley were suspended, for the second time in a month, at 15p.

Mr. Ronald Aitken, who took over as chairman of Espley last September and implemented an urgent reconstruction programme designed to save the group, said last night: "This is crunch time."

The latest crisis follows a request by Law Debenture Corporation to have the loan stock given a secured position over the assets of the company and some of its subsidiaries. Espley's board said any such move would have given preference to the loan stockholders over other substantial, unsecured creditors who had allowed the reconstruction programme to continue.

As a result, the board could not provide the required security, and Law Debenture Corporation now claims the loan stock, dated 1985, has become immediately repayable. Mr. Aitken said: "The group is not in a position to meet such a current liability and, if repayment is pursued, the trustees are likely to end up with nothing."

"We will oppose the request with the support of other creditors, who, almost without exception, support the board's view. In view of the uncertainty, it was thought best to ask for a suspension until the situation is resolved," Mr. Aitken added.

Last night, no comment was available from Law Debenture Corporation.

In January, four Espley house-

closed that Consult International, Mr. Shuck's private company, had debts of up to £15m.

A substantial assets disposal programme, aimed at reducing group debt, is well underway. Espley revealed it had received an acceptable offer for American Property Group, its U.S. development subsidiary, and yesterday it said it hoped the deal would go through this week, despite the latest problem.

The board is also at an advanced stage in finalising the disposal of Codic, its Belgian principal properties have recently been sold for nearly £7m.

Espley Trust says it hopes to be in a position to proceed with the reconstruction plan following the anticipated disposal of the two subsidiaries, and that the loan stockholders will decide to participate. In the meantime, it adds, the company continues to enjoy the qualified support of its bankers.



## SECURICOR

## Increased profits earnings and dividends

Pre-tax profits of Securicor Group in the year ended 28th September 1984 rose by 11.4% to £12.8m, and those of Security Services by 13.3% to £10.1m. Earnings per share have risen to 11.3p in both companies, fully justifying the proposed dividend increase on the enhanced capital, as forecast at the time of the rights issue.

Our UK parcels and freight services again made solid progress and the continuing development of our international air services resulted in major turnover growth. Our alarms division again made a substantial contribution.

It has been another year of increased profits overseas,

highlighted by the results in the Far East, Africa, France and Germany.

Since the end of the financial year, the cellular radio network, Cellnet, which we operate jointly with British Telecom, was successfully opened in London and Birmingham.

The trading pattern in the early part of the current year has been generally buoyant, reflecting the basic soundness of our underlying business and of our development strategy. This, added to the financial strength derived from recent funding, encourages my belief in our ability to maintain creditable progress.

Peter Smith, Chairman

## SECURICOR GROUP plc

Results for the year ended September 28th 1984

	1984 £000	1983 £000	1984 £000	1983 £000
Turnover				
UK	248,689	236,739	212,147	200,380
Overseas	35,454	30,791	35,454	30,791
	<b>284,143</b>	<b>267,530</b>	<b>247,601</b>	<b>231,171</b>
Profit before tax				
Industrial security and parcels service—UK	6,689	5,729	6,689	5,729
— Overseas	2,365	2,142	2,365	2,142
Finance, investments and insurance	2,486	2,439	1,061	1,074
Property, hotels and vehicle division	1,297	1,212	—	—
	<b>12,837</b>	<b>11,522</b>	<b>10,135</b>	<b>8,945</b>
Tax	5,630	4,900	4,788	3,988
Profit after tax	7,207	6,622	5,347	4,957
Due to outside shareholders	2,632	2,442	—	—
	4,575	4,180	5,347	4,957
Extraordinary charge for deferred tax	1,675	—	3,300	—
	<b>2,900</b>	<b>4,180</b>	<b>2,047</b>	<b>4,957</b>
Earnings per share	11.3p	10.3p	11.3p	10.5p
Final Ordinary dividend (proposed)	1.10p	1.0p	1.98p	1.8p
Interim Ordinary dividend (paid)	0.49p	0.44p	1p	0.9p

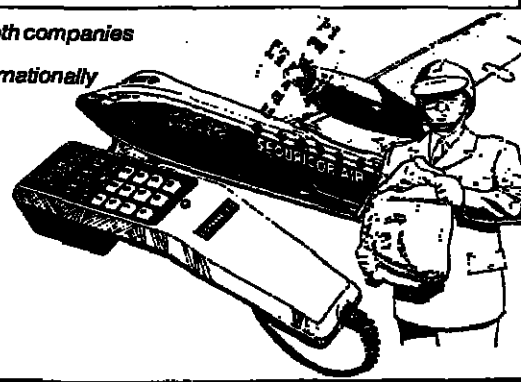
Securicor Group PLC owns 50.7 per cent of Security Services PLC. Both companies have full listings on the Stock Exchange.

Security Services' principal activities are carried out in the UK and internationally and include the carrying and care of cash and valuables, security guards and patrols, parcels and document delivery services, air courier delivery services and the Pony Express messenger services.

Security Services also has subsidiaries in electronic surveillance, alarm equipment, communications and office cleaning.

Securicor Group's principal subsidiaries (other than Security Services) operate in hotels, travel, Ford dealerships, vehicle body-building, finance, investment and insurance.

Copies of the Annual Report and Accounts will be available early in March from the Company Secretary, Vigilant House, 24 Gillingham Street, London SW1V 1HZ.



## Midland settles lawsuits over Crocker bank

Crocker National Bank, Midland Bank's California subsidiary, has reached an agreement to settle a series of lawsuits by shareholders arising from the bank's recent losses and Midland's decision to buy the 43 per cent of Crocker which it does not own.

Shareholders have agreed to accept the terms of Midland's

offer and to drop their actions. However, finalisation of Midland's acquisition will have to await the settlement of one more suit by holders of Crocker preferred stock who are claiming the right to vote on the terms of the deal.

Midland is proposing to finance the \$225m (£204.8m) acquisition with an issue of preferred stock.

## Astra Industrial expands

Astra Industrial has agreed to purchase from Bogod-Pelepash the capital of Ibis Manufacturing, a subsidiary engaged in the manufacture of laundry and related machinery. The acquisition is valued at £576,000 and will be met by Astra issuing nearly 6.05m of its ordinary shares at 7.25p each, and the payment of some £18,000 in cash.

Of the shares to be issued, Astra has arranged nearly 4.05m to be placed with a number of institutions at the issue price, and Bogod will retain the balance. Bogod will use the funds being released to expand its business and in particular to assist in the financing of the extension being built at its Cardiff premises.

Astra will acquire the Ibis shares at net asset value based on accounts to be prepared to February 8 1985; purchase the related factory premises owned by another Bogod subsidiary for £200,000; and arrange for the inter-group loan account between Bogod and Ibis to be repaid, less a reserve pending final accounts. The amount presently payable is £366,000.

For the year ended March 31 1984 Ibis incurred a loss of £26,000 on turnover of £1.14m. Net assets at that date were some £14,000 before settlement of inter-group balances of £496,000, and the net book value of the related factory premises was £162,000.

## INVESTOR'S GUIDE TO THE STOCK MARKET

By Gordon Cummings

This book provides the essential core of knowledge for those who manage their personal capital and savings in the stockmarket. It covers the make-up of the market, the way it operates and the techniques of successful dealing. For the new or potential investor, it provides an introduction to the practices and procedures of the market; how to set up and manage an investment portfolio and how to make the best use of your capital.

Experienced investors will benefit from the vital information on market mechanics; the guidance given on extracting working information from company reports; the advice on specialised aspects of stock and share investments and the detailed treatment of tax.

Businessmen, lecturers, students and those with a general interest in stock exchange investment will gain a valuable insight into the background, structure and working of the stockmarket.

Published October 1984

Price (including postage & packing): £8.75 UK or £10.25/US\$16 overseas. Please note payment must accompany order.

Further details available from: The Marketing Dept. Financial Times Business Information, 102 Clerkenwell Road, London EC1M 5SA. Tel: 01-251 9321. Telex: 23700 (Mail order address only).

## Manor National again in bid talks with Bramall

Manor National, the Manchester-based motor dealing and leasing group, said yesterday it was in talks with the C. D. Bramall dealership group of Bradford, West Yorkshire, which it expected to lead to an agreed bid for Manor at "approximately current market levels."

Shares in Manor National rose 1p on the news to close at 121p, valuing the company at some £21.7m. Bramall added 3p to 130p.

Bramall declined directly to confirm the plans, but said it would be making a statement "before the end of the week."

The two companies held discussions on similar terms last year, but these were terminated in September. This left Bramall holding a 5.17 per cent stake in Manor, which it said at the

time it would retain as an investment.

Manor, a Ford and Austin main dealer has made losses for every year since 1980, but said last December it expected to return to profitable trading early in 1985. In August it arranged a management buyout for its insurance broking offshoot which, although profitable, was in its view too time-consuming.

In 1983 Manor showed a taxable deficit of £53,000, on turnover of £59.67m, and for the second year running made a net profit for the 1984 first half.

Bramall made pre-tax profits of £2.13m in 1983, on sales reaching £87.28m. It too is a Ford main dealer.

## DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corresponding dividend for year	Total last year
Crest Nicholson	2.68	April 12	2.11	3.39
HunterPrint Group	0.62	April 5	2.3	3.5
Ind Precision Castings	0.62	April 1	1.86	5.12
Scottish American	3.9	March 28	3.36	4.85
Security Services	1.5	April 1	1.8	2.45

Dividends shown pence per share net except where otherwise stated.

\* Equivalent after allowing for scrip issue. † On capital increased by rights and/or acquisition issues. ‡ US\$ stock.

§ Unquoted stock.

## Private Client Business

Major City-based and nationally-known institution specialising in fund management, pensions and life insurance wishes to acquire existing private client portfolio management business.

Please reply to Box A8904, Financial Times, 10 Cannon Street, London EC4A 3BT.

## Public Works Loan Board rates

Years	Effective February 13			Effective February 13		
	Quota loans repaid by EFT	At maturity	At maturity	Non-quota loans A* repaid by EFT	At maturity	At maturity
Over 1 up to 2	12.1	12.1	12.1	12.1	12.1	12.1
Over 2 up to 3	12.1	12.1	12.1	12.1	12.1	12.1
Over 3 up to 4	12.1	12.1	12.1	12.1	12.1	12.1
Over 4 up to 5	12.1	12.1	12.1	12.1	12.1	12.1
Over 5 up to 6	12.1	12.1	12.1	12.1	12.1	12.1
Over 6 up to 7	12.1	12.1	12.1	12.1	12.1	12.1
Over 7 up to 8	12.1	12.1	12.1	12.1	12.1	12.1
Over 8 up to 9	12.1	12.1	12.1	12.1	12.1	12.1
Over 9 up to 10	12.1	12.1	12.1	12.1	12.1	12.1
Over 10 up to 15	11.1	11.1	11.1	11.1	11.1	11.1
Over 15 up to 25	11.1	11.1	11.1	11.1	11.1	11.1
Over 25	11.1	11.1	11.1	11.1	11.1	11.1

\* Non-quota loans A are 1 per cent higher in each case than non-quota loans A. † Equal instalments of principal. ‡ Repayment by half-yearly annuity (fixed equal half-yearly payments to include principal and interest). § With half-yearly payments of interest only.



## UK COMPANY NEWS

Anthony Moreton talks to the architect of Entrad's £124m offer for Tootal

## Getting to know Mr Textiles

MR ABE GOLDBERG confesses that he has had his sights on Tootal for some time, even though he did not start buying shares in the Manchester-based textile giant till last August.

His interest arose even before their paths crossed commercially. That happened two years ago when Entrad, the Australian company of which he is chief executive and virtual controller, entered into talks for Bradmill, Tootal's Australian textiles-to-clothes group.

At the time of his initial inquiry Mr Goldberg's interest may have seemed a case of lesser majesty. Entrad had a turnover of under \$40m, a tenth of the Tootal figure.

Tootal was a world leader in cotton threads and had a vast, integrated business in Britain. Entrad was unknown outside Australia.

But as yesterday's offer document from Entrad shows, Mr Goldberg is not a man to be put off. He has built Entrad in a very short time to a com-

really appeal to him. Although he owns a dominating 40 per cent of the company he prefers others to do the front running: a long-time friend, Mr Arnold Bloch, is chairman and second largest shareholder.

The relationship between the two men is similar to that between Sir James Spence, non-executive chairman, and Mr David Allanson, chief executive at Vantona Virella. Both chief executives shun the limelight, leaving others to take the public line. But there is little doubt where the power resides.

If Entrad wins Tootal much of the limelight will fall on neither Mr Goldberg nor Mr Bloch, but on Mr Rod Hartley, one of the two deputy chairmen and head of Entrad's textile interests. Mr Hartley will run the ship while Mr Goldberg looks for others to board. Win or lose, Tootal is by no means the end of the Goldberg-Entrad saga.

The company already has eyes on the American market and would like a bigger public face in Britain. Like so many other Australians Mr Goldberg, having conquered his home territory, wants to play the world stage.

Entrad now dominates the Australian market for clothes and textiles, a field it has been in for only 23 years.

It was founded in 1960 as Development Underwriting, acting as a merchant bank, went into general finance, property development and, by 1963, textiles and clothing. By the time Mr Goldberg bought it in 1979, it had become his main income earner.

Mr Goldberg had been in textiles in a small way ever since his arrival in Australia in 1964. He was born and brought up in Germany and left his native Stuttgart at the age of 18 in 1948.

A small, somewhat roly-poly, jolly figure in whom it is still possible to detect the occasional



Mr Abraham Goldberg (left), chief executive of Entrad, and Mr Rod Hartley, head of the group's textiles division.

traces of his native language, he is a much more gregarious man than the rather austere men who run the major British concerns. It was the takeover of Bradmill, which was the takeover of Entrad into much bigger things.

Owned by Tootal, which had been blocked by the Australian National Companies and Securities Commission from selling it in 1981 to Bruck, another Australian company. As a consequence, Tootal was at a loss to know what to do with its unwanted Antipodean offspring.

"We were going along not quite knowing what to do," says Mr Hartley, then Bradmill's managing director. Tootal was desperate for cash and needed to sell, so that when Mr Goldberg came along with the offer that was acceptable to the commission, a deal was quickly struck.

Last June the two were merged. Entrad's property

interests sold and other management changes made. The whole of the company's textile and clothing interests are now grouped under Bradmill, with Mr Hartley as the head while the parent looks after other activities, such as catering services and the servicing of construction projects in out-of-the-way places, tyres and oil and gas. The company had moved into oil and gas in the U.S. in 1982.

"Mr Goldberg's methods have been stunning," Mr Hartley says. "We don't have any standing committees in the company. There is a lot of talking on the phone but managers are allowed to get on with the job."

"If they produce the results they get paid handsomely. If not," he adds, he trails off, leaving the unasked question unanswered.

"If you let management manage and reward them well, then they have every incentive to produce good results," Mr Goldberg says. "This is the

secret. Provide open-ended incentives. If this means they earn more than I do, that's fine. It means they are producing the results."

As a result of the acquisition of Bradmill, followed by the purchase of Courtauld's Hilton from Courtauld, Entrad now has a turnover of \$450m (£297m). The original Bradmill contributes \$220m of that, with Courtauld's Hilton \$130m and other textile interests \$100m. Non-textile interests are comparatively small, contributing \$80m.

Tootal would take Entrad into a different league: a combined company would probably rank about eighth in any world textile league. It would have a turnover just behind America's J. P. Stevens or the UK's Coats Patons, but rather ahead of Japan's Kanebo or West Point Pepperell of the U.S.

"We think Tootal is at a watershed," Mr Hartley says. "We don't think it can go any further with its present style of management. It is very vulnerable to the next downturn in the textile cycle and we believe we can improve it."

"We would improve it," says Mr Goldberg, more emphatically, "by injecting our enormous marketing strength. Tootal has a marvellous name, but it is not being used properly. We shall inject our heavily market-oriented drive into the concern."

What Entrad will not be, he says, is an asset stripper. "Any way, there are no assets left to strip after the reconstruction of the past five years."

"Tootal has improved its results, but all through closures and sales. I see no signs of rebirth."

"Where is the brand name, the advertising, the marketing? In Australia, we don't believe in having a company with a national brand unless it is a leader in its field. That's where we want Tootal. The leader in its field."

## Daejan passes £6.25m mark at halfway

Pre-tax profits at Daejan Holdings, property investment and trading company, improved from £5.15m to £5.26m in the six months to September 30 1984. The directors say present indications are that group pre-tax profits for the full year to March 31 1985 will not, subject to the outcome of a major rent review, differ materially from the £12.52m of the previous year.

In the period under review, rent and services charges, less property outgoings, totalled £3.60m (£2.96m), and there was a surplus on sales of properties, less other activities, of £2.46m (£2.6m). Financial charges and other expenses accounted for £2.64m compared with £2.45m.

## Pauls' rejection

Pauls, the animal feed, malt and flavour and fragrance group, yesterday repeated its rejection of the £10m bid from property company, Crestedale, the plantations and chemicals concern.

Pauls said the offer "does not reflect the value of Pauls, or the future of its business." It advised shareholders to take no action.

## Daejan Holdings PLC

## INTERIM STATEMENT

Unaudited results for the half year ended 30th September 1984

	6 months to 30.9.84 £'000	6 months to 30.9.83 £'000
Rent and Service Charges less Property Outgoings	3,456	2,956
Surplus on Sales of Properties less Other Activities	5,456	4,640
	8,912	7,596
Financing Charges and Other Expenses	2,636	2,450
Group Profit before Tax	6,276	5,146
Taxation	2,600	2,100
Minority Interests	13	10
Earnings Per Share	\$3.68p	\$3.03p
	22.64p	18.63p

An Interim Dividend of 5.00p per share (1984 - 2.875p) will be paid on 21st March 1985 to shareholders registered on 21st February 1985.

The increase in the Interim Dividend is intended to lessen the disparity between the Interim and Final Dividends and should not be taken as an indication of any increase in the total dividend for the year.

Present indications are that the Group profits before tax for the full year ending 31st March 1985 will, subject to the outcome of a major rent review, not differ materially from those of the previous year.

## Notice of Redemption

## Utah International Finance Corp.

## 8% Guaranteed Sinking Fund Debentures Due March 15, 1987

NOTICE IS HEREBY GIVEN that, pursuant to the provisions of the Indenture dated as of March 15, 1972 under which the above described Debentures were issued, Citibank, N.A. (formerly First National City Bank), as Trustee, has drawn for redemption on March 15, 1985 (the redemption date), through the operation of the Sinking Fund provided for in said Indenture, \$523,000 principal amount of Debentures of the said issue, bearing the following distinctive numbers:

COUNTEYPARTNERS OF FLORE PRINCIPAL AMOUNT OUTSTANDING															
34779	9790	11337	11825	13505	13940	14568	14962	15431	15804	16384	17475	19072	19186	19588	
1304	9989	12344	11478	12519	13941	14585	14860	15444	15925	16343	17328	19072	19177	19719	
1255	10006	10374	11945	12439	14024	14691	15006	14977	15961	16444	17551	18078	18259	19770	
1727	10008	1375	11972	13525	14090	14498	15027	15328	15981	16486	17628	18007	18282	19704	
1761	10092	11761	12008	12519	14024	14691	15006	15444	15925	16343	17328	18078	18259	19770	
1784	10530	11411	12042	12624	14111	14696	15001	15069	16048	16382	17603	18119	18292	19691	
1895	11087	11825	12082	12631	14159	14703	15099	15064	16079	16398	17710	18130	18308	19802	
2084	11188	11454	12166	13632	14160	14703	15134	15593	16068	16622	17723	18149	18380	19811	
2102	11153	11532	12166	13632	14160	14703	15134	15593	16068	16622	17723	18149	18380	19811	
2201	11153	11532	12166	13632	14160	14703	15134	15593	16068	16622	17723	18149	18380	19811	
2512	11150	11581	12659	13654	14201	14757	15188	15629	16114	16577	17742	18615	18829	19916	
3457	11188	11814	12367	13697	14239	14829	15193	15655	16134	16606	17769	18686	18943	19973	
3684	11188	11814	12367	13697	14239	14829	15193	15655	16134	16606	17769	18686	18943	19973	
3772	11188	11814	12367	13697	14239	14829	15193	15655	16134	16606	17769	18686	18943	19973	
9790	11188	11814	12367	13697	14239	14829	15193	15655	16134	16606	17769	18686	18943	19973	
1304	1210	11676	12315	12708	14380	14853	15260	15746	16192	16706	17948	19011	19501	19994	
1255	11254	1272	12973	1370	14540	14967	15361	15847	16328	16814	17871	17938	18519	19519	
1727	11254	1272	12973	1370	14540	14967	15361	15847	16328	16814	17871	17938	18519	19519	
1761	11254	1272	12973	1370	14540	14967	15361	15847	16328	16814	17871	17938	18519	19519	
1784	11254	1272	12973	1370	14540	14967	15361	15847	16328	16814	17871	17938	18519	19519	
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2512	11254	1272	12973	1370	14540	14967	15361	15847	16328	16814	17871	17938	18519	19519	
3457	11254	1272	12973	1370	14540	14967	15361	15847	16328	16814	17871	17938	18519	19519	
3684	11254	1272	12973	1370	14540	14967	15361	15847	16328	16814	17871	17938	18519	19519	
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## UK COMPANY NEWS

## Securicor hopes for Cellnet growth

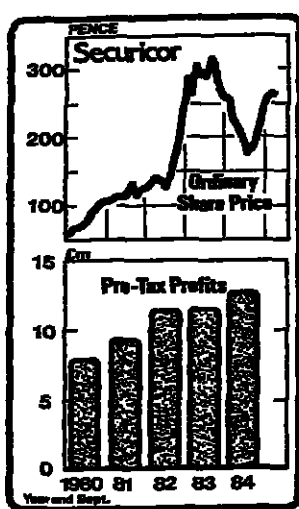
A RISE of 11 per cent in taxable profits at Securicor Group, and a 13 per cent increase for its separately listed subsidiary Securicor Services, are regarded as "creditable progress" by Mr Peter Smith, the group chairman.

He says that the trading pattern in the early part of the current year has been generally buoyant, and that this is a clear reflection of the basic soundness of the business and its development strategy.

The Cellnet cellular radio network, which the group operates jointly with British Telecom, opened in the Greater London area last month, and the chairman says that over 60 per cent of the UK should be covered by the end of 1985. He adds that arrangements are well in hand to meet the Government's requirement that the service covers over 90 per cent by the end of 1989.

In cellular radio, the marketing of the group's own range of instruments, collectively named Go Phones, is being conducted by Securicor Robophone. "Securicor's experience and reputation in the field of radio communications during the past 20 years is already proving invaluable in the development of this exciting new market area," says Mr Smith.

In the year to September 28, 1984, Securicor lifted pre-tax profits from £11.52m to £12.84m, with the major proportion — £6.69m against £5.73m — coming from UK security and parcels services. The 8.7 per cent owned Securicor Services, which turned in £2.37m (£2.14m) from the same activities overseas, added £1.06m against £1.07m of the total group returns from property, investments and finance.



Mr Peter Smith, chairman of Securicor.

accounted for £2.63m (£2.44m). Commenting in detail on the year's operations, Mr Smith says that parcels and freight services have again made solid progress. Though not yet in overall profitability, development of international air services has continued during the year and has resulted in further substantial turnover growth.

Pony Express, the letter courier service, has continued to expand, and achieved a further 27 per cent profit improvement. Since the acquisition of the service its area of operation, originally confined to London and the Home Counties, has been extended to Birmingham, Manchester, Leeds and Glasgow. Further expansion to other main towns and cities is in progress.

Last year the chairman

reported the "gratifying profitability" achieved following the unification of the alarms division with Securicor Granley Systems. This division has again made a substantial contribution to profits during the year under review.

There was good progress in the newly developed banking support services in the handling, counting and specialised processing of banknotes and coins, he adds.

With most areas of the business ticking over nicely, the main interest in yesterday's Securicor results was the performance of the air courier services which incurred losses of £1.3m in 1983-84. This time the company does not split out these figures, presumably because they are less material and the fact that a number of new services, particularly in Europe, have been added. Suffice to say that this side of the business is still in the red but the extra volume should ensure black figures this year.

On the traditional security services and cash-in-transit businesses, the fact that this is a mature market makes competition fierce and margins tight. This has spurred the group to develop fringe activities such as coin and note processing but these still have to make any significant impact. While all these activities still have some potential for growth, the main prospect lies in the company's involvement with cellular radio and the link with British Telecom. Here, the recent rights issues is providing essential investment and the progress to date should ensure that profits should start flowing in 1987-88. This is fully reflected in Securicor's P/E of over 22 at 255p, down 5.

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## Utd. Real Property ahead at halftime

PRE-TAX PROFITS of United Real Property Trust, a property investor and developer, improved from £2.29m to £2.57m in the first half year to October 5, 1984.

An unchanged interim dividend of 5p per 25p ordinary share is declared — last year's total was 8p, paid from profits of £4.76m.

For the year as a whole, no significant change in the level of the group activities is expected, the directors say.

In the half year under review, net rental and service income was down from £2.32m to £2.46m before administrative and other charges of £189,000 (£145,000) and interest payable of £300,000 (£311,000). Interest receivable amounted to £394,000 (£198,000) and income from related companies added £22,000 (£30,000).

Main activities of the group have continued to be property investment in the UK and Australia, the directors state. Rent increases have been more than offset by the absence of income from the Australian property sold towards the end of 1983. The increase in interest receivable arises from cash proceeds generated by this sale. This cash is, however, now being utilised to meet development expenditure, the directors say.

Tax for the half year was £1.17m (£1.04m), and minority interest £1.17m (£1.04m), leaving attributable profits of £1.37m (£1.23m).

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## MINING NEWS

## Amax discovers a secret in the Slumbering Hills

BY KENNETH MARSTON, MINING EDITOR

IN ITS search for new revenue America's Amax diversified natural resources group has discovered a relatively small, but promising, gold prospect in north-western Nevada. Named the Sleeper, after the nearby Slumbering Hills, the prospect holds the promise of becoming a very low cost open-pit operation.

The shallow deposit is still open in all directions, but preliminary estimates indicate at least 3.5m tonnes of mineralisation averaging 4.45 grammes gold per tonne plus 28g silver. The Amax chairman, Mr Pierre Gosselink, said in London yesterday that the deposit could be brought to production within 15 to 18 months at a modest capital cost.

Initial planning is for ore production at a rate of 450 tonnes per day which, if expected recoveries are achieved, should mean an annual output of 55,000 oz gold and 60,000 oz silver. "We anticipate the mine would be one of the lowest cost producers in the world," said Mr Gosselink.

Amax has been exploring in the area since 1982 and has pegged much of the surrounding ground. Asked why others had not previously spotted Sleeper in this gold mining county, Mr David Ball, senior vice-president and secretary of Amax, said, "I guess we were lucky."

Amax can use some luck after the disastrous experience of last year when after a promising start, the prices of most metals—particularly aluminium—sank back to uneconomic levels in terms of U.S. dollars. "We thought we could see the light at the end of the tunnel, but it turned out to be an oncoming freight train," said Mr Ball.

So it was, with a final quarter loss of \$258m (£238m), including write-downs of \$300m, which wiped out the group's earlier quarterly net profits to leave a net loss for 1984 of \$238m, equal to \$3.56 per share compared with a net loss of 1983 of \$488m.

On the plus side, Amax entered into a joint U.S. oil and gas exploration venture with Shell for which it sold the latter a 50 per cent interest in most of its U.S. petroleum reserves. These reserves have now been largely replaced by Amax as a result of acquisitions and exploration.

Amax also continued with its cost-cutting programme and has improved productivity at its polyethylene operations by over 30 per cent since 1981. It expects to maintain profitability this year at its coal and petroleum operations and the Australian iron ore interest, with the building in Mount Newman.

For the rest, much depends on the U.S. dollar, the strength of U.S. prices of metals but also on foreign operations. In the meantime, further sales of non-mainstream assets are planned, notably the chemical fertiliser business, which has been already expressed by potential buyers.

Mr Gosselink said that future strategy would lead the company into a number of new areas of industrial materials—probably via acquisitions—rather than of metals alone. But a main objective will be to reduce the debt burden which, although lowered by \$361m last year, still stands at an awesome \$1.4bn.



AMAX's Sleeper Gold Prospect

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## HunterPrint 'confident' as profits rise to over £2m

HunterPrint Group saw its pre-tax profits rise by 15 per cent in the year ended September 30 1984 from £1.1m to £2.02m. Some £1.1m of this was achieved in the second half.

The directors of this USM-owned, Northamptonshire-based, commercial colour printer are recommending a final dividend of 2.875p against 2.3p, totalling 4p (3.5p) for the year, a 14 per cent increase.

Sales improved by £15.2m to £35.98m over the year, and the directors say that the current year has started well, with increased turnover and profitability compared with the corresponding period.

Looking ahead, they say that

group profitability in 1984-85 will benefit from the two large presses installed at Peterlee in June and September. This, when added to the turnaround in the recently acquired Eastleigh companies which added £3m to sales for little profit in the year under review, give the directors confidence that there will be further progress in the current year.

Tax for the year took an increased £156,000 (£124,000), and there were extraordinary items this time of £38,000.

After dividends absorbing a higher £331,000 (£289,000), retained profits emerged at £1.49m against £1.28m, for stated net earnings per 25p share up from 19.12p to 22.5p.

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## NatWest set to enter into full-scale Spanish banking

National Westminster Bank is expected shortly to announce an agreement which would enable it to enter large-scale retail banking in Spain.

The agreement would involve NatWest taking a 50 per cent stake in a network of branches belonging to the Majorca-based March group.

A spokesman for NatWest in London said discussions with Banca March were "progressing well." He gave no details of the plan, saying that a statement would be made next week when an executive director of NatWest would be in Madrid.

NatWest set up a Spanish branch in 1979, but under Spain's banking laws its branch and deposit-taking operations are strictly limited.

The only way, so far, for a foreign bank to get into the mainstream of retail banking has been to take over an existing Spanish bank with the approval of the Spanish Government.

Barclays Bank, Banque Nationale de Paris and Citibank have already done this by absorbing ailing banks.

The proposed NatWest deal would involve an associate with Banca March through the latter's subsidiary Banco de Girona.

Banca March, which took over this small bank in 1983, would make over to it most of its own branches on the Spanish mainland. This would give it a strong presence, especially in the Catalonia region and in Madrid.

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Thursday February 14 1985

New D-Mark foreign bond  
issues halted for  
three weeks, Page 44

## WALL STREET

Fed gives  
a welcome  
signal

AFTER INDICATIONS that the Federal Reserve was keeping its credit policies unchanged, Wall Street yesterday recovered its balance, with improvements in both the equity and bond markets, writes Terry Byland in New York.

It was another heavy trading session in the stock market, and prices moved up smartly at mid-session. A rise in federal funds and other short-term rates was checked temporarily by the Fed, which announced \$2bn in customer repurchase arrangements.

The bond market brightened, and blue-chip and second-line stocks advanced briskly as turnover quickened.

By 3pm the Dow Jones industrial average was up 21.31 at 1,297.92.

The Fed's intervention came when federal funds had traded up to 8 1/4 per cent. With the Board's Open Market Committee in session yesterday, the repurchases were seen as a welcome sign that the Fed was not pushing for higher rates.

Further encouragement came from a leading credit market analyst, who predicted that today's money supply statis-

tics would confirm that the aggregate was rising less sharply than feared, and that the Fed would not tighten policy.

A rise of only 0.7 per cent in January retail sales, announced yesterday, strengthened the case for neutral federal reserve policies.

Car stocks were dormant with General Motors easing 5 1/4 to \$79 1/4 while Ford gained 5 1/4 to \$45 1/4, both in moderate trading.

IBM picked up, helped by market analysts' favourable reception to the new Sierra computer. At \$132 1/4, IBM stock gained 5 1/4 in much reduced turnover. The rival mainframe computer makers, long accustomed to living with IBM's grip on 70 per cent of the world market, also steadied. Honeywell at \$62 1/4 added 5 1/4.

Manufacturers of IBM-compatible computers, which could find themselves left behind when IBM introduces its new machines, wavered yesterday. National Semiconductor at \$13 1/4 shed 3 1/4 in heavy turnover, but AMDahl was 5 1/4 better at \$17 1/4.

Digital Equipment, which terminated its Rainbow computer, now also faces severe competition from IBM in the scientific markets. At \$11 1/4, Digital fell a further 5 1/4 on renewed selling.

Data General was also under selling pressure again, and fell 5 1/4 at \$57 1/4, with another 1m shares traded as Wall Street digested the board's warning that second-quarter profits would disappoint analysts.

Among personal computers, Apple took a beating, falling 5 1/4 to \$20 1/4 in heavy turnover. Commodore International, however, added 5 1/4 to \$13 1/4.

Airline stocks were again in good

form, with domestic carriers led forward by United Air, 5 1/4 better at \$46 and American Air, 5 1/4 higher at \$38 1/4. The main boost to the Dow transportation average came from rail stocks, where Burlington Northern jumped 1 1/4 to \$57 1/4, and Santa Fe Industries was 5 1/4 up at \$29 1/4.

The stock market gave a thumbs down to the latest Isiah offer for Phillips Petroleum. Phillips fell 5 1/4 to \$49 1/4, far below the \$60 offer by Mr Isiah for 70m shares and the \$62 a share "poison-pill" defence proposed by the oil company's board.

Atlantic Richfield was 5 1/4 up at \$47 1/4 on benefits for their North Sea interests after Britain's decision not to enter a natural gas deal with Norway.

Despite the strong dollar, pharmaceuticals strengthened ahead of the profits season. Merck at \$97 1/4 added 5 1/4, and Abbott Laboratories jumped 5 1/4 to \$47 1/4.

The federal funds rate resumed its climb despite the Fed's intervention, and at 8 1/4 per cent, helped to keep short-term rates high. Bonds tried to improve but were restrained by the overhang of Treasury paper taken on board at last week's auctions.

## TOKYO

Distinct  
change  
of mood

A MOOD of apprehension took hold of the Tokyo stock market yesterday as the yen slid further against the U.S. dollar, although medium and low-priced issues attracted selective buyers, writes Shigeo Nishiwaki of Jiji Press.

Biotechnology-related Takeda Chemical and Mitsubishi Chemical attracted buyers in the morning, but were sold later. Medium and low-priced shares, such as Nippon Kinzoku, Toho Rayon, and KDD, gained ground.

The Nikkei-Dow market average moved in a narrow range most of the day and closed at 12,025.71, a loss of 2.18 points. Trading was brisk at 417m shares, up from Tuesday's 380m. Falls outpaced advances by 380 to 338, with 179 issues unchanged.

Takeda Chemical, which posted a maximum daily gain in the previous session on the company's development of techniques to mass produce a monoclonal cancer antibody, topped the active list with 25.02m shares changing hands. Its price rose to ¥950 at one point, but fell back to finish at ¥905, a net loss of ¥10.

Mitsubishi Chemical remained a favourite, ranking second in the active list with 19.17m shares, but lost ¥12 to ¥445 on profit-taking. Other similar issues fell in sympathy, with Yamanouchi Pharmaceutical shedding ¥180 to ¥4,020 and Mochida Pharmaceutical ¥250 to ¥13,450.

Third most active with 10.11m shares traded, Ube Industries was boosted by the expansion of its biotechnology research and development department. The stock added ¥8 to ¥234.

Shows Sangyo also benefited from its subsidiary's entry into the field of biotechnology, rising ¥36 to ¥315.

Nippon Kinzoku climbed ¥44 to ¥806 on a reappraisal of its amorphous metals. Increased production of carbon fibres pushed Toho Rayon up ¥41 to ¥705. Profit-taking sent KDD up ¥1,750 to ¥34,000.

Most blue-chips lost popularity in response to the yen's decline, with Matsushita Electric Industrial slipping ¥20 to ¥1,550.

The bond market fell further as some brokerage houses sold bonds in reaction to the yen's decline. But prices recouped most of their losses when the yen rebounded and financial institutions serving the agricultural and forestry sectors as well as some brokers started buying again. Large trust banks and city banks stayed on the sidelines.

The yield on the benchmark 7.3 per cent government bond due in December 1993 rose to 7.100 per cent at one point, but slipped back to close at 6.970 per cent.

## HONG KONG

THE RELUCTANCE by investors to adopt new positions in Hong Kong ahead of the lunar new year holiday next week was reflected in a plunge of 20.90 in the Hang Seng index to 1,338.32 after an early morning fall of over 12 points.

Wheelock Marden gained 8 cents to HK\$5.05 on speculative buying while Cross Harbour Tunnel finished unchanged at HK\$9.95 despite the prospect of lower earnings for 1984.

## SOUTH AFRICA

A STEADY bullion price and a stronger rand turned many Johannesburg gold shares narrowly mixed.

Buffels shed R1 to R62, while Driefontein was harder hit with a R3.25 fall to R45.50. Elsewhere Vaal Reefs was actively traded and finished R1.75 higher at R158.75.

In other mines, copper producer Palabora firmed 15 cents to R17.90 while De Beers edged 5 cents higher to R8.75. Industrials were listless with Barlow Rand 5 cents off at R9.75.

## EUROPE

Optimistic  
return  
of buyers

A MORE optimistic mood was apparent on European bourses yesterday as buyers returned after Tuesday's setbacks.

The recovery, however slight in some cases, was staged while the dollar continued to rise to new peaks against some European currencies. The higher overnight Wall Street close also contributed to a firmer tone.

Frankfurt advanced on a broad front with selected issues recording substantial gains. The Commerzbank index rose 4.4 to 1,156.9.

Bonds, however, remained nervous after the sharp falls of the previous session although fears of increases in the discount and/or Lombard rates appeared to have receded. The further rise of the dollar which later in the day broke through the DM 3.30 barrier continued to put pressure on the market.

Dresdner Bank's dividend rise from DM 6 to DM 7.50 and one-for-seven rights issue boosted bank issues, and the market as a whole. Dresdner itself rose DM 6.20 to DM 181.50, while Deutsche Bank went ahead DM 5 to DM 401 and Commerzbank DM 3.20 to DM 187.20.

Strong sales forecasts from Porsche on Tuesday and reports that Volkswagen's Brazilian unit returned to profit last year bolstered the car sector.

Porsche jumped DM 45 to DM 1,160, Volkswagen put on DM 3 to DM 192 and BMW rose DM 3.50 to DM 358.50.

Leading steels posted strong gains with Thyssen ahead DM 2.70 to DM 97 and Hoesch ahead DM 2.50 to DM 107.

In the engineering sector, Linde put on DM 11 to DM 417, while Siemens, which is reported to have won a large Chinese order, advanced DM 7 to DM 538.

Bonds closed mixed. The Bundesbank sold DM 79.4m of paper after buying DM 32.5m the previous day.

Amsterdam, helped by foreign demand, resumed its upward path, but the ANP-CBS index failed to return to the previous peaks it gained 0.7 to 198.8.

Although the market was buoyant there were increasing fears of a further rise in official interest rates as Dutch money market and Euroguilder rates soared to bring pressure on the central bank to take action. The central bank has been trying to avoid a rate increase.

The stock market was again led up by Royal Dutch which rose Fl 4.10 to Fl 200.10, a new high Nat-Net, which announced a one-for-10 rights issue advanced Fl 8.20 to Fl 281.70.

Bonds recovered in early trading, and helped to buoy equities. The recovery, however, petered out later in the day as the dollar picked up from its short-lived decline. Prices of leading issues fell back sharply and continued to weaken.

A fresh wave of buying fuelled an unexpectedly bullish trend ahead of the new trading month in Milan.

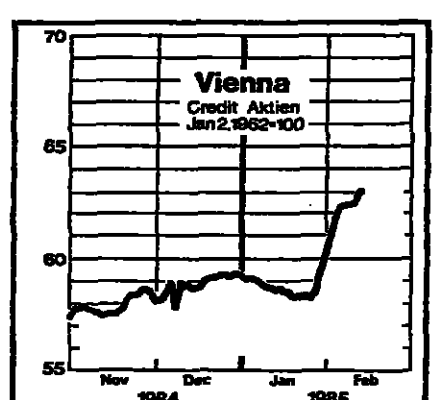
The advance in all sectors was made despite the weakness of the lira against the dollar. Investment funds and foreign investors were said to be continuing to buy shares.

Among the biggest increases were Generali which posted a LI,500 rise to

LI2,300, Italcementi L600 up at L80,900 and Toro Assicurazioni which traded L520 higher at L18,020. Olivetti put on L18 to L6,710.

The weakness of the franc attracted bargain hunters in Paris and, with a little help from institutional buying, prices were pushed higher.

There were signs of more optimism in Brussels where shares finished mixed to slightly higher as a reduction in the concern about the stability of the coalition Government and encouraging reports on the domestic economy aided sentiment.



Wall Street's improved performance helped to steady shares in Zurich. The bond market, however, closed lower as investors held back because of rising interest rates.

Vienna reached a new peak as major issues consolidated the gains made on Tuesday.

Interbank hit a new high with a rise of 3 percentage points to 438 per cent of nominal value while Veitscher added 4 points to a record 316 per cent of nominal value.

In light trading Madrid continued to rise with advances in all sectors. Banco Americano Hispano was up 2 points at 187 per cent of nominal value and Telefonica, the telephone monopoly, advanced 1.5 points at 132.3 per cent.

Stockholm, however, recorded a general decline. Electrolux B shed SKr 2 to SKr 305 and Swedish Match SKr 6 to SKr 236.

## LONDON

A tentative  
upturn after  
sharp fall

LEADING EQUITIES staged a tentative recovery in London yesterday after Tuesday's sharp setback. An early rally in the rate against the dollar was comforting and confidence increased soon afterwards on encouraging first-quarter profits from industry leader BOC, which traded 12p higher to 304p.

A few investment institutions inquired for stock, although little business was finalised, and blue-chip industrials seemed set to improve further. With the exception of Standard Telephones and Cables, which dipped below the proposed rights issue price of 190p, even leading electricals perked up. STC fell 12p to 188p.

The overall equity tone at midday was reassuring with the FT Ordinary index up 9 points. That proved to be the best level of the session as the dollar later

went into its all too familiar overdrive and other leading currencies suffered. Sterling dropped back to near its previous record low and leading shares soon began to back-track. The market closed on an uncertain note but the index retained a gain of 7.8 at 977.9.

Gilt-edged interest was rekindled by the early stability of the pound but it faltered later. Demand was sufficient to raise both short and longer maturities 1/4 or so before quotations began to fluctuate narrowly.

Chief price changes, Page 36; Details, Page 37; Share information service, Pages 38-39

## SINGAPORE

A SUBDUED Singapore saw most investors take to the sidelines ahead of next week's holidays but the Straits Times industrial index nevertheless edged 2.30 higher to 808.19.

Pan Electric was one of the few bright spots in a dull day. It climbed 9 cents to S\$2.89 in relatively heavy volume. The stock exchange announced that it had completed an investigation, begun in August, into dealings in the stock. Although the results of the investigation have not yet been released, market operators felt that no evidence of wrongdoing had been found.

Narrowly mixed banks saw DBS firm 5 cents to S\$5.65, while UOB fell 6 cents to S\$4.40.

Slightly mixed plantations saw Sime Darby rise 3 cents to S\$1.93 in active trading, while property-related issues continued to show little direction. Singapore Land recovered 4 cents of its recent setbacks and finished at S\$2.87, although Selangor dipped 2 cents to S\$1.99.

Industrials were mixed with Straits Trading 4 cents higher at S\$4.46 and Fraser & Neave 5 cents cheaper at S\$5.10.

## AUSTRALIA

RESOURCE ISSUES, encouraged by the higher world base metal prices, led a broad upturn in Sydney and boosted the All Ordinaries index by 6.2 to 773.8.

Metal and gold shares were buoyant throughout the session and saw Placer add A\$1.20 to A\$25.20, while Western Mining ended 11 cents dearer at A\$3.25. Central Norseman gained 10 cents to A\$5.50 and Feko-Wallend picked up 7 cents to A\$4.27.

BHP, however, shed 2 cents to A\$5.20 and Bell Resources was 10 cents down at A\$4.55.

The oil and gas sector found late buying support that pushed Santos 14 cents higher to A\$5.54, although Bridge moved against the trend with its 6 cent setback to A\$2.08.

High-technology issues were active with Vapocure 30 cents up at A\$8.50, while Newtech fell 5 cents to A\$2.90.

## CANADA

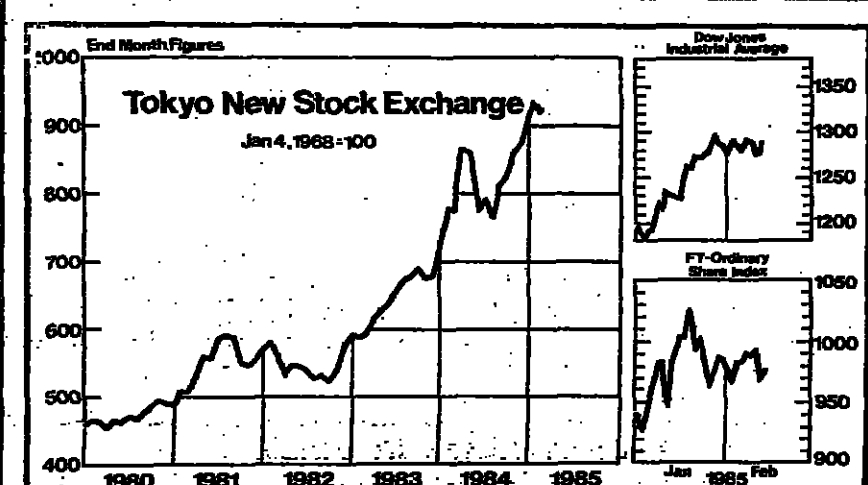
DULL, featureless trading did not prevent most Toronto sectors moving higher with particular strength evinced in golds. Base metal miners proved substantially weaker while oil and gas issues edged lower.

Hiram Walker Resources traded C\$4 higher to C\$27 1/4. The company had earlier reported stronger first-quarter profits and gave a bullish forecast for the rest of the year.

Northern Telecom rose C\$4 to C\$54 1/4 ahead of the planned introduction of a new generation of private branch exchanges today.

Isolated sectors managed modest gains in Montreal.

## KEY MARKET MONITORS



STOCK MARKET INDICES			
	Feb 13	Previous	Year ago
<b>NEW YORK</b>			
DJ Industrials	1,297.92	1,276.61	1,174.18
DJ Transport	583.67	625.59	577.81
DJ Utilities	150.80	149.67	125.63
S&P Composite	182.73	180.56	154.95
<b>LONDON</b>			
FT Ord	977.9	970.1	916.5
FT-SE 100	1,282.0	1,283.0	1,018.3
FT-A All-share	615.59	613.38	489.33
FT-A 500	672.74	668.35	523.12
FT Gold mines	490.1	489.7	606.0
FT-A Long gilt	10.88	10.88	10.21
<b>TOKYO</b>			
Nikkei-Dow	12,025.71	12,027.98	9,863.2
Tokyo SE	924.12	924.54	774.07
<b>AUSTRALIA</b>			
All Ord	773.9	768.7	738.6
Metals & Mins.	445.3	435.7	512.4
<b>AUSTRIA</b>			
Credit Aktien	63.08	62.98	55.48
<b>BELGIUM</b>			
Belgian SE	2,150.35	2,149.84	-
<b>CANADA</b>			
Toronto	2,182.7	2,187.89	2,158.0
Metals & Mins	2,613.0	2,602.1	2,377.8
Industrial	131.76	130.99	116.12
<b>DENMARK</b>			
Copenhagen SE	173.96	174.95	-
<b>FRANCE</b>			
CAC Gen	198.9	197.9	188.2
Ind. Tendance	108.5	107.7	88.7
<b>WEST GERMANY</b>			
FAZ-Aktien	397.15	396.08	352.37
Commerzbank	1,158.9	1,152.5	1,039.3
<b>HONG KONG</b>			
Hang Seng	1,336.32	1,337.22	1,082.38
<b>ITALY</b>			
Banca Comm.	275.05	272.24	219.79
<b>NETHERLANDS</b>			
ANP-CBS Gen	198.8	198.1	159.4
ANP-CBS Ind	157.4	156.7	131.9
<b>NORWAY</b>			
Oslo SE	325.6	325.2	240.18
<b>SINGAPORE</b>			
Straits Times	805.74	805.51	1,063.44
<b>SOUTH AFRICA</b>			
Gold	858.7	859.0	888.8
Industrials	855.5	853.7	871.3
<b>SPAIN</b>			
Madrid SE	114.49	114.22	79.55
<b>SWEDEN</b>			
J & P	1,452.5	1,467.65	1,580.33
<b>SWITZERLAND</b>			
Swiss Bank Ind	413.3	412.3	366.0
<b>WORLD</b>			
Capital Int'l	194.4	195.3	178.9
<b>GOLD (per ounce)</b>			
London	\$303.00	\$302.50	
Zurich	\$303.00	\$302.75	
Paris (Baring)	\$301.88	\$302.56	
Luxembourg	\$303.10	\$304.00	
New York (Mar)	\$303.60	\$302.60	

## CURRENCIES

U.S. DOLLAR			
	Feb 13	Previous	Feb 13
<b>STERLING</b>			
£	1.088	1.088	1.088
DM	3.298	3.295	3.585
Yen	232.75	233.15	232.75
FF	10.095	10.045	10.575
SwFr	2.81	2.801	3.075
Goldfr	3.741	3.734	4.07
Lira	2,029.0	2,025.0	2,207.5
BP	66.15	66.05	72.0
CS	1,340.75	1,339.45	1,455

## INTEREST RATES

Euro-currencies			
	Feb 13	Prev	
<b>(3-month offered rate)</b>			
£	14%	14%	
SwFr	5%	5%	
DM	6%	5%	
FF	11%	11%	
<b>FT London interbank fixing</b>			
(offered rate)			
3-month U.S.\$	9%	9%	
6-month U.S.\$	9%	9%	
U.S. Fed Funds	8 1/4%	8%	
U.S. 3-month CDs	8.80%	8.65%	
U.S. 3-month T-bills	n/a	8.21%	

## U.S. BONDS

Treasury			
	Feb 13	Prev	
<b>6% 1987</b>	99 1/4	10.632	99 1/4 10.068
<b>11% 1992</b>	101 1/4	11.295	101 1/4 11.327
<b>11% 1995</b>	99 1/4	11.388	99 1/4 11.415
<b>11% 2015</b>	99 1/4	11.305	99 1/4 11.345
<b>Corporate</b>			
AT & T			
10% June 1990	98	11.20	98 11.20
3% July 1990	76 1/2	9.55	76 1/2 9.55
8% May 2000	78 1/2	12	78 1/2 12
Xerox			
10% March 1993	95 1/4	11.45	95 1/4 11.45
Diamond Shamrock			
10% May 1993	11.90	93 1/4	11.90 93 1/4
Federated Dept Stores			
10% May 2013	88.572	12.05	88.572 12.05
Abbot Lab			
11.80 Feb 2013	97.801	12.10	97.801 12.10
Alcoa			
12% Dec 2012	96.897	12.85	96.897 12.85

## FINANCIAL FUTURES



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Continued on Page 25

Continued on Page 25



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**Continued on Page 36**

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Sales figures are unofficial. Yearly highs and lows reflect the previous 52 weeks plus the current week, but not the latest trading day. Where a split or stock dividend amounting to 25 per cent or more has been paid, the year's high-low range and dividend are shown for the new stock only. Unless otherwise noted, raises of dividends are annual disbursements based on the latest declaration.

a-Dividends are cash dividends; b-annual rate of dividend paid stock dividend; c-duplicating dividend; d-called; e-one year's low; e-dividend declared or paid in preceding 12 months; g-dividend in Canadian funds, subject to 15% non-residence tax; h-dividend declared netless of stock dividend; i-dividend declared less than one year's low; j-dividend declared or paid this year, limited, deferred, or no action taken at latest annual dividend meeting; k-dividend declared or paid this year, an account immediate issue with dividends in arrears; n-new issues since; o-dividend declared or paid this year begins with new issue; p-dividend declared, netted-out capital; P/E=price earnings ratio; r-dividend declared or paid in preceding 12 months; s-dividend declared; t-stock split; Dividends begin with date of split; u-also sales; v-dividend paid in stock in preceding 12 months; estimated cash value on ex-dividend date; w-dividend declared; x-dividend declared; y-trading halted; z-in bankruptcy or reorganization or being reorganized under the Bankruptcy Act, or securities assumed by such companies; wd-when distributed; wf-when issued; we-without dividends; wv-when sold; wv-would have been sold; wv-if not without warrants; yw-dividend and sales in full; yd-yield; z-sales in full.

**WORLD VALUE OF THE DOLLAR**  
every Friday in the Financial Times







## LONDON STOCK EXCHANGE

## MARKET REPORT

# Pound remains a worry but markets tentatively recover in light trade

## Account Dealing Dates

## Option

## First Dealing Last Account

## Dealings from Dealings Day

## Jan 28 Feb 7 Feb 15

## Feb 11 Feb 21 Feb 28 Mar 4

## Feb 28 Mar 5 Mar 18

## New-time change may last

## place from 8.30 am two business days

## series.

## Leading equities staged a

## tentative recovery in London

## yesterday after Tuesday's sharp

## setback. Turnover was light with

## traders tending to watch the

## screen and be guided by the

## trend of sterling in foreign

## exchange markets. An early rally

## in the rate against the dollar

## was comforting and confidence

## increased soon afterwards.

## Encouraging first-quarter profits

## from industry leader BOC

## Group.

## A few investment institutions

## enquired for stock, although little

## business was finalised, and blue

## chip industrials seemed set to

## track. The reason for this was

## the exception of Standard Telephones

## Cables, which received a damaging

## press and dipped below the

## proposed rights issue price of

## 100p. Many high technology

## stocks were, however.

## The overall equity tone at

## midday was reassuring with the

## FT Ordinary share index up 9

## points. That proved to be the

## best level of the session as the

## dollar later went into its all too

## familiar overdrive and other

## leading currencies suffered.

## Sterling dropped back to near

## its previous record low and lead-

## ing shares soon began to back-

## track. The reason for this was

## the market closed on an uncertain

## note, thanks to the combined

## strength of constituents BOC,

## Bechtel and Plessey, the index

## retained a gain of 7.5 to 97.5.

## Gilt-edged interest was re-

## kindled by the early stability of

## the pound but it faltered later.

## Demand was sufficient to raise

## both short and longer maturities

## or so before quotations began

## to fluctuate narrowly. Final

## movements were limited to a

## higher as the undertone became

## sensitive again to the late

## trade. Inflation worries pro-

## duced bidding demand for index-

## linked Gilts many of which

## closed higher on the day.

## Banks neglected

## Trade in the clearing banks

## was at a fairly low ebb. Barclays,

## at 620p, after 625p, recovered a

## couple of pence of the recent

## share fall. In South African

## shares, but Lloyds drifted down

## 8 to 590p and NatWest 4 to

## 675p. Elsewhere, Royal Bank of

## Scotland's new nil-paid shares

## retreated further to close 3

## lower at 41p. In the money

## comparative with Monday's opening

## level of 48p premium; the old

## shares hardened a penny to 245p.

## The possibility of dealer credit

## continued to unsettle Debenhams,

## which closed at a 3.5p loss.

## House. Cater Allen dropped 5

## more to 480p and United ended

## to 690p. Gerra and National

## softened 2 to 315p as did Smith

## St Anby, to 61p. Among dull

## merchant banks, Hambros, at

## 155p, and Kleinwort Benson, at

## 425p, lost 5 apiece.

## Following business transacted

## late on Tuesday, at around 255p

## and continued to attract buyers,

## bringing a close of 8 up on

## balance at 260p. The trend also

## where in insurance was mixed

## with the volume of business

## small.

## Among otherwise idle

## breweries, Wollerton and

## Dudley rose 6 to 310p following

## a visit by brokers Grosvenor

## Grant.

## Leading Buildings traded

## quietly around overnight levels

## before settling a shade earlier for

## choice. Barrat Developments,

## however, a dull counter on Tues-

## day on worries about the forth-

## coming interim results, moved

## off its 1984-85 low of 68p to close

## a couple of pence firmer at 70p.

## Blue Circle softened 2 to 497p,

## as did Rugby Portland Cement

## at 122p. Secondary issues pro-

## vided the occasional noteworthy

## movement. Wingas attracted a

## relatively lively business on

## speculation about a possible bid

## from Milbury and added 3 to

## 38p, after 40p; the latter, with

## annual figures scheduled for

## today, slipped to 85p prior to

## closing unchanged at 90p. British

## Dredging, in which a sizeable

## block changed hands on Monday,

## hardened a penny to 175p.

## ICI edged forward to 86p,

## but later drifted back to close

## just a couple of pence dearer on

## balance at 260p. The trend also

## where in insurance was mixed

## with the volume of business

## small.

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## balance at 260p. The trend also

## where in insurance was mixed

## with the volume of business

## small.

## Among otherwise idle

## breweries, Wollerton and

## Dudley rose 6 to 310p following

## a visit by brokers Grosvenor

## Grant.

## Leading Buildings traded

## quietly around overnight levels

## before settling a shade earlier for

## choice. Barrat Developments,

## however, a dull counter on Tues-

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## coming interim results, moved

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## AUTHORISED UNIT TRUSTS

[illegible]

	Number	Amount (\$)	Total
1960-1961	100	100.00	100.00
1961-1962	100	100.00	200.00
1962-1963	100	100.00	300.00
1963-1964	100	100.00	400.00
1964-1965	100	100.00	500.00
1965-1966	100	100.00	600.00
1966-1967	100	100.00	700.00
1967-1968	100	100.00	800.00
1968-1969	100	100.00	900.00
1969-1970	100	100.00	1,000.00
1970-1971	100	100.00	1,100.00
1971-1972	100	100.00	1,200.00
1972-1973	100	100.00	1,300.00
1973-1974	100	100.00	1,400.00
1974-1975	100	100.00	1,500.00
1975-1976	100	100.00	1,600.00
1976-1977	100	100.00	1,700.00
1977-1978	100	100.00	1,800.00
1978-1979	100	100.00	1,900.00
1979-1980	100	100.00	2,000.00
1980-1981	100	100.00	2,100.00
1981-1982	100	100.00	2,200.00
1982-1983	100	100.00	2,300.00
1983-1984	100	100.00	2,400.00
1984-1985	100	100.00	2,500.00
1985-1986	100	100.00	2,600.00
1986-1987	100	100.00	2,700.00
1987-1988	100	100.00	2,800.00
1988-1989	100	100.00	2,900.00
1989-1990	100	100.00	3,000.00
1990-1991	100	100.00	3,100.00
1991-1992	100	100.00	3,200.00
1992-1993	100	100.00	3,300.00
1993-1994	100	100.00	3,400.00
1994-1995	100	100.00	3,500.00
1995-1996	100	100.00	3,600.00
1996-1997	100	100.00	3,700.00
1997-1998	100	100.00	3,800.00
1998-1999	100	100.00	3,900.00
1999-2000	100	100.00	4,000.00
2000-2001	100	100.00	4,100.00
2001-2002	100	100.00	4,200.00
2002-2003	100	100.00	4,300.00
2003-2004	100	100.00	4,400.00
2004-2005	100	100.00	4,500.00
2005-2006	100	100.00	4,600.00
2006-2007	100	100.00	4,700.00
2007-2008	100	100.00	4,800.00
2008-2009	100	100.00	4,900.00
2009-2010	100	100.00	5,000.00
2010-2011	100	100.00	5,100.00
2011-2012	100	100.00	5,200.00
2012-2013	100	100.00	5,300.00
2013-2014	100	100.00	5,400.00
2014-2015	100	100.00	5,500.00
2015-2016	100	100.00	5,600.00
2016-2017	100	100.00	5,700.00
2017-2018	100	100.00	5,800.00
2018-2019	100	100.00	5,900.00
2019-2020	100	100.00	6,000.00
2020-2021	100	100.00	6,100.00
2021-2022	100	100.00	6,200.00
2022-2023	100	100.00	6,300.00
2023-2024	100	100.00	6,400.00
2024-2025	100	100.00	6,500.00
2025-2026	100	100.00	6,600.00
2026-2027	100	100.00	6,700.00
2027-2028	100	100.00	6,800.00
2028-2029	100	100.00	6,900.00
2029-2030	100	100.00	7,000.00
2030-2031	100	100.00	7,100.00
2031-2032	100	100.00	7,200.00
2032-2033	100	100.00	7,300.00
2033-2034	100	100.00	7,400.00
2034-2035	100	100.00	7,500.00
2035-2036	100	100.00	7,600.00
2036-2037	100	100.00	7,700.00
2037-2038	100	100.00	7,800.00
2038-2039			

[illegible]

**AA Friendly Society**  
 Gloucestershire, West. M. & C. Jay, Mead

[illegible]

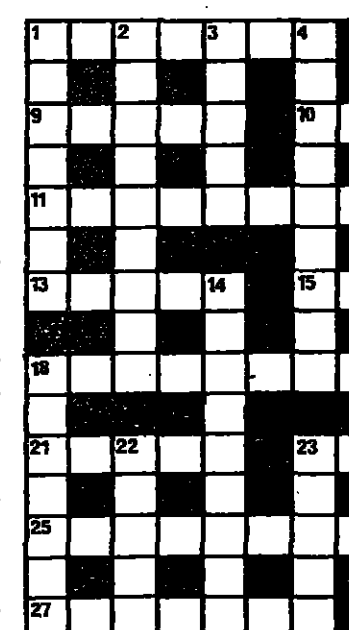
**ACROSS**

1 Ask about the pool (7)

- 1 Ask about the goal? (7)
- 2 A round ground street? It's conforming to the law? (7)
- 3 Tied when tired? (5)
- 4 I help to break up ground — hot, warmer ground (9)
- 5 — — — — — embraces writer—one who comes by plane? (9)
- 6 Drops catch? Needing hand— farmer? (5)
- 7 Over excited, showing outburst (5)
- 8 Conductor went on bus by choice? (9)
- 9 Stopped, soft reed around airhole (5)
- 10 Plants in the dry (5)
- 11 Fill glass to the little seal (3,2)
- 12 Sort of photography for an interval (4,5)
- 13 Thawed (but not the tot with it) (9)
- 14 Dance that's got an alternative (5)
- 15 Get bigger in general shake— Flattering? (7)
- 16 Treasurer could be watched.

**DOWN**

- 1 Edits revolutionary book (9)
- 2 Game, dance or music? (9)
- 3 Flower's selector (5)
- 4 Bond's surrounding lively (9)
- 5 — — — — — parent (9)
- 6 Part of a panel (5)
- 7 Ruined matches in charge, according to plan (9)
- 8 Bathing side provides one scoring shot (5,3)
- 9 — — — — — given in jumble, all together (2,5)



## FELL RUNNING RAM





## INSURANCE, OVERSEAS & MONEY FUNDS

[illegible]



## COMMODITIES AND AGRICULTURE

## French brokers upset over plans for futures markets

BY DAVID MARSH IN PARIS

A DISPUTE has broken out in Paris over plans to widen France's futures markets. The French Commodity Brokers' Association complained yesterday about lack of consultation over a project to introduce financial futures trading at the end of this year.

Michel Wiat, president of the association, said he was also concerned about uncontrolled opening of other commodity trading in France, for instance a mooted pork futures market in Nantes, which could, he thought be financially unsound. Speaking at the association's annual "journalists' lunch"—at which a project was announced to bring in a new cocoa butter contract in Paris—M. Wiat issued a rallying call to French futures markets specialists.

He said new markets, including financial futures, could be set up only with co-operation of all the operators concerned—banks, stockbrokers and commodity brokers. Otherwise, Paris risked losing more ground compared with the dominant futures markets in the U.S. and London.

The controversy over the

financial futures plan has surfaced over studies by the French stockbrokers association, with Finance Ministry support, to introduce futures trading in bonds.

This is regarded as essential to allow operators to cover positions in the much-expanded bond market, where trading volume and new issues activity has soared over the past three years.

Concerning plans, supported by local producers, to open new agricultural futures markets in France—where eggs and chicken projects have been suggested as well as pork—M. Wiat said financial logic dictated that they should be set up in Paris.

He underlined the efforts to establish a solid clearing system for the Paris coffee, white sugar and cocoa sectors over the last few years. It was impossible that new French markets should be set up in "any old town under any conditions" around the country, he said.

Last year the three main Paris sectors increased trading—in a generally difficult year

for soft commodities—by 2 per cent. This was "relatively satisfactory" compared with falls of 19 per cent and 11 per cent respectively in trading in their counterparts in London and New York respectively.

The Paris soybean sector, reopened in 1982, was again moribund last year—proof, said M. Wiat, of what could happen in a market not supported by international operators.

The planned cocoa butter contract, which could come into operation at the beginning of 1986, was being studied partly because of demand from chocolate manufacturers. Trading would probably be in 10-tonne lots, with delivery in either solid or liquid form.

The brokers' association was considering allowing effective quotation in sterling for non-resident traders in white sugar. Studies are also being carried out over the possibility of conversion into dollars or sterling for the Paris robusta coffee contract.

It said the impact of production cuts was being felt and bad weather was supplementing the voluntary decisions to reduce output.

Most industrial metals will show modest price increases in 1985, according to a commodity study by Chemical Bank. The study also forecast a decline in energy prices, due primarily to weak demand growth and continuing over-supply problems. Agricultural commodity prices were expected to remain depressed,

gested that a possible turning point had been reached. It noted that the fall in primary aluminium stocks in December was the first monthly decline since March 1984.

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## Distillate fuel oil stocks fall in U.S.

By Nancy Dunne in Washington

STOCKS OF U.S. distillate fuel oil fell almost 5m barrels at the end of last week after dropping only 1.5m barrels the week before, the American Petroleum Institute said.

Even so, distillate stocks, of almost 137m barrels, were far ahead of 1984 when the institute reported stocks at 113.3m barrels.

Crude oil stocks, on the other hand, lagged more than 16m behind 1984 at the end of the week, at 322.6m barrels. Stocks were down more than 6m barrels below the level at the end of February of this year.

Residual fuel oil stocks rose at the end of last week to 47.8m barrels from 47.6m in the previous week. Imports remained fairly steady at 2m barrels.

SPANS citrus stocks from frost in early January are estimated at 1m tonnes, 30 per cent of the total 1984-85 crop, the U.S. Agriculture Department said in a field report.

THE U.S. will give Pakistan an additional \$5m grant for an agricultural research and technology management project under an agreement signed in Islamabad yesterday, the U.S. Embassy said. The grant brings to \$10m the contribution of the U.S. Agency for International Development to the \$30m project, which is designed to enhance the ability of Pakistan's agricultural research system to generate and disseminate high quality agricultural technologies.

LANDOWNERS have appealed to Mr Nigel Lawson, the Chancellor, for exemption from paying capital gains tax on the sale of farmland to allow them to pay off record bank borrowings more than \$5.5m.

The Country Landowners' Association said: "The debt burden of British agriculture has risen to dramatic levels and many farmers are finding it more and more difficult to balance the books."

SOVIET meat production from state and collective farms in January rose to 1.87m tonnes from 1.55m in January last year.

## Kieran Cooke looks at problems facing timber exporters Growing pains for Indonesian plywood

TEN YEARS ago, there were only two plywood mills in Indonesia, now there are 95 and, according to officials, the country has become the world's biggest plywood exporter, accounting for more than 65 per cent of the market.

The rapid expansion of the industry, however, has been carried out with little apparent reference to demand and many mills are facing severe problems with warehouses full of unsold plywood. Some mills have closed while many are working at only half capacity.

Some blame both the U.S. and Japan for the problems. There are allegations that buyers in the U.S. and Japan have been trying to force down prices by running down their stocks. The U.S. has also been accused of imposing ever harsher health restrictions on the glue used in plywood manufacture.

Japan is accused of erecting trade barriers to protect its own industry. It recently lowered its import duty on Indonesian plywood from 19.3 to 17 per cent.

This, say Indonesian officials, is still too high, and compares with a U.S. duty of only 5 per cent.

They also say that Japan has made a great deal of money out of selling plywood machinery to

Indonesia. Mr Bob Hasan, chairman of the Indonesian Wood Panel Association (Apkindo) says Indonesia has imported 145,000 cu metres of Indonesian plywood, while Indonesia's total production was just over 3m cu metres.

Indonesia has also been concerned about the quota system enforced by the EEC. This, it says, especially restricts its exports to the UK, the European biggest buyer. Last year UK imports of Indonesian plywood, worth more than \$30m, about 17 per cent of total imports from Indonesia.

While Indonesia has been accused of buyers, other producers in Asia, particularly the Philippines and Malaysia, have accused Indonesia of flooding the market and failing to take steps to regulate the price.

In 1982, before Indonesia undertook its plywood expansion programme, the plywood price was about \$320 a cubic metre. Now, with slight variations depending on quality, it hovers around \$240.

The dramatic growth of Indonesia's plywood industry took

place after the Government decreed in 1981 that their export of whole logs would be phased out by the beginning of this year. Furthermore, only those who invested in such downstream activities as plywood mills would be allowed to continue exporting in the interim.

The result was that many mills were built so that companies could continue their highly lucrative log export business. There was little attention given to marketing or the actual export potential.

Indonesia now has an annual production capacity of nearly 6m cubic metres. Actual production is two-thirds of that.

There are signs, however, that the industry is becoming more organised. First, there is what many describe as a shakeout or natural thinning process, with many of the smaller, less financially secure companies going out of business.

"Survival of the fittest" is the name of the game now," Mr Mulyo Rahardjo, manager of the Satya Djaya Rava timber group, which operates four mills producing an estimated 50,000 cu metres of plywood a year, says.

It is felt that these companies with big timber concessions which can buy in their own logs and sell to other mills can withstand the downturn in market

prices. The SDR group for example, has timber concessions of more than 2.5m hectares, an area about one-third the size of the Netherlands.

Manufacturers are also taking steps on marketing, aimed at ensuring what they consider is a fair pricing structure. The government has recently encouraged the formation of a joint marketing body which will control exports supply, and ultimately it is hoped prices.

As Indonesia's second biggest non-oil and gas export after rubber, plywood is an important part of the country's effort to diversify its exports away from the oil and natural gas sector. Total plywood exports were worth \$680m last year, up by more than 30 per cent over 1983.

There are also signs of a growth in market demand. Exports to China in particular have increased dramatically. Last year China imported more than \$150m worth of Indonesian plywood, making it the second largest importer after the U.S. Manufacturers hope that China's imports of Indonesian plywood could double in the next year.

One exporter said: "Just imagine, all those table tennis bats—all made of Indonesian plywood."

## Peruvian copper shipments cut

BY JOHN EDWARDS, COMMODITIES EDITOR

SOUTHERN PERU Copper Corporation announced in New York yesterday that its shipments of copper cathodes to contract customers would be cut as a result of the strike at the Ilo refinery that started on January 26.

The company said February cathodes deliveries would be delayed and half the quota for either March or April delivery would be cancelled. The Ilo refinery, owned by Minero Peru, processes blister bars for Southern Peru into cathodes. Minero Peru declared a limited force majeure last week because the Ilo refinery is still working at 50 per cent of its normal capacity.

The reduction in Peruvian

deliveries has been expected by the market and, therefore, had little impact. However, copper prices moved up strongly again yesterday to the highest level for five years following buying by the Japanese and commission houses.

Higher grade cash copper closed \$16.75 up at \$1,303.75 a tonne making a cumulative gain of nearly \$80 this week alone. Much of this increase reflects the decline in the value of sterling against the dollar.

Zinc and nickel prices also reached new highs, but aluminium showed signs of running out of steam.

Chase Econometrics in its February aluminium market monitoring service report sug-

gested that a possible turning point had been reached. It noted that the fall in primary aluminium stocks in December was the first monthly decline since March 1984.

It said the impact of production cuts was being felt and bad weather was supplementing the voluntary decisions to reduce output.

Most industrial metals will show modest price increases in 1985, according to a commodity study by Chemical Bank. The study also forecast a decline in energy prices, due primarily to weak demand growth and continuing over-supply problems. Agricultural commodity prices were expected to remain depressed,

## China aims for \$10m in Hong Kong milk auction

BY DAVID DODWELL IN HONG KONG

CHINA'S FIRST auction of milk pails in Hong Kong is expected to be held tomorrow, expected to raise about \$10m.

The sale marks the emergence of China as a large exporter of milk by auction. It expects to take part in several international auctions soon.

The auction, arranged by China's national native produce and animal by-products import and export corporation, will involve the sale of about 430,000 pails. About 250 local and foreign companies are expected to attend the auction.

Hong Kong was chosen not just because it is conveniently close to mainland China, but because it is among the world's

## Australia concludes wheat sale deal with Soviets

THE Australian Wheat Board has sold 950,000 tonnes of wheat to the Soviet Union and renewed its annual contract to supply Japan with about 900,000 tonnes of milling wheat.

The Soviet purchase, which is for prompt shipment, comprises 500,000 tonnes of milling wheat and 450,000 of feed wheat, the first sale of Australian wheat to the USSR, the board said.

The Japanese contract, which covers supply for this year, will be conducted through Japan's weekly grain import tenders, to which Australia has been a supplier since 1955.

The sales are the second and third largest sales to be announced by the board during the 1984/85 marketing year, ending September. The biggest

was a long term agreement signed with Egypt in October for the supply of 10m tonnes over five years, with 2m for shipment in 1985.

In Faking foreign agriculture imports said China's wheat imports may stabilise this year after recent falls and its maize exports may increase.

In the long-term China could again become a sporadic heavy importer of wheat because of rising consumption. Much of the wheat is used for feeding of new policies aimed at smoothing internal supply and demand, they said.

China has said it will abolish mandatory state quotas this year and create a national market for grain and other major crops. Reuter

## LONDON MARKETS

COCOA FUTURES continued their recovery from Monday's sharp decline with the May position ending \$30 up on the day at \$2,215.50 a tonne.

Dealers said sterling's weakness remained the main influence on the market, which was unaffected by news that the International Cocoa Organisation had rotated 1,060 tonnes of buffer stock cocoa. At 3,727 lots (10 tonnes each) futures market volume was well down from earlier in the week.

The sugar futures market did not react to the result of yesterday's weekly Brussels export tender at which 54,000 tonnes of whites were authorised for export. Prices ended barely changed on the day.

## COPPER

COPPER a.m. Official + or - p.m. Official + or -  
High Grade E E E E  
Cash 1897.50 +0.5 1893.50 +18.7  
3 months 1895.50 +0.5 1891.50 +15  
Settlement 1895.50 +0.5  
Cathodes 1895.50 +0.5 1891.50 +15  
3 months 1895.50 +0.5 1891.50 +15  
Settlement 1895.50 +0.5

Amalgamated Metal Trading reported that in the morning London metals traded at £1,297.50, 96, three months £1,327.50, 26, 27, 28, 29, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 40, 41, 42, 43, 44, 45, 46, 47, 48, 49, 50, 51, 52, 53, 54, 55, 56, 57, 58, 59, 60, 61, 62, 63, 64, 65, 66, 67, 68, 69, 70, 71, 72, 73, 74, 75, 76, 77, 78, 79, 80, 81, 82, 83, 84, 85, 86, 87, 88, 89, 90, 91, 92, 93, 94, 95, 96, 97, 98, 99, 100, 101, 102, 103, 104, 105, 106, 107, 108, 109, 110, 111, 112, 113, 114, 115, 116, 117, 118, 119, 120, 121, 122, 123, 124, 125, 126, 127, 128, 129, 130, 131, 132, 133, 134, 135, 136, 137, 138, 139, 140, 141, 142, 143, 144, 145, 146, 147, 148, 149, 150, 151, 152, 153, 154, 155, 156, 157, 158, 159, 160, 161, 162, 163, 164, 165, 166, 167, 168, 169, 170, 171, 172, 173, 174, 175, 176, 177, 178, 179, 180, 181, 182, 183, 184, 185, 186, 187, 188, 189, 190, 191, 192, 193, 194, 195, 196, 197, 198, 199, 200, 201, 202, 203, 204, 205, 206, 207, 208, 209, 210, 211, 212, 213, 214, 215, 216, 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617, 618, 619, 620, 621, 622, 623, 624, 625, 626, 627, 628, 629, 630, 631, 632, 633, 634, 635, 636, 637, 638, 639, 640, 641, 642, 643, 644, 645, 646, 647, 648, 649, 650, 651, 652, 653, 654, 655, 656, 657, 658, 659, 660, 661, 662, 663, 664, 665, 666, 667, 668, 669, 670, 671, 672, 673, 674, 675, 676, 677, 678, 679, 680, 681, 682, 683, 684, 685, 686, 687, 688, 689, 690, 691, 692, 693, 694, 695, 696, 697, 698, 699, 700, 701, 702, 703, 704, 705, 706, 707, 708, 709, 710, 711, 712, 713, 714, 715, 716, 717, 718, 719, 720, 721, 722, 723, 724, 725, 726, 727, 728, 729, 730, 731, 732, 733, 734, 735, 736, 737, 738, 739, 740, 741, 742, 743, 744, 745, 746, 747, 748, 749, 750, 751, 752, 753, 754, 755, 756, 757, 758, 759, 760, 761, 762, 763, 764, 765, 766, 767, 768, 769, 770, 771, 772, 773, 774, 775, 776, 777, 778, 779, 780, 781, 782, 783, 784, 785, 786, 787, 788, 789, 790, 791, 792, 793, 794, 795, 796, 797, 798, 799, 800, 801, 802, 803, 804, 805, 806, 807, 808, 809, 810, 811, 812, 813, 814, 815, 816, 817, 818, 819, 820, 821, 822, 823, 824, 825, 826, 827, 828, 829, 830, 831, 832, 833, 834, 835, 836, 837, 838, 839, 840, 841, 842, 843, 844, 845, 846, 847, 848, 849, 850, 851, 852, 853, 854, 855, 856, 857, 858, 859, 860, 861, 862, 863, 864, 865, 866, 867, 868, 869, 870, 871, 872, 873, 874, 875, 876, 877, 878, 879, 880, 881, 882, 883, 884, 885, 886, 887, 888, 889, 890, 891, 892, 893, 894, 895, 896, 897, 898, 899, 900, 901, 902, 903, 904, 905, 906, 907, 908, 909, 910, 911, 912, 913, 914, 915, 916, 917, 918, 919, 920, 921, 922, 923, 924, 925, 926, 927, 928, 929, 930, 931, 932, 933, 934, 935, 936, 937, 938, 939, 940, 941, 942, 943, 944, 945, 946, 947, 948, 949, 950, 951, 952, 953, 954, 955, 956, 957, 958, 959, 960, 961, 962, 963, 964, 965, 966, 967, 968, 969, 970, 971, 972, 973, 974, 975, 976, 977, 978, 979, 980, 981, 982, 983, 984, 985, 986, 987, 988, 989, 990, 991, 992, 993, 994, 995, 996, 997, 998, 999, 1000, 1001, 1002, 1003, 1004, 1005, 1006, 1007, 1008, 1009, 1010, 1011, 1012, 1013, 1014, 1015, 1016, 1017, 1018, 1019, 1020, 1021, 1022, 1023, 1024, 1025, 1026, 1027, 1028, 1029, 1030, 1031, 1032, 1033, 1034, 1035, 1036, 1037, 1038, 1039, 1040, 1041, 1042, 1043, 1044, 1045, 1046, 1047, 1048, 1049, 1050, 1051, 1052, 1053, 1054, 1055, 1056, 1057, 1058, 1059, 1060, 1061, 1062, 1063, 1064, 1065, 1066, 1067, 1068, 1069, 1070, 1071, 1072, 1073, 1074, 1075, 1076, 1077, 1078, 1079, 1080, 1081, 1082, 1083, 1084, 1085, 1086, 1087, 1088, 1089, 1090, 1091, 1092, 1093, 1094, 1095, 1096, 1097, 1098, 1099, 1100, 1101, 1102, 1103, 1104, 1105, 1106, 1107, 1108, 1109, 1110, 1111, 1112, 1113, 1114, 1115, 1116, 1117, 1118, 1119, 1120, 1121, 1122, 1123, 1124, 1125, 1126, 1127, 1128, 1129, 1130, 1131, 1132, 1133, 1134, 1135, 1136, 1137, 1138, 1139, 1140, 1141, 1142, 1143, 1144, 1145, 1146, 1147, 1148, 1149, 1150, 1151, 1152, 1153, 1154, 1155, 1156, 1157, 1158, 1159, 1160, 1161, 1162, 1163, 1164, 1165, 1166, 1167, 1168, 1169, 1170, 1171, 1172, 1173, 1174, 1175, 1176, 1177, 1178, 1179, 1180, 1181, 1182, 1183,



## CURRENCIES, MONEY and CAPITAL MARKETS

## FOREIGN EXCHANGES

## Dollar shrugs off intervention

The dollar began nervously on fears of concerted central bank intervention, after reports the Bank of Japan had sold dollars in Tokyo accompanied by the Monetary Authority of Singapore. This was followed by suggestions the German Bundesbank was intervening and possibly the Bank of France. It all proved rather tenuous, however, and when the Bundesbank sold only \$100 million of dollars at the Frankfurt exchange, the market recovered its composure and moved in to attack the DM 3.30 level again. There were no new factors, with the rise in January U.S. retail sales around the middle of most forecasts, and leaving little impression. Apart from the overhang of dollars from the central bank, dealers see little reason why the dollar will not continue to advance, and with DM 3.30 soon breached in New York, after the London central banks to stem the rise now seems based on market complacency.

The dollar rose to another 13-year peak of DM 3.2990 from DM 3.2890; a two-year high of DM 3.2510 from DM 3.2010; a record DM 3.2010 from DM 3.10450, but slipped to DM 3.2675 from DM 3.2675.

On Bank of England figures

the dollar's index rose to an all time high of 151.5 from 151.1. STERLING - Trading range against the dollar in 1984-85 is 1.1274. Exchange rate index fell 0.1 to 79.9, compared with 79.5 six months ago. It opened unchanged at 79.9 and touched a peak of 79.9 at 10 am, but then weakened sharply to 79.5 at noon, and closed at that level, after improving slightly during the afternoon.

Sterling finished unchanged against the dollar at 1.1274, but the London close proved to be something of a trough for the dollar, and soon after in New York the pound was back to DM 3.1050 where it had been for much of the afternoon. Sterling was at its strongest in the morning at 1.1274.

The dollar rose to DM 3.2990 from DM 3.2890; a two-year high of DM 3.2510 from DM 3.2010; a record DM 3.2010 from DM 3.10450, but slipped to DM 3.2675 from DM 3.2675.

On Bank of England figures

ing at 1.1050, helped by expectations that London interest rates will remain at the present high level for some time. But as the dollar advanced against all major currencies the pound fell back to a low of 1.0535. It was assisted by the strong dollar to close firmer against most currencies, other than the yen. Sterling rose to DM 3.59 from DM 3.5850. FF 10.9725 from FF 10.9225; and SwFr 3.0575 from SwFr 3.0475, but fell to 2.9875 from 2.9825.

D-MARK - Trading range against the dollar in 1984-85 is 3.2890 to 3.2535. January average 3.2698. Exchange rate index 151.5 against 152.2 six months ago. The dollar rose to DM 3.2990 from DM 3.2890.

Changes are for DM, therefore positive change denotes a weak currency. Adjustments calculated by Financial Times.

EMS EUROPEAN CURRENCY UNIT RATES									
Currency	Unit	1984-85	1983-84	% change	1982-83	% change	1981-82	% change	1980-81
Belgian Franc	100	44.000	44.000	0.00	44.000	0.00	44.000	0.00	44.000
German D-Mark	100	2.36184	2.36184	0.00	2.36184	0.00	2.36184	0.00	2.36184
French Franc	100	6.55957	6.55957	0.00	6.55957	0.00	6.55957	0.00	6.55957
Italian Lira	100	2036.268	2036.268	0.00	2036.268	0.00	2036.268	0.00	2036.268
Spanish Peseta	100	166.639	166.639	0.00	166.639	0.00	166.639	0.00	166.639
Portuguese Escudo	100	200.482	200.482	0.00	200.482	0.00	200.482	0.00	200.482
Irish Punt	100	7.87564	7.87564	0.00	7.87564	0.00	7.87564	0.00	7.87564
Swedish Krona	100	4.66339	4.66339	0.00	4.66339	0.00	4.66339	0.00	4.66339
Norwegian Krone	100	4.75633	4.75633	0.00	4.75633	0.00	4.75633	0.00	4.75633
Danish Krone	100	6.46563	6.46563	0.00	6.46563	0.00	6.46563	0.00	6.46563
Finland Markka	100	5.94573	5.94573	0.00	5.94573	0.00	5.94573	0.00	5.94573
Greek Drachma	100	340.750	340.750	0.00	340.750	0.00	340.750	0.00	340.750
Hong Kong Dollar	100	7.80000	7.80000	0.00	7.80000	0.00	7.80000	0.00	7.80000
Japanese Yen	100	163.600	163.600	0.00	163.600	0.00	163.600	0.00	163.600
South African Rand	100	1.46667	1.46667	0.00	1.46667	0.00	1.46667	0.00	1.46667
U.S. Dollar	100	1.00000	1.00000	0.00	1.00000	0.00	1.00000	0.00	1.00000

Changes are for DM, therefore positive change denotes a weak currency. Adjustments calculated by Financial Times.

## OTHER CURRENCIES

Currency	Unit	1984-85	1983-84	% change	1982-83	% change	1981-82	% change	1980-81
Argentine Peso	100	258.142	258.142	0.00	258.142	0.00	258.142	0.00	258.142
Australian Dollar	100	1.49000	1.49000	0.00	1.49000	0.00	1.49000	0.00	1.49000
Canadian Dollar	100	1.00000	1.00000	0.00	1.00000	0.00	1.00000	0.00	1.00000
Chinese Yuan	100	1.00000	1.00000	0.00	1.00000	0.00	1.00000	0.00	1.00000
Indian Rupee	100	1.00000	1.00000	0.00	1.00000	0.00	1.00000	0.00	1.00000
Israeli Sheqel	100	1.00000	1.00000	0.00	1.00000	0.00	1.00000	0.00	1.00000
Malaysian Ringgit	100	1.00000	1.00000	0.00	1.00000	0.00	1.00000	0.00	1.00000
Mexican Peso	100	1.00000	1.00000	0.00	1.00000	0.00	1.00000	0.00	1.00000
New Zealand Dollar	100	1.00000	1.00000	0.00	1.00000	0.00	1.00000	0.00	1.00000
Saudi Arabian Riyal	100	1.00000	1.00000	0.00	1.00000	0.00	1.00000	0.00	1.00000
Singapore Dollar	100	1.00000	1.00000	0.00	1.00000	0.00	1.00000	0.00	1.00000
South African Rand	100	1.46667	1.46667	0.00	1.46667	0.00	1.46667	0.00	1.46667
U.S. Dollar	100	1.00000	1.00000	0.00	1.00000	0.00	1.00000	0.00	1.00000

\* Selling rates.

## EXCHANGE CROSS RATES

Currency	Unit	1984-85	1983-84	% change	1982-83	% change	1981-82	% change	1980-81
Argentine Peso	100	258.142	258.142	0.00	258.142	0.00	258.142	0.00	258.142
Australian Dollar	100	1.49000	1.49000	0.00	1.49000	0.00	1.49000	0.00	1.49000
Canadian Dollar	100	1.00000	1.00000	0.00	1.00000	0.00	1.00000	0.00	1.00000
Chinese Yuan	100	1.00000	1.00000	0.00	1.00000	0.00	1.00000	0.00	1.00000
Indian Rupee	100	1.00000	1.00000	0.00	1.00000	0.00	1.00000	0.00	1.00000
Israeli Sheqel	100	1.00000	1.00000	0.00	1.00000	0.00	1.00000	0.00	1.00000
Malaysian Ringgit	100	1.00000	1.00000	0.00	1.00000	0.00	1.00000	0.00	1.00000
Mexican Peso	100	1.00000	1.00000	0.00	1.00000	0.00	1.00000	0.00	1.00000
New Zealand Dollar	100	1.00000	1.00000	0.00	1.00000	0.00	1.00000	0.00	1.00000
Saudi Arabian Riyal	100	1.00000	1.00000	0.00	1.00000	0.00	1.00000	0.00	1.00000
Singapore Dollar	100	1.00000	1.00000	0.00	1.00000	0.00	1.00000	0.00	1.00000
South African Rand	100	1.46667	1.46667	0.00	1.46667	0.00	1.46667	0.00	1.46667
U.S. Dollar	100	1.00000	1.00000	0.00	1.00000	0.00	1.00000	0.00	1.00000

\* Selling rates.

## EURO-CURRENCY INTEREST RATES (Market closing rates)

Currency	Rate	1984-85	1983-84	% change	1982-83	% change	1981-82	% change	1980-81
Argentine Peso	100	258.142	258.142	0.00	258.142	0.00	258.142	0.00	258.142
Australian Dollar	100	1.49000	1.49000	0.00	1.49000	0.00	1.49000	0.00	1.49000
Canadian Dollar	100	1.00000	1.00000	0.00	1.00000	0.00	1.00000	0.00	1.00000
Chinese Yuan	100	1.00000	1.00000	0.00	1.00000	0.00	1.00000	0.00	1.00000
Indian Rupee	100	1.00000	1.00000	0.00	1.00000	0.00	1.00000	0.00	1.00000
Israeli Sheqel	100	1.00000	1.00000	0.00	1.00000	0.00	1.00000	0.00	1.00000
Malaysian Ringgit	100	1.00000	1.00000	0.00	1.00000	0.00	1.00000	0.00	1.00000
Mexican Peso	100	1.00000	1.00000	0.00	1.00000	0.00	1.00000	0.00	1.00000
New Zealand Dollar	100	1.00000	1.00000	0.00	1.00000	0.00	1.00000	0.00	1.00000
Saudi Arabian Riyal	100	1.00000	1.00000	0.00	1.00000	0.00	1.00000	0.00	1.00000
Singapore Dollar	100	1.00000	1.00000	0.00	1.00000	0.00	1.00000	0.00	1.00000
South African Rand	100	1.46667	1.46667	0.00	1.46667	0.00	1.46667	0.00	1.46667
U.S. Dollar	100	1.00000	1.00000	0.00	1.00000	0.00	1.00000	0.00	1.00000

\* Selling rates.

## MONEY MARKETS

## UK rates firm on weak pound

Interest rates were a little firmer in London yesterday, but there was no immediate suggestion of higher clearing bank base rates. While sterling fell to record lows against the dollar, most other currencies suffered a similar fate. So for the time being the strain was reflected in a further rise in longer term rates, showing a further move into line with the current 14 per cent base rate level.

Three-month interbank money closed at 14.14 per cent, while the 12-month rate finished at 12.12 per cent compared with 12.12 per cent. Three-month eligible bank bills were bid at 13.12 per cent compared with 13.12 per cent. Overnight interbank money opened at 14.14 per cent.

UK clearing banks have lending rate 14 per cent since January 28.

cent and eased to 13.14 per cent before dipping to 12.12 per cent around lunchtime. It touched a low of 9.1 per cent before finishing at 11.12 per cent.

The Bank of England forecast a shortage of around £450m with factors affecting the market including maturing assistance.

## FT LONDON INTERBANK FIXING

(11.00 a.m. February 13)

3 months U.S. dollars

bid 9 1/8 offer 9 3/8

6 months U.S. dollars

bid 9 1/2 offer 9 3/4

The fixing rates are the arithmetic means, rounded to the nearest one-eighth, of the bid and offered rates for 300 contracts by the market to five reference banks at 11 am each working day. The banks are National Westminster Bank, Bank of Tokyo, Deutsche Bank, Banque Paribas de Paris and Morgan Guaranty Trust.

## MONEY RATES

Currency	Rate	1984-85	1983-84	% change	1982-83	% change	1981-82	% change	1980-81
Argentine Peso	100	258.142	258.142	0.00	258.142	0.00	258.142	0.00	258.142
Australian Dollar	100	1.49000	1.49000	0.00	1.49000	0.00	1.49000	0.00	1.49000
Canadian Dollar	100	1.00000	1.00000	0.00	1.00000	0.00	1.00000	0.00	1.00000
Chinese Yuan	100	1.00000	1.00000	0.00	1.00000	0.00	1.00000	0.00	1.00000
Indian Rupee	100	1.00000	1.00000	0.00	1.00000	0.00	1.00000	0.00	1.00000
Israeli Sheqel	100	1.00000	1.00000	0.00	1.00000	0.00	1.00000	0.00	1.00000
Malaysian Ringgit	100	1.00000	1.00000	0.00	1.00000	0.00	1.00000	0.00	1.00000
Mexican Peso	100	1.00000	1.00000	0.00	1.00000	0.00	1.00000	0.00	1.00000
New Zealand Dollar	100	1.00000	1.00000	0.00	1.00000	0.00	1.00000	0.00	1.00000
Saudi Arabian Riyal	100	1.00000	1.00000	0.00	1.00000	0.00	1.00000	0.00	1.00000
Singapore Dollar	100	1.00000	1.00000	0.00	1.00000	0.00	1.00000	0.00	1.00000
South African Rand	100	1.46667	1.46667	0.00	1.46667	0.00	1.46667	0.00	1.46667
U.S. Dollar	100	1.00000	1.00000	0.00	1.00000	0.00	1.00000	0.00	1.00000

\* Selling rates.

## LONDON MONEY RATES

Currency	Rate	1984-85	1983-84	% change	1982-83	% change	1981-82	% change	1980-81
Argentine Peso	100	258.142	258.142	0.00	258.142	0.00	258.142	0.00	258.142
Australian Dollar	100	1.49000	1.49000	0.00	1.49000	0.00	1.49000	0.00	1.49000
Canadian Dollar	100	1.00000	1.00000	0.00	1.00000	0.00	1.00000	0.00	1.00000
Chinese Yuan	100	1.00000	1.00000	0.00	1.00000	0.00	1.00000	0.00	1.00000
Indian Rupee	100	1.00000	1.00000	0.00	1.00000	0.00	1.00000	0.00	1.00000
Israeli Sheqel	100	1.00000	1.00000	0.00	1.00000	0.00	1.00000	0.00	1.00000
Malaysian Ringgit	100	1.00000	1.00000	0.00	1.00000	0.00	1.00000	0.00	1.00000
Mexican Peso	100	1.00000	1.00000	0.00	1.00000	0.00	1.00000	0.00	1.00000
New Zealand Dollar	100	1.00000	1.00000	0.00	1.00000	0.00	1.00000	0.00	1.00000
Saudi Arabian Riyal	100	1.00000	1.00000	0.00	1.00000	0.00	1.00000	0.00	1.00000
Singapore Dollar	100	1.00000	1.00000	0.00	1.00000	0.00	1.00000	0.00	1.00000
South African Rand	100	1.46667	1.46667	0.00	1.46667	0.00	1.46667	0.00	1.46667
U.S. Dollar	100	1.00000	1.00000	0.00	1.00000	0.00	1.00000	0.00	1.0000



